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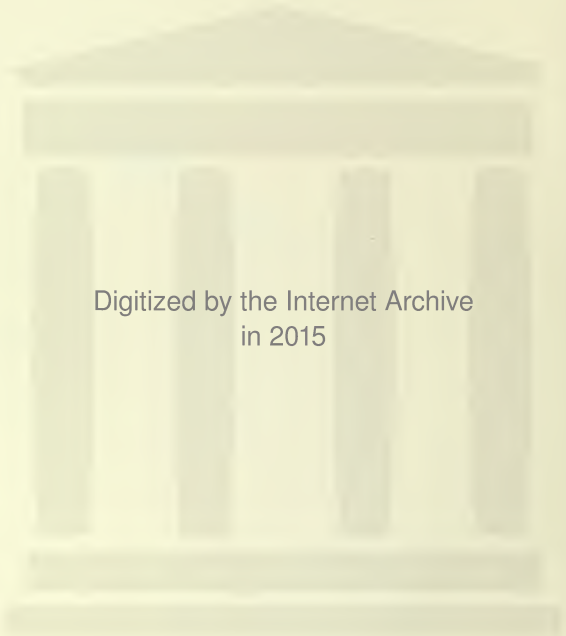

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2002

City and County of San Francisco

Mayor's Budget Summary

2001-2002

Willie L. Brown, Jr., Mayor

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City and County of San Francisco

Mayor's Budget Summary 2001–2002

Willie L. Brown, Jr., Mayor

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GUIDE TO BUDGET DOCUMENTS

Mayor's Budget Summary 2001–2002

A document containing the Mayor's Budget Message and an overview, highlights, and tabular summary of the Mayor's budget for 2001–2002.

Mayor's Proposed Budget for 2001–2002

A document containing the above, plus a narrative description of each department—its mission and services, budget summary, and strategic issues. Departmental data also includes performance measures and a historical comparison of the department's total budget.

The Mayor's Proposed Budget also contains the Capital Budget: a listing of all capital projects funded in 2001–2002.

Consolidated Budget and Annual Appropriation Ordinance Fiscal Year Ending June 30, 2002

A document containing the sources of funds and their uses, detailed by department. This is the document that becomes the legal authority for the City to spend funds during the fiscal year.

To View These Documents . . .

Copies of these documents are distributed to all city libraries. They may also be viewed at the following City Hall locations:

- The Mayor's Office of Finance and Legislative Affairs
  1 Dr. Carlton B. Goodlett Place, Room 288
  Phone: 415/554-6114
- The Controller's Office
  1 Dr. Carlton B. Goodlett Place, Room 316
  Phone: 415/554-7500
- The Clerk of the Board of Supervisors
  1 Dr. Carlton B. Goodlett Place, Room 214
  Phone: 415/554-5184

The Mayor's Budget may also be viewed at the City and County of San Francisco Mayor's Office Web site: sfgov.org/mayor.

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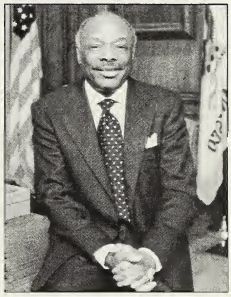
Mayor's Budget Message

OFFICE OF THE MAYOR
SAN FRANCISCO

WILLIE LEWIS BROWN, JR.

Dear Citizens of San Francisco:



I am pleased to present to you my 2001-2002 budget for the City and County of San Francisco.

Strong management

Through hard work, careful consideration and a measure of good fortune, this administration has managed to build and sustain one of the strongest economies of any city in the nation. Since I took office in 1996, we have been able to increase revenues without raising taxes, slash unemployment by more than half, jumpstart stalled projects and undertake new initiatives, grow our small business community, improve and expand city services, pay off outstanding debts, and plug gaps created by shrinking federal and state dollars. We have balanced every budget and maintained healthy reserves each year.

Moreover, as an acknowledgment of our sound fiscal management, Standard and Poor's has recently enhanced San Francisco's bond rating to "AA" - making us one of only three California cities to receive this imprimatur of solid financial standing. Our improved bond rating has practical benefits for every San Franciscan because it means we, the taxpayers, will save millions of dollars over the lives of new city-issued bonds.

Cloudy future

But as the economic forecast for California, and for the Bay Area, becomes a little cloudier, new challenges lay ahead. And just as strong leadership and sound fiscal management helped bring San Francisco out of the early-1990s doldrums, I intend to see that they guide us through the economic uncertainty of the next few years. A robust economy, cultivated and sustained by this administration, is what put San Francisco in its current position of strength; wise decision-making and foresight will keep us strong.

To that end, I am proposing a budget that not only addresses San Francisco's short-term needs, but taps the resources made available through five years of prosperity to ensure the City's long-term well-being. Having made significant progress in several long-neglected areas - such as public transportation, parks and libraries - in recent years, I am proposing a budget that is short on new hires and departmental budget enhancements, but long on capital improvements and community health solutions. In short, I want to invest in our future.

1 DR. CARLTON B. GOODLETT PLACE, ROOM 288, SAN FRANCISCO, CALIFORNIA 94102
(415) 554-6141
RECYCLED PAPER

Power drain

One of the great challenges we face in this budget season - the 800-lb. gorilla threatening every city in the state of California - is one we didn't even see on the horizon a year ago: the energy crisis. Not only does the state's utility morass drain vital dollars away from the City's general fund (the City was forced to nearly triple its spending on power purchases last year, as a result of skyrocketing wholesale energy prices) but it threatens the comfort, safety and livelihoods of all San Francisco residents and businesses.

My proposed budget reflects this administration's determination to protect both city services and the interests of San Francisco consumers, by ratcheting up conservation efforts, securing long-term energy contracts and, if necessary, moving the city into the power business itself.

Bright ideas

In response to the energy crisis, this spring I issued a directive to all city departments to achieve a 15 percent reduction in power use. To facilitate this mandate, I have created an innovative new program called the Mayor's Energy Conservation Account (MECA). Capitalized at $15 million and administered by Hetch Hetchy, MECA will fund and manage conservation-oriented capital projects throughout city-owned facilities, yielding dramatic energy and cost savings. The first program of its kind in the state, MECA is expected to save the city more than $5 million a year in avoided energy costs, as well as conserve some 44 million kilowatt hours per year.

An early example of MECA's potential is a $6 million program to replace 14,000 traffic lights, at 900 intersections across the city, with energy-saving light emitting diode (LED) technology. The traffic lights will consume 82 percent less electricity, are brighter and more visible, and last five times longer than conventional streetlights. The LED replacement program is expected to save the city $4.1 million over the lifetime of the lights, and conserve 10 million kilowatt hours. And unlike traditional capital projects that can take years to design and implement, MECA projects are prioritized according to the speed with which they can be implemented - the 14,000 streetlights will be changed in less than two months.

Another way to protect San Francisco in the wake of California's utility deregulation debacle is to secure sources of power at reasonable costs. The short-term energy market is the most volatile and expensive, so it makes sense for San Francisco to look beyond the spot market and enter into long-term contracts that will address our needs for years to come, at a stable price. The City, with the Board of Supervisors' approval, has entered into a long-term purchase of power contract with Calpine Energy Services that will provide 50 megawatts per day for five years at an average price of $80 per MW. This represents a 76 percent reduction in the city's current average daily energy spending. This contract substantially reduces the City's risk exposure to volatility in the wholesale power market; moreover, Calpine is a "green" power generator that uses alternative generation methods such as geothermal power, which is a renewable, non-polluting energy source.

We have hired new utility industry experts - including public power managers - and will assess PG&E's power system and other utility-related assets in and around San Francisco, to estimate their value and determine potential sources of reliable and affordable energy in the future. In the face of heavy personal and financial concerns, we will do everything possible to protect the people of San Francisco.

An abundant economy doesn't mean much, ultimately, unless the people of San Francisco are able to benefit from that prosperity and share in a happy, healthy community. That means they have access to

quality health care, affordable housing, clean streets and good schools, parks and libraries. It means earning a decent wage, keeping the electricity and gas on, and getting around town in a timely manner.

Healthy city

Much of my focus over the past five years has been on the health care needs of San Francisco, but my budget proposal this year represents this administration's most comprehensive foray into health care yet. I am committing an additional $76 million to our public health system in San Francisco - some of it to cover the loss of millions of dollars in state and federal funding, some to expand on current, successful programs, and a good measure of it to fund vital new health care initiatives.

Building on the success of the Domestic Partners Benefits ordinance and the Living Wage ordinance, last month I introduced, and the Board approved, a measure that would extend health care benefits to thousands of uninsured San Franciscans working for businesses that contract with the city. The Healthcare Accountability Ordinance will add a new condition to the city's contracts requiring employers to either: provide health insurance to their employees, pay the City $1.50 per employee-hour to the Department of Public Health to offset the cost of indigent health care or participate in a newly created city health benefits program.

The ordinance directs the DPH to establish a new health benefits program that will make insurance available for both workers covered under this ordinance and other uninsured city residents. My budget estimates that 16,050 uninsured workers will benefit from this ordinance in the next three years, and we've budgeted $4 million to cover next year's costs of the new program.

The Health Care Accountability Ordinance is a big step toward implementing universal health care in San Francisco - my firm commitment to expanding health care coverage to all uninsured residents. But we won't stop there: I am also proposing another $3 million to fund my Universal Health Care fore Children program. This initiative, which will be administered through the San Francisco Health Plan, will provide health insurance to approximately 4,000 uninsured children in San Francisco - children in families with incomes within 300 percent of the poverty line. These San Francisco children currently do not have access to a doctor, or a dentist, whom they can go to on a regular basis - they ultimately rely on the City's public health system for emergency care, perhaps the least cost-effective manner of care. Access to health insurance will lead to better preventive care and a reduction in reliance on emergency care - in short, healthier San Francisco kids.

Our efforts to provide for the health care needs of San Francisco are the cornerstone of this proposed budget - for the first time, public health spending in San Francisco will amount to nearly $1 billion. These efforts stem from the findings of the 1998 citizen's committee on universal health care, which found that 130,000 San Franciscans have no form of health insurance. Over the course of my tenure, I have systematically moved to close this 130,000-person gap - with new coverage for in-home health care workers, airport safety workers, and those covered by my two new health care initiatives, we are closing the gap. And I won't rest until every San Franciscan has access to quality health care.

Finally, my proposed budget calls for the hiring of 122 positions in the health department. There will be more than $20 million in capital improvement projects at the Health department and $4.9 million in new equipment purchases - including new infant incubators, infant ventilators, mammography units, MRI machines and state-of-the-art diagnostic and patient monitoring systems.

When I took office in 1996, 14 percent of our discretionary funds were spent on health care; that figure, if this budget is approved, will rise to 20 percent. I stand by this powerful commitment to health care - in the city of St. Francis, we must lead the way.

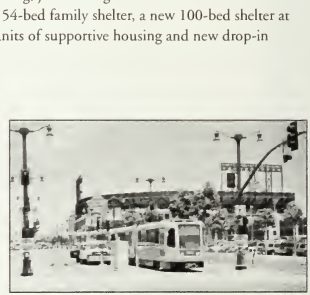
A place to call home

Although the changing economy has cooled the Bay Area's red-hot housing market some, we must continue to move aggressively to meet our city's housing needs. The creation and preservation of affordable housing has been, and will continue to be, a primary goal of my administration. Over the past five years, we've built or have in the pipeline more than 6,000 units of affordable housing - more than my three predecessors combined - but we will not rest on our laurels.

In the next year, more than $205 million in affordable housing funding will be available. The Redevelopment Agency will spend $52 million on new projects - $18 million of it to preserve and rehab existing affordable housing units. Some $50 million in funds generated by Proposition A, my 1996 Affordable Housing Bond, will create or preserve another 1,000 units of affordable housing. And special efforts will be made to address the needs of a specific community - senior citizens - to the tune of $17 million.

For the most needy among us, we have dedicated millions of dollars to services for homeless men, women and children - but we're pairing those dollars with innovative approaches to case management, designed to transition people out of homelessness and into stable environments. Some of the career advocates are fighting us on this point; but this administration is committed to cleaning up the shelters, decentralizing homeless services, and providing counseling, job training and substance abuse treatment on demand. This year's budget will fully fund a new 154-bed family shelter, a new 100-bed shelter at Providence Baptist Church, ongoing services in 184 units of supportive housing and new drop-in services at the United Council Resource Center.

Infrastructure, infrastructure, infrastructure



Finally, my budget mantra this year is infrastructure, infrastructure, infrastructure! I believe it is the responsibility of any administration to improve and maintain a city's capital infrastructure - a responsibility that had gone long-neglected when I took office. My budget reflects a dramatic increase in the city's investment in its future capital needs. We will invest some $601 million in constructing, repairing and improving our water system, neighborhood branch libraries, neighborhood parks, Laguna Honda Hospital, neighborhood health clinics and many, many other projects.

Moreover, I propose that we invest $40 million in reserved funds on one-time capital and equipment improvements designed to reduce operating costs and increase efficiency, including $9 million to replace antiquated equipment that hampers the delivery of city services. And, in a tradition established

by this administration, we will make these capital purchases with available funds, without incurring any debt, and save the city as much as $3 million in debt service.

Another $42 million will go toward two new city buildings - realizing about $80 million in savings on expensive future leases. $6 million will be invested in new computer systems to better serve citizens by facilitating improved communication and coordination among city departments. This includes $4.1 million to continue implementation of the state-of-the-art Justice Tracking Information System (JUSTIS), which improves communication between law enforcement agencies and ensures that no one falls through law enforcement cracks. Battered women's advocates consider JUSTIS a vital tool in the effort to stem the tide of domestic violence.

Our capital investments will benefit neighborhoods handsomely. For example, we will spend $5 million on improvements to DPH's Primary Health Care Centers; $18.5 million to renovate, expand and begin construction on new neighborhood branch libraries; and $28.4 million to renovate and expand neighborhood recreation centers and parks.

The big picture

To be sure, investing in San Francisco's infrastructure - its future - is a top priority of my 2001-2002 budget, as is addressing our health care needs. But I haven't forgotten our other needs - quality police, fire, transportation and other services. In spite of this volatile economic climate, we have crafted a budget that continues to deliver the services that San Franciscans expect and depend upon.

For example, this budget contains increases to the Municipal Railway's operating budget of $44 million, with over $294 million going to capital funding for Muni's fleet replacement, maintenance, fuel costs and central control. We've budgeted an extra $1.1 million for the hiring of 170 new police officers. We've appropriated $7 million for a new Juvenile Hall, to replace the existing, 50-year-old facility. We've set aside $4.1 million for a new fish processing facility at Pier 45. And we're helping out the San Francisco Unified School District by dedicating $2.5 million to athletic, arts and cultural programs for public schoolchildren.

These are just a few of the budget initiatives I am proposing; I urge you to carefully read through this document and examine its provisions for yourself. What you will find is this: I am proposing a 2001-2000 proposed budget of $5.2 billion - $2.4 billion in general fund dollars. The largest increases are for capital expenditures and public health costs. Only 132 of 465 new hires will be general fund employees (a less than 1 percent increase, the smallest of my tenure) and the majority of those are for Fire, Sheriff and Health departments. I have kept operational costs in city departments at bay, set aside a healthy reserve fund of $30 million, and directed new funds toward capital projects that will secure San Francisco's future.

It has been a pleasure to work with the Board of Supervisors, department heads, community groups and concerned citizens in preparing this budget. Together, we have created a prosperous city that continues to be the envy of the world; I welcome your input in this budget process and trust that, together, we will create an even better future for our city.

Sincerely,

Willie L. Brown, Jr.
Mayor

Budget Overview

Overview of the Proposed Budget

The Local Economy and the 2001-2002 Budget

A changing economy

Over the past five years, the City and County of San Francisco has experienced extraordinary economic growth. The City's economic vitality created increases in population, new jobs, construction, and a very low unemployment rate. The City budget increased substantially during this period in order to meet the needs of a burgeoning population and a robust economy. Economic circumstances have begun to change, however. During the final six months of the 2000-2001 fiscal year, economic indicators pointed to slowing economic growth, both nationally and locally, and San Francisco has now begun to feel the effects of a softening economy.

Slowing, but stable long-term revenue growth is expected

The Joint Three-Year Budget Report, issued in March 2001 by the Mayor's Office, Board of Supervisors' Budget Analyst, and the Controller, projected slowing revenue growth for the City in coming years. The report indicates that as the economy cools, revenues will continue to increase, however not at the rate that has occurred in the past several years. For example, property tax revenue increased, on average, at a rate of 9.0 percent annually from 1998-1999 to 2000-2001. The estimated rate of increase for property tax revenue for 2001-2002 is 3.2 percent. Business taxes, likewise, increased 9.6 percent annually during the last three years, and the budget assumes a more moderate increase of 4.2 percent.

The Mayor's Proposed Budget for 2001-2002, therefore, contains these and other more moderate estimates of revenue growth. The Mayor assumes that such moderate growth will continue for the next four years. The overall average revenue growth assumed in the Mayor's 2001-2002 budget is 2.7 percent. This represents growth in the revenues that will actually be available for discretionary general fund programs. Other revenue sources, such as garage revenues or dedicated hotel tax revenues, will see greater increases. However, these sources cannot fund essential city services such as health clinics and street repair.

City expenditures in 2001-2002

The projected slowing in general fund revenue growth has served as a significant constraint to increases in discretionary general fund spending on programs and new positions. Overall, growth in general fund positions is less than 1.0 percent. Discretionary spending in the budget has increased by 7.5 percent. Over 50 percent of this growth results from increases in energy and labor costs. The Mayor's commitment to improving the City's public health system accounts for an additional 30 percent of the growth.

The overall budget has grown by approximately $720 million, or 16 percent. Approximately $388 million, or over 50 percent of this growth, is attributable to increased, one-time, capital expenditures, maintenance-saving equipment purchases and productivity-enhancing technology improvements. The Mayor's Proposed Budget includes capital investments in housing, renovation of branch libraries, improvement of neighborhood parks, the upgrade of the critical Hetch Hetchy Water System, and seismic upgrades to buildings throughout the City. In addition, the budget contains funding to purchase two new city buildings, saving the City $84 million in rent over the next 30 years. By channeling any available funding this fiscal year into one-time costs, many that reduce future expenditures, the budget strives to reflect the realities of a slowing economy without compromising future levels of service to the residents of San Francisco.

The charts on the following pages outline generally where these expenditures occur in the Mayor's budget.

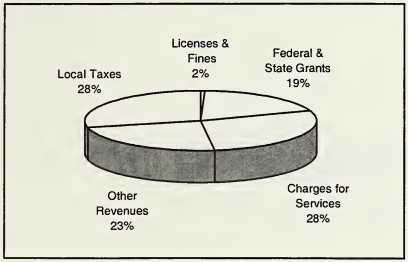
Focusing on mission and performance

Finally, the Mayor's 2001-2002 budget embodies a mission-driven focus for each department as required by the City's Charter and Administrative Code. Each department has identified its mission and shaped its budget to ensure that it provides the services outlined in its mission statement and goals. Mission-driven budgeting makes department budgets more responsive to the public and to policy makers and provides direction for enhanced service delivery.

In 2001-2002, for the first time, the Mayor's Proposed Budget includes performance budgets for three departments, the Board of Supervisors, the Department of Public Works and the Treasurer/Tax Collector. This new budget tool outlines departments' accomplishments for the previous fiscal year and establishes goals for the coming year. Each performance budget contains measures to help the departments and the public to judge from year to year whether or not the departments are meeting their stated goals. This performance budget project reflects the Mayor's commitment to ensuring that the budget process be as transparent and accessible as possible.

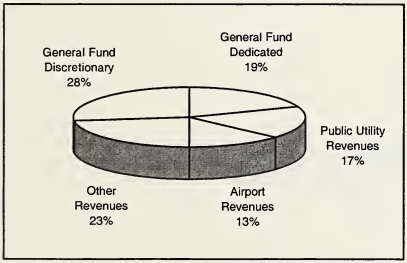
Budget Revenues

Revenues: $5.2 Billion



Revenues total $5.2 billion, of which 28 percent are tax revenues. The remaining 72 percent of city services are funded through federal and state grants, charges for specific purposes, and other revenues.

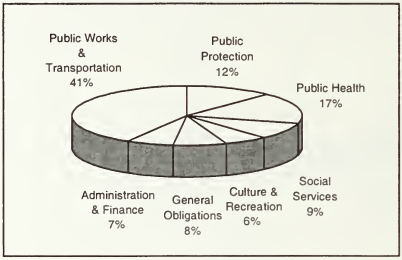
Discretionary Revenues: $1.4 Billion



Discretionary revenue sources total $1.4 billion, or 28 percent of total revenues. Remaining revenue sources are dedicated to specific purposes and must be spent on specific programs.

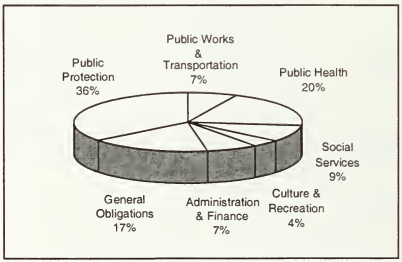
Budget Expenditures

Expenditures: $5.2 Billion



More than 40 percent of City revenues are expended on public works and transportation projects, primarily to support the operations of the Airport and Public Utilities Commission.

Discretionary Spending: $1.4 Billion



Total discretionary spending is $1.4 billion, of which 36 percent is for public protection and criminal justice services. Public health services account for 20 percent of discretionary spending, up from 14 percent in 1996-1997.

Budget Highlights

Highlights by Department

Administrative Services

- $32.6 million to purchase 30 Van Ness Avenue to save the City approximately $64 million in civic center lease costs
- $4.8 million for the City's ADA Transition Plan, including retrofits at the Tom Waddell Clinic, the Silver Avenue Clinic, and Kezar Pavilion

Administrative Services – Animal Care and Control

- Two full-time police officers to work with Animal Care and Control officers to thoroughly investigate all dog bites

Administrative Services – Consumer Assurance

- Two new inspectors to implement new regulations on commercial parking lot operators

Administrative Services – Convention Facilities Management

- $28.6 million in hotel tax funding for construction of the new Moscone West Convention Center to open in Spring 2003

Administrative Services – Office of Contract Administration

- Full funding for the new Office of Contract Administration to streamline the administration of city contracts and strengthen labor and wage requirement enforcement

Adult Probation

- Over $600,000 for a new automated caseload management system to track probation cases electronically and increase workload efficiency

Aging and Adult Services

- Continued consolidation of aging services by merging Adult Protective Services, currently a part of the Department of Human Services, in this new department

Airport Commission

- Inaugural service of the AirTrain light rail system and final phase construction of station facilities for BART to the airport to serve approximately 17,000 daily riders

Art Commission

- Over $52,000 for phase two of the restoration of the James A. Garfield monument

Asian Art Museum

- Addition of 16 new positions to staff the stand-alone facility in Golden Gate Park and the new Civic Center museum in July 2002

Assessor/Recorder

- Approximately $150,000 for an automated "direct enrollment" process to speed up processing time for specific deed types

Board of Supervisors

- $375,000 for a new Office of Constituent Services

Building Inspection

- Two new clerks to answer questions and provide direction at the permit center and one additional clerk to staff the Express Window
- Two new inspectors for code enforcement districts to ensure that building code violations are detected and mitigated in a timely and effective fashion

Business and Economic Development

- Continuation of the Façade Improvement Program in the Mission and Tenderloin neighborhood commercial corridors

Children, Youth and Their Families

- $1 million to summer youth employment programs and $1.4 million for mental health and substance abuse services at seven schools
- Over $1 million to coordinate services for children who are victims of domestic violence

City Attorney

- Over $600,000 for proactive consumer protection litigation, including legal challenges to energy producers, lead paint manufacturers and gun manufacturers

City Planning

- Funding for a new four-member enforcement team to ensure compliance with the planning code and timely mitigation measures

Controller

- Continued funding for the successful City Projects Team which has helped save the City over $1 million through greater efficiency and better management

County Education Office

- Over $2.5 million for athletic, arts, and cultural education programs for the children of the Unified School District

District Attorney

- Funding for a District Attorney investigator to manage the newly created Witness Protection and Relocation program

Elections

- Funding for a staff reorganization to include of 21 full-time permanent employees and five permanent but seasonal employees

Emergency Communications

- $794,000 for Computer Aided Dispatch software, the city's 800 MHz radio system, and software warranties to maintain the integrity of the 911 dispatch system

Environment

- Three new grants managers to implement a one-time $13 million environmental health project in the Southeast quadrant of the City
- Two new energy analysts and more program funding for energy conservation programs in the business and residential communities

Ethics Commission

- Expansion of the on-line filing system to include lobbyist and campaign consultant filings

Fire Department

- Full funding for the minimum daily staffing requirement of 352 firefighters for suppression and medical services to reduce overtime usage

Human Resources

- $2.7 million for a claims administration system and contract with a new third party administrator for the Workers' Compensation Division

Human Services

- A new 100 bed shelter at Providence Baptist Church; eighteen new rooms at the Franciscan Hotel for homeless families; and new drop-in services at the United Council Resource Center
- Full funding for a new family shelter with 154 beds that opened in spring 2001 and new and ongoing funding for services in 184 units of supportive housing

Juvenile Probation

- $7 million for the construction of a new Juvenile Hall to replace the fifty-year-old facility, estimated to open by the end of December 2003

Municipal Transportation Agency

- $294 million in funding for the fleet replacement capital plan, maintenance, transit operator salaries, street supervision, dispatch, central control, and fuel

Parking and Traffic

- $6 million for LED replacement of 14,000 streetlights at 900 intersections to save the City $4.1 million in energy costs
- $2.3 million for continuation of the Livable Streets Program for ladder crosswalks; upgrading to high-visibility pedestrian signs and median "safe havens"

Police

- Over $1.1 million to support the hiring of 170 new officers and full funding of the state-of-the-art crime lab

Port

- $263,000 for operations and maintenance at the new Hyde St. Harbor
- $4.1 million for a new fish processing facility at Pier 45 Shed C

Public Health

- $3 million to provide health insurance to approximately 4,000 uninsured children with incomes within 300 percent of poverty

- $4 million for implementation of the Health Care Accountability ordinance to make insurance available for 16,050 uninsured workers in San Francisco
- $20 million for capital projects at San Francisco General and Laguna Honda Hospitals, Primary Care Community Health Centers and other health facilities

Public Library

- $17.6 million to begin planning for improvements at seven branch libraries and acquiring permanent sites for four branch libraries currently in leased space
- An additional $400,000 for the acquisition of books and materials

Public Utilities Commission

- $350,000 for unleaded water meters to reduce lead exposure risk at childcare centers, schools, recreation centers and low-income housing

Public Utilities Commission – Clean Water

- $34.7 million for new capital and equipment at the Southeast Treatment Facility and the North Point pump station

Public Utilities Commission – Hetch Hetchy

- $15 million for the Mayor's Energy Conservation Account for conservation improvements to city facilities resulting in $5 million in annual savings

Public Utilities Commission – Light, Heat and Power

- $700,000 for one thousand energy-efficient, high-pressure sodium streetlights citywide, including those for Ocean Avenue, Third Street, and Mission Bay

Public Utilities Commission – Water Department

- $224 million for capital projects to ensure the integrity and security of the City's drinking water supply

Public Works

- Full funding for the "Community Clean Team" program which provides a comprehensive clean-up of at least one district in San Francisco every month

Recreation and Park

- $55.5 million in capital projects, including pool and playground renovations citywide and a new playground for children with disabilities

Redevelopment Agency

- $52.4 million in new funding for affordable housing acquisition and preservation

Sheriff

- Reallocation of recruitment and training costs to address the need for additional positions dedicated to training thereby reducing the use of overtime

Status of Women

- $145,000 for a citywide, multilingual 24-hour domestic violence crisis line

Telecommunications and Information Services

- $4 million for the JUSTIS central data warehouse and case management systems for three departments: Public Defender, District Attorney, and Adult Probation
- $2 million for converting all city departments to one reliable, compatible email system

Treasurer/Tax Collector

- $1.1 million for conversion of the current business tax system, an IDMS system, to an Oracle database system while maintaining data integrity

Budget Summary Tables

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

	1999-2000	2000-2001		2001-2002	
Category of Source or Use	**Actuals**	**Original Budget**	**Revised Budget**	**Mayor's Proposed**	**Mayor's versus Revised**
Sources of Funds					
Local Taxes	1,307,472,845	1,321,061,330	1,321,098,112	1,455,516,010	134,417,898
Licenses and Fines	97,514,637	97,277,835	97,649,166	98,383,011	733,845
Use of Money or Property	349,063,797	364,835,951	365,123,399	390,515,500	25,392,101
Intergovernmental Revenue - Federal	215,295,441	224,907,911	242,257,066	215,268,390	(26,988,676)
Intergovernmental Revenue - State	615,224,267	662,087,828	663,227,360	704,138,545	40,911,185
Intergovernmental Revenue - Other	46,736,272	45,314,363	52,717,941	69,899,534	17,181,593
Charges for Services	1,141,515,946	1,297,660,760	1,314,599,506	1,498,463,640	183,864,134
Other Revenues	117,555,334	219,028,216	225,417,366	314,164,625	88,747,259
Fund Balance	214,019,119	228,360,802	233,421,324	492,409,797	258,988,473
Sources of Funds Subtotals	**4,104,397,658**	**4,460,534,996**	**4,515,511,240**	**5,238,759,052**	**723,247,812**
Uses of Funds					
Salaries and Wages	(1,582,593,763)	(1,709,124,827)	(1,691,863,954)	(1,806,785,844)	(114,921,890)
Fringe Benefits	(361,056,241)	(404,798,060)	(404,464,621)	(439,572,061)	(35,107,440)
Overhead	(37,302,351)	(32,281,856)	(38,453,702)	(34,102,073)	4,351,629
Non-Personal Services	(1,011,367,901)	(1,100,958,214)	(1,140,578,592)	(1,286,562,127)	(145,983,535)
Aid Assistance	(208,397,158)	(265,599,938)	(291,993,796)	(262,196,835)	29,796,961
Materials and Supplies	(175,351,644)	(168,801,457)	(174,997,463)	(170,819,957)	4,177,506
Equipment	(49,124,609)	(57,045,320)	(57,953,507)	(58,189,282)	(235,775)
Debt Service	(357,176,740)	(413,965,619)	(393,965,619)	(544,936,648)	(150,971,029)
Services of Other Departments	(363,204,771)	(374,554,447)	(382,751,298)	(410,175,954)	(27,424,656)
Expenditure Recovery	409,211,410	458,251,755	452,998,790	508,566,603	55,567,813
Budgetary Reserves	(1,526,862)	(74,447,953)	(68,140,977)	(96,193,874)	(28,052,897)
Facilities Maintenance	(12,384,027)	(16,566,367)	(16,404,765)	(15,334,216)	1,070,549
Capital Projects	(152,608,216)	(300,642,693)	(306,941,736)	(622,456,784)	(315,515,048)
Uses of Funds Subtotals	**(3,902,882,873)**	**(4,460,534,996)**	**(4,515,511,240)**	**(5,238,759,052)**	**(723,247,812)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Category and Object

Object	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Local Taxes					
101 PROPERTY TAXES	544,641,710	581,275,445	581,312,227	633,195,055	51,882,828
111 PAYROLL TAX	219,407,197	222,255,000	222,255,000	269,852,000	47,597,000
112 GROSS RECEIPTS TAX	38,429,424	38,352,000	38,352,000	0	(38,352,000)
113 REGISTRATION TAX	10,081,092	10,070,000	10,070,000	6,417,000	(3,653,000)
121 SALES & USE TAX	133,394,788	130,311,000	130,311,000	155,190,000	24,879,000
122 HOTEL ROOM TAX	176,172,161	173,602,885	173,602,885	204,523,955	30,921,070
123 UTILITY USERS TAX	61,409,126	58,365,000	58,365,000	77,346,000	18,981,000
124 PARKING TAX	50,465,803	51,442,000	51,442,000	58,370,000	6,928,000
125 PROPERTY TRANSFER TAX	69,881,533	52,766,000	52,766,000	48,000,000	(4,766,000)
129 OTHER LOCAL TAXES	3,590,011	2,622,000	2,622,000	2,622,000	0
Local Taxes Subtotals	1,307,472,845	1,321,061,330	1,321,098,112	1,455,516,010	134,417,898
Licenses and Fines					
201 BUSINESS HEALTH LICENSES	3,508,998	3,675,280	3,675,280	3,941,466	266,186
202 OTHER BUSINESS/PROFESSIONAL LICENSES	1,693,748	1,357,500	1,728,831	1,586,462	(142,369)
203 ROAD PRIVILEGES & PERMITS	2,811,061	3,209,652	3,209,652	3,084,900	(124,752)
206 FRANCHISES	9,404,021	9,139,000	9,139,000	11,381,000	2,242,000
207 ETHICS FEES	40,788	48,185	48,185	33,185	(15,000)
209 OTHER LICENSES & PERMITS	3,565,780	3,613,117	3,613,117	3,580,617	(32,500)
251 TRAFFIC FINES	68,527,325	71,758,894	71,758,894	71,138,724	(620,170)
252 COURT FINES-NON TRAFFIC	102,651	391,945	391,945	239,927	(152,018)
253 OTHER NON-COURT FINES	5,741,912	250,000	250,000	250,000	0
255 ETHICS FINES	10,190	14,310	14,310	10,750	(3,560)
259 OTHER FORFEITURES & PENALTIES	2,108,163	3,819,952	3,819,952	3,135,980	(683,972)
Licenses and Fines Subtotals	97,514,637	97,277,835	97,649,166	98,383,011	733,845

Revenues by Category and Object

Object	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Use of Money or Property					
301 INTEREST	82,566,291	63,622,983	63,860,431	75,039,295	11,178,864
303 UNREALIZED GAINS (LOSSES) - GASB 31	339,559	0	0	0	0
351 PARKING METER COLLECTIONS	13,285,450	14,371,455	14,371,455	14,491,455	120,000
352 PARKING GARAGE/LOT RENTALS	95,583,718	97,875,124	97,925,124	118,731,278	20,806,154
353 REC & PARK - RENTALS	14,103,884	12,332,680	12,332,680	12,733,520	400,840
354 REC & PARK - CONCESSIONS	8,572,177	7,963,810	7,963,810	7,779,028	(184,782)
355 CULTURAL FACILITIES-RENTALS	1,019,301	944,180	944,180	933,407	(10,773)
356 CULTURAL FACILITIES-CONCESSIONS	198,186	188,530	188,530	205,063	16,533
360 PORT-CARGO RENTAL	375,059	0	0	0	0
361 PORT-SHIP REPAIR CONCESSION	894,162	0	0	0	0
362 PORT-HARBOR RENTS	757,814	0	0	0	0
363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCE	16,098,653	28,144,000	28,144,000	31,328,000	3,184,000
365 PORT-CRUISE RENTS	28,617	0	0	0	0
366 PORT-FISHING RENT	1,270,147	0	0	0	0
367 PORT-OTHER MARINE RENTS/CONCESSIONS	608,983	0	0	0	0
372 SFIA-PASSENGER TERMINALS RENTALS	343,256	303,000	303,000	381,000	78,000
373 SFIA-PAVED & UNIMPROVED-NONAIRLINE REN	11,978,903	12,019,000	12,019,000	12,019,000	0
374 SFIA-ADVERTISING, TEL. & OTHERS	7,227,971	16,138,000	16,138,000	20,783,870	4,645,870
375 SFIA-NEWS, TOBACCO & GIFTS	30,560,872	44,825,000	44,825,000	17,335,000	(27,490,000)
376 SFIA-AUTO RENTALS	31,492,369	35,701,000	35,701,000	34,206,000	(1,495,000)
377 SFIA-RESTAURANT & ALLIED SVCS	6,994,641	6,523,000	6,523,000	8,875,000	2,352,000
379 SFIA-OTHER GROUND TRANSPORTATION	7,916,048	6,492,000	6,492,000	13,894,000	7,402,000
381 SFIA-AUTO SERVICE STATION	5,738	0	0	7,000	7,000
391 SFWD-OTHERS	161,853	0	0	0	0
398 OTHER CITY PROPERTY RENTALS	16,680,145	17,392,189	17,392,189	21,773,584	4,381,395
Use of Money or Property Subtotals	**349,063,797**	**364,835,951**	**365,123,399**	**390,515,500**	**25,392,101**
Intergovernmental Revenue - Federal					
401 FEDERAL-PUBLIC ASSISTANCE ADMIN	80,190,257	85,817,290	85,817,290	87,575,941	1,758,651
402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS	54,147,290	57,730,146	58,245,499	44,304,723	(13,940,776)
411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSI	1,695,295	4,975,000	4,975,000	3,280,000	(1,695,000)
449 FEDERAL-OTHER	79,262,599	76,385,475	93,219,277	80,107,726	(13,111,551)
Intergovernmental Revenue - Federal Subtotals	**215,295,441**	**224,907,911**	**242,257,066**	**215,268,390**	**(26,988,676)**

Revenues by Category and Object

Object	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Intergovernmental Revenue - State					
451 STATE-PUBLIC ASSISTANCE ADMIN	51,400,841	71,747,035	71,747,035	77,457,434	5,710,399
452 STATE-PUBLIC ASSISTANCE PROGRAMS	42,920,091	53,278,773	53,278,773	44,171,660	(9,107,113)
453 STATE-HEALTH ADMINISTRATION	20,944,965	23,164,594	23,164,594	25,095,363	1,930,769
454 STATE-HEALTH PROGRAMS	63,589,481	62,887,561	63,808,590	84,180,577	20,371,987
455 STATE-HEALTH & WELFARE SALES TAX	102,909,202	106,200,000	106,200,000	110,670,604	4,470,604
456 STATE-HEALTH & WELFARE VEH LICENSE FEE	66,041,044	69,700,000	69,700,000	71,400,000	1,700,000
461 STATE-MOTOR VEHICLE IN-LIEU TAX	88,345,149	95,284,000	95,284,000	102,171,000	6,887,000
462 STATE-HIGHWAY USERS TAX	15,265,912	15,010,648	15,010,648	15,046,719	36,071
470 STATE-AGRICULTURE	163,000	163,000	163,000	163,000	0
471 STATE-TRANSPORT/TRANSIT-OPERATING ASS	22,637,297	27,650,000	27,650,000	30,978,638	3,328,638
476 STATE - DISASTER RELIEF	31,685	0	0	0	0
481 STATE - HOMEOWNERS' PROPERTY TAX RELI	5,239,419	5,414,791	5,414,791	5,414,791	0
482 STATE - TRIAL COURT FUNDING	282,729	0	0	0	0
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	66,769,872	68,467,000	68,467,000	75,066,000	6,599,000
489 STATE - OTHER	68,683,580	63,120,426	63,338,929	62,322,759	(1,016,170)
Intergovernmental Revenue - State Subtotals	**615,224,267**	**662,087,828**	**663,227,360**	**704,138,545**	**40,911,185**
Intergovernmental Revenue - Other					
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSI	45,758,989	45,314,363	52,717,941	69,899,534	17,181,593
499 OTHER - GOVERNMENTAL AGENCIES	977,283	0	0	0	0
Intergovernmental Revenue - Other Subtotals	**46,736,272**	**45,314,363**	**52,717,941**	**69,899,534**	**17,181,593**

Revenues by Category and Object

Object	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Charges for Services					
601 GENERAL GOVERNMENT SERVICES	43,401,011	42,050,821	42,413,572	43,311,314	897,742
605 HUMANE SERVICE	89,985	73,200	73,200	73,200	0
606 PUBLIC SAFETY SERVICE CHARGES	19,748,080	27,374,915	28,679,708	30,488,245	1,808,537
607 CORRECTION SERVICE CHARGES	3,785,381	2,000,500	2,027,612	2,026,000	(1,612)
608 HIGHWAY SERVICE CHARGES	223,751	271,500	271,500	3,376,500	3,105,000
611 PLANNING & ENGINEERING SERVICES	21,166,535	27,081,491	27,081,491	29,830,308	2,748,817
625 LIBRARY SERVICES	567,466	495,200	495,200	606,739	111,539
626 REC & PARK-SERVICE CHARGES	14,384,604	14,491,472	14,491,472	14,592,150	100,678
628 CONCERTS, EXHIBITIONS & PERFORMANCES	2,367,558	2,243,279	2,243,314	1,514,135	(729,179)
631 SANITATION SERVICE CHARGES	140,877,715	140,404,884	140,404,884	147,666,000	7,261,116
635 HEALTH SERVICE CHARGES	4,722,976	4,751,523	4,779,637	5,423,741	644,104
640 PORT-CARGO SERVICES	1,968,519	2,938,000	2,938,000	2,977,000	39,000
641 PORT-SHIP REPAIR SERVICES	(2,326)	800,000	800,000	1,250,000	450,000
642 PORT-HARBOR SERVICES	29,492	845,000	845,000	915,000	70,000
645 PORT-CRUISE SERVICES	668,512	523,000	523,000	585,000	62,000
646 PORT-FISHING SERVICES	47,085	1,422,000	1,422,000	1,506,000	84,000
647 PORT-OTHER MARINE SERVICES	841,978	1,305,000	1,305,000	1,350,000	45,000
651 HOSPITAL SERVICE CHARGES	11,202,947	11,274,638	11,274,638	10,475,347	(799,291)
652 INPATIENT REVENUES	421,221,648	568,837,739	567,878,226	623,750,739	55,872,513
653 OUTPATIENT REVENUES	119,295,300	16,508,288	16,508,288	18,804,078	2,295,790
654 EMERGENCY ROOM REVENUES	25,977,188	0	0	0	0
658 REVENUE DEDUCTIONS	(365,280,138)	(364,847,142)	(364,847,142)	(421,578,815)	(56,731,673)
659 NET PATIENT REVENUE	24,901,770	25,077,633	25,622,196	26,737,633	1,115,437
660 STATE BILL REVENUES	114,373,188	150,517,736	150,517,736	149,183,366	(1,334,370)
661 TRANSIT PASS REVENUE	47,621,162	46,945,054	47,778,350	50,574,400	2,796,050
662 TRANSIT CABLE CAR REVENUE	12,835,483	12,600,400	12,600,400	12,643,400	43,000
663 TRANSIT CASH REVENUE	38,137,183	37,763,000	37,763,000	39,402,500	1,639,500
664 TRANSIT CHARTER BUS REVENUE	10,570	16,000	16,000	11,000	(5,000)
665 TRANSIT ADVERTISING REVENUE	8,370,616	8,679,445	8,679,445	8,680,517	1,072
666 TRANSIT TOKEN REVENUE	2,733,941	2,800,000	2,800,000	2,900,000	100,000
667 TRANSIT PARATRANSIT REVENUE	764,616	591,784	591,784	700,000	108,216
669 TRANSIT OTHER OPERATING REVENUE	796,328	9,679,519	9,679,519	11,223,887	1,544,368
671 SFIA-FLIGHT OPERATIONS	62,567,147	84,866,852	84,866,852	179,288,702	94,421,850
672 SFIA-RENTAL AIRLINES	84,660,297	148,385,082	148,385,082	183,558,041	35,172,959
673 SFIA-PAVED & UNIMPROVED-AIRLINES	14,578,000	20,309,833	20,309,833	21,893,000	1,583,167
674 SFIA-AIRCRAFT & OUTDOOR STORAGE	6,600,689	7,231,000	7,231,000	7,951,000	720,000
675 SFIA-AIRLINE SUPPORT SERVICE	855,997	867,000	867,000	1,751,000	884,000
676 SFIA-FUEL, OIL & OTHER SERVICES	3,473,692	3,254,000	3,254,000	4,313,000	1,059,000
677 SFIA-PARKING AIRLINES	3,547,662	3,789,000	3,789,000	4,920,000	1,131,000
681 WATER SALES	135,901,391	143,161,316	143,161,316	147,381,438	4,220,122
682 WATER SERVICE INSTALLATION	291	0	0	0	0
687 HHETCHY - ELECTRICITY SALES	90,547,220	89,935,000	89,935,000	115,738,094	25,803,094
690 DTIS REVIEW FEES	111,350	0	0	0	0
699 OTHER CHARGES FOR SERVICES	1,054,144	345,798	345,798	300,798	(45,000)
860 ISF CHARGES FOR SERVICES TO AAO FUNDS	14,270,748	0	14,797,595	10,369,183	(4,428,412)
880 ISF CHARGE FOR SVC TO OTHER CITY AGENCI	5,497,194	0	0	0	0

Revenues by Category and Object

Object	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Charges for Services Subtotals	**1,141,515,946**	**1,297,660,760**	**1,314,599,506**	**1,498,463,640**	**183,864,134**
Other Revenues					
701 RETIREMENT - CONTRIBUTIONS	11,490,739	13,116,230	13,116,230	13,745,400	629,170
753 HOSPITAL-OTHER OPERATING REVENUE	3,140,344	3,880,963	3,880,963	4,104,141	223,178
758 PORT-POWER	20,418	0	0	0	0
759 PORT-OTHER NON OPERATING REVENUE	759,551	334,000	334,000	890,000	556,000
761 GAIN(LOSS) ON SALES OF FIXED ASSETS	242,526	400,000	400,000	4,200,000	3,800,000
762 PROCEEDS FROM SALES OF OTHER CITY PRO	84,714	66,220	66,220	83,000	16,780
769 INSURANCE PROCEEDS	1,453,292	0	1,084,467	0	(1,084,467)
771 SFIA-COGENERATION FACILITIES	68,532	57,000	57,000	132,000	75,000
772 SFIA-ELECTRICITY	10,192,213	18,631,000	18,631,000	16,560,000	(2,071,000)
773 SFIA-WATER	4,475,713	4,737,000	4,737,000	4,752,000	15,000
774 SFIA-SECURITY SERVICES	2,192,864	3,664,000	3,664,000	2,018,000	(1,646,000)
775 SFIA-MEDICAL SERVICES	1,154,741	2,966,000	2,966,000	0	(2,966,000)
779 SFIA-MISCELLANEOUS	3,239,224	2,983,000	2,983,000	3,354,000	371,000
780 WATER-OTHER OPERATING REVENUE	3,787,737	0	0	0	0
781 GIFTS & BEQUESTS	390,505	676,970	1,099,777	1,821,645	721,868
789 OTHER OPERATING ADJUSTMENTS	4,946,174	0	0	0	0
797 CUSTOM WORK&SVC TO OTHER GOV'T AGEN	925,990	0	974,229	0	(974,229)
799 OTHER NON-OPERATING REVENUES	18,002,867	2,382,074	3,283,349	2,498,764	(784,585)
801 PROCEED FROM LONG-TERM DEBTS	31,037,290	64,901,059	67,907,431	182,369,675	114,462,244
803 PROCEED FROM SHORT-TERM DEBTS	19,949,900	100,232,700	100,232,700	77,636,000	(22,596,700)
Other Revenues Subtotals	**117,555,334**	**219,028,216**	**225,417,366**	**314,164,625**	**88,747,259**
Transfers In					
920 GENERAL FUND SUBSIDY TRANSFER IN	226,522,707	240,770,123	240,770,123	271,612,214	30,842,091
930 OTHER OPERATING TRANSFERS IN	205,536,945	177,472,165	179,656,644	188,386,780	8,730,136
950 INTRAFUND TRANSFERS IN	631,067,951	284,024,518	342,344,291	442,996,376	100,652,085
Transfers In Subtotals	**1,063,127,603**	**702,266,806**	**762,771,058**	**902,995,370**	**140,224,312**
Fund Balance					
999 FUND BALANCE	214,019,119	228,360,802	233,421,324	492,409,797	258,988,473
Fund Balance Subtotals	**214,019,119**	**228,360,802**	**233,421,324**	**492,409,797**	**258,988,473**
Revenue Subtotals	5,167,525,261	5,162,801,802	5,278,282,298	6,141,754,422	863,472,124
Less Interfund and Intrafund Transfers	(1,063,127,603)	(702,266,806)	(762,771,058)	(902,995,370)	(140,224,312)
Net Revenues	**4,104,397,658**	**4,460,534,996**	**4,515,511,240**	**5,238,759,052**	**723,247,812**

Expenditures by Category and Object

Char / Obj	Object Title	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Salaries and Wages						
001/001	PERMANENT SALARIES-MISC	955,786,717	1,053,354,465	1,034,739,420	1,123,982,577	89,243,157
001/002	PERMANENT SALARIES-UNIFORM	255,130,028	320,807,942	320,756,000	319,422,386	(1,333,614)
001/003	PERMANENT SALARIES-PLATFORM	105,748,170	107,065,728	107,065,728	118,405,545	11,339,817
001/004	PERMANENT SALARIES-NURSES	87,066,951	102,602,258	102,581,759	108,993,347	6,411,588
001/005	TEMP SALARIES-MISC	43,523,150	22,051,182	22,687,860	20,533,550	(2,154,310)
001/006	TEMP SALARIES-NURSES	7,984,776	2,650,823	2,650,823	2,755,990	105,167
001/009	PREMIUM PAY	41,609,598	39,668,794	39,668,607	45,618,422	5,949,815
001/010	ONE-TIME SALARY PAYMENTS	907,479	2,249,170	2,249,170	3,960,870	1,711,700
001/011	OVERTIME	71,146,914	46,160,957	46,951,079	50,559,236	3,608,157
001/012	HOLIDAY PAY	13,689,980	12,513,508	12,513,508	12,553,921	40,413
Salaries and Wages		**1,582,593,763**	**1,709,124,827**	**1,691,863,954**	**1,806,785,844**	**114,921,890**
Fringe Benefits						
013/013	MANDATORY FRINGE BENEFITS	360,952,834	404,798,060	404,464,621	439,427,061	34,962,440
013/015	HEALTH SERVICE	103,407	0	0	145,000	145,000
Fringe Benefits		**361,056,241**	**404,798,060**	**404,464,621**	**439,572,061**	**35,107,440**
Overhead						
020/020	OVERHEAD	37,302,351	32,281,856	38,453,702	34,102,073	(4,351,629)
Overhead		**37,302,351**	**32,281,856**	**38,453,702**	**34,102,073**	**(4,351,629)**

Expenditures by Category and Object

Char / Obj	Object Title	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Non-Personal Services						
021/021	TRAVEL	3,531,458	2,475,265	2,588,407	2,918,891	330,484
021/022	TRAINING	8,059,965	7,891,674	7,735,407	7,788,657	53,250
021/023	EMPLOYEE FIELD EXPENSE	1,516,387	416,044	462,062	450,564	(11,498)
021/024	MEMBERSHIP FEES	1,545,124	1,509,346	1,526,196	1,562,695	36,499
021/025	ENTERTAINMENT AND PROMOTION	2,026,553	2,754,451	2,630,057	2,236,743	(393,314)
021/026	COURT FEES AND OTHER COMPENSATION	8,900,373	8,411,467	9,133,217	9,245,814	112,597
021/027	PROFESSIONAL & SPECIALIZED SERVICES	523,293,671	525,396,760	542,382,810	517,966,897	(24,415,913)
021/028	MAINTENANCE SVCS-BUILDING & STRUCTU	25,467,125	10,591,417	15,084,402	11,908,046	(3,176,356)
021/029	MAINTENANCE SVCS-EQUIPMENT	21,210,021	20,930,999	21,073,614	23,816,415	2,742,801
021/030	RENTS & LEASES-BUILDINGS & STRUCTURE	60,986,867	29,284,694	29,688,371	41,184,665	11,496,294
021/031	RENTS & LEASES-EQUIPMENT	13,040,332	10,356,212	10,642,213	11,168,544	526,331
021/032	UTILITIES	17,088,561	19,318,567	17,356,243	22,504,144	5,147,901
021/033	POWER FOR RESALE	77,548,737	91,132,146	91,132,146	154,669,988	63,537,842
021/034	SUBSISTANCE	130,725	65,362	66,362	56,757	(9,605)
021/035	OTHER CURRENT EXPENSES	126,501,122	272,020,329	273,182,674	286,223,792	13,041,118
021/051	INSURANCE	41,777,990	35,438,427	35,513,427	55,584,871	20,071,444
021/052	TAXES, LICENSES & PERMITS	53,172,545	49,771,969	49,780,499	51,571,518	1,791,019
021/053	JUDGEMENTS & CLAIMS	33,473,124	18,313,428	18,445,368	77,252,998	58,807,630
021/054	OTHER FIXED CHARGES	(707,097)	244,098	244,098	1,169,156	925,058
055/055	RETIREMENT TRUST FUND	(217)	0	0	0	0
055/056	HEALTH SERVICE TRUST FUND	0	0	135,938	0	(135,938)
069/06A	PERF I/D SVCS EXPEND-CFWD BUDGET ON	0	0	8,983,978	0	(8,983,978)
069/06B	PROGRAMMATIC PROJECTS-CFWD BUDGET	0	183,664	2,633,943	(66,336)	(2,700,279)
069/06C	CAPITAL PROJECTS BUDGET-CFWD ONLY	0	0	(1,242,685)	0	1,242,685
069/06D	FACILITIES MAINTENANCE BUDGET-CFWD	0	0	(25,036)	0	25,036
069/06G	GRANT EXPENDITURES BUDGET - CFWD ON	0	0	(478,014)	0	478,014
075/075	DEPRECIATION	0	0	0	4,123	4,123
079/079	ALLOCATED CHARGES	(7,195,465)	(5,548,105)	1,902,895	(5,365,679)	(7,268,574)
088/088	EXPENDITURE CONTINGENCY	0	0	0	12,708,864	12,708,864
Non-Personal Services		**1,011,367,901**	**1,100,958,214**	**1,140,578,592**	**1,286,562,127**	**145,983,535**
Aid Assistance						
036/036	AID ASSISTANCE	5,888,539	46,190,985	45,624,493	48,203,078	2,578,585
037/037	AID PAYMENTS	158,951,916	173,664,350	172,975,506	163,611,801	(9,363,705)
038/038	CITY GRANT PROGRAMS	28,792,586	45,744,603	52,916,950	50,381,956	(2,534,994)
039/039	OTHER SUPPORT & CARE OF PERSONS	14,764,117	0	20,476,847	0	(20,476,847)
Aid Assistance		**208,397,158**	**265,599,938**	**291,993,796**	**262,196,835**	**(29,796,961)**
Materials and Supplies						
040/040	MATERIALS & SUPPLIES BUDGET ONLY	0	82,806,117	82,879,670	85,401,664	2,521,994
040/041	INVENTORIES	7,068,262	0	0	0	0
040/042	BUILDING & CONSTRUCTION SUPPLIES	16,482,872	9,364,448	9,378,934	8,712,613	(666,321)
040/043	EQUIPMENT MAINTENANCE SUPPLIES	32,015,930	27,831,219	30,089,983	27,554,878	(2,535,105)
040/044	HOSPITAL, CLINICS & LABORATORY SUPPLI	44,555,770	7,941,537	8,831,342	8,691,585	(139,757)
040/045	SAFETY	9,643,809	7,296,216	7,284,212	4,049,862	(3,234,350)
040/046	FOOD	11,234,420	3,474,189	3,537,546	3,516,719	(20,827)
040/047	FUELS AND LUBRICANTS	8,795,930	7,197,445	8,043,736	9,733,383	1,689,647
040/048	WATER SEWAGE TREATMENT SUPPLIES	5,420,684	5,330,724	5,330,724	5,868,014	537,290
040/049	OTHER MATERIALS & SUPPLIES	38,825,596	17,559,562	19,621,316	17,291,239	(2,330,077)
040/04A	EQUIPMENT (5K OR LESS-CONTROLLED AS	1,308,371	0	0	0	0
Materials and Supplies		**175,351,644**	**168,801,457**	**174,997,463**	**170,819,957**	**(4,177,506)**

Expenditures by Category and Object

Char / Obj	Object Title	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Equipment						
060/060	EQUIPMENT PURCHASE	23,507,619	36,708,439	37,618,770	36,910,470	(708,300)
060/061	EQUIPMENT LEASE PURCHASE-INITIAL	416,149	261,875	261,875	310,276	48,401
060/062	EQUIPMENT LEASE/PURCHASE-OPTION RE	9,363,910	11,043,001	11,040,857	1,755,518	(9,285,339)
060/063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIA	40,530	0	0	0	0
060/064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT R	8,242,141	9,032,005	9,032,005	19,213,018	10,181,013
060/065	ANIMAL PURCHASE	34,540	0	0	0	0
060/066	LAND	7,478,125	0	0	0	0
060/068	INTEREST EXPENSE-CAPITALIZED	41,595	0	0	0	0
Equipment		**49,124,609**	**57,045,320**	**57,953,507**	**58,189,282**	**235,775**
Debt Service						
070/070	DEBT SERVICE	357,176,740	413,965,619	393,965,619	544,936,648	150,971,029
Debt Service		**357,176,740**	**413,965,619**	**393,965,619**	**544,936,648**	**150,971,029**
Services of Other Departments						
081/081	SERVICES OF OTHER DEPTS (AAO FUNDS)	363,239,921	374,539,447	382,715,618	410,153,954	27,438,336
081/083	SERVICES OF OTHER CITY AGENCIES	(35,150)	15,000	35,680	22,000	(13,680)
Services of Other Departments		**363,204,771**	**374,554,447**	**382,751,298**	**410,175,954**	**27,424,656**
Transfers Out						
091/093	OTHER OPERATING TRANSFERS OUT	263,028,153	177,472,165	179,656,644	188,386,780	8,730,136
092/092	GENERAL FUND SUBSIDY TRANSFER OUT	227,264,017	240,770,123	240,770,123	271,612,214	30,842,091
095/095	INTRAFUND TRANSFERS OUT	627,500,255	284,024,518	342,344,291	442,996,376	100,652,085
Transfers Out		**1,117,792,425**	**702,266,806**	**762,771,058**	**902,995,370**	**140,224,312**
Budgetary Reserves						
097/097	UNAPPROPRIATED REVENUE - RESERVED	0	67,588,159	57,904,175	91,730,926	33,826,751
099/099	UNAPPROPRIATED REVENUE-UNRESERVED	1,526,862	6,859,794	10,236,802	4,462,948	(5,773,854)
Budgetary Reserves		**1,526,862**	**74,447,953**	**68,140,977**	**96,193,874**	**28,052,897**
Facilities Maintenance						
06F/06F	FACILITIES MAINTENANCE PROJECTS-BUD	12,384,027	16,566,367	16,404,765	15,334,216	(1,070,549)
Facilities Maintenance		**12,384,027**	**16,566,367**	**16,404,765**	**15,334,216**	**(1,070,549)**
Capital Projects						
067/067	BLDS,STRUCTURES & IMPROVEMENTS	152,608,216	300,642,693	306,941,736	622,456,784	315,515,048
Capital Projects		**152,608,216**	**300,642,693**	**306,941,736**	**622,456,784**	**315,515,048**
Expenditure Subtotals		5,429,886,708	5,621,053,557	5,731,281,088	6,650,321,025	919,039,937
Less Interfund and Intrafund Transfers		(1,117,792,425)	(702,266,806)	(762,771,058)	(902,995,370)	(140,224,312)
Less Interdepartmental Recoveries		(409,211,410)	(458,251,755)	(452,998,790)	(508,566,603)	(55,567,813)
Net Expenditures		**3,902,882,873**	**4,460,534,996**	**4,515,511,240**	**5,238,759,052**	**723,247,812**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Fund

Fund		1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Fund Type: 1G GENERAL FUND						
AGF	GENERAL FUND	2,452,988,372	2,261,277,869	2,273,852,998	2,425,476,443	151,623,445
S&A	GF-SUBVENTIONS & OTHER ALLOCATIONS F	4,735,867	0	110,006	0	(110,006)
Fund Type: 1G Subtotals		2,457,724,239	2,261,277,869	2,273,963,004	2,425,476,443	151,513,439
Fund Type: 2S SPECIAL REVENUE FUNDS						
BIF	BUILDING INSPECTION FUND	29,502,863	36,593,586	36,593,586	34,552,770	(2,040,816)
BUS	BUSINESS TAX	0	0	0	62,800,000	62,800,000
CFC	CHILDREN AND FAMILIES FUND	120,259	12,866,600	12,884,860	8,273,810	(4,611,050)
CFF	CONVENTION FACILITIES FUND	86,082,604	73,646,256	73,646,256	86,630,986	12,984,730
CHF	CHILDREN'S FUND	17,038,261	20,285,895	20,285,895	24,973,497	4,687,602
CHS	COMM HEALTH SVS SPEC REV FD	81,198,733	73,899,824	82,480,337	85,936,892	3,456,555
CRF	CULTURE & RECREATION SPEC REV FD	5,781,200	5,183,393	6,228,221	4,618,133	(1,610,088)
CSS	CHILD SUPPORT SERVICES FUND	14,615,926	19,709,085	20,489,922	24,292,442	3,802,520
CTF	COURTS' SPECIAL REVENUE FUND	4,506,075	5,192,223	5,184,250	4,492,114	(692,136)
GSF	GENERAL SERVICES SPECIAL REVENUE FUN	11,737,461	3,157,185	3,253,165	3,444,681	191,516
GTF	GASOLINE TAX FUND	29,166,099	32,836,318	32,844,230	38,655,972	5,811,742
HWF	HUMAN WELFARE SPECIAL REVENUE FUND	9,568,907	200,000	6,837,759	1,479,626	(5,358,133)
LIB	PUBLIC LIBRARY SPECIAL REVENUE FUND	46,154,800	49,049,582	49,306,551	52,650,897	3,344,346
NDF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	23,104,510	24,393,918	25,242,349	46,585,535	21,343,186
OPF	OFF-STREET PARKING FUND	9,702,930	10,977,729	11,027,729	11,138,461	110,732
OSP	OPEN SPACE & PARK FUND	25,992,293	28,077,239	28,257,239	27,385,463	(871,776)
PPF	PUBLIC PROTECTION SPECIAL REVENUE FUN	32,900,482	38,076,034	40,381,343	32,296,434	(8,084,909)
PWF	PUBLIC WORKS SPECIAL REVENUE FUND	5,084,480	4,111,683	5,645,439	5,000,000	(645,439)
RPF	REAL PROPERTY SPECIAL REVENUE FUND	15,774,492	5,478,077	5,478,077	45,541,896	40,063,819
SCP	SENIOR CITIZENS' PROGRAMS FUND	18,377,062	5,362,528	5,632,994	5,334,364	(298,630)
T&C	TRANSPORTATION & COMMERCE S/R FD	282,290	522,422	422,000	553,549	131,549
WMF	WAR MEMORIAL FUND	10,269,164	11,830,120	12,865,422	13,359,455	494,033
Fund Type: 2S Subtotals		476,960,891	461,449,697	484,987,624	619,996,977	135,009,353
Fund Type: 3C CAPITAL PROJECTS FUNDS						
EQS	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	3,960,076	3,960,076	7,500,000	3,539,924
FPS	FIRE PROTECTION SYSTEMS IMPVT. FUND	0	3,925,720	3,925,720	0	(3,925,720)
MCF	MOSCONE CONVENTION CENTER FUND	0	0	0	28,656,424	28,656,424
PLI	PUBLIC LIBRARY IMPROVEMENT FUND	0	0	0	21,005,931	21,005,931
RPF	RECREATION & PARK CAPITAL IMPVTS FUND	0	15,841,232	15,841,232	27,857,500	12,016,268
SIF	STREET IMPROVEMENT FUND	0	936,325	936,325	4,968,000	4,031,675
XCF	CITY FACILITIES IMPROVEMENT FUND	0	23,842,460	23,842,460	13,924,772	(9,917,688)
Fund Type: 3C Subtotals		0	48,505,813	48,505,813	103,912,627	55,406,814
Fund Type: 4D DEBT SERVICE FUNDS						
GOB	GENERAL OBLIGATION BOND FUND	88,531,521	101,233,493	101,233,493	110,010,108	8,776,615
Fund Type: 4D Subtotals		88,531,521	101,233,493	101,233,493	110,010,108	8,776,615
Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS						
AAA	SFIA-OPERATING FUND	506,594,058	625,005,034	625,152,880	696,777,853	71,624,973
CPF	SFIA-CAPITAL PROJECTS FUND	3,914,923	4,459,132	4,459,132	64,700,000	60,240,868
SRF	SFIA-SPECIAL REVENUE FUND	71,353	0	0	0	0
Fund Type: 5A Subtotals		510,580,334	629,464,166	629,612,012	761,477,853	131,865,841

Revenues by Fund

Fund	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Fund Type: 5C CLEAN WATER PROGRAM FUNDS					
AAA CWP-OPERATING FUND	164,474,561	151,844,791	156,682,082	165,072,986	8,390,904
CPF CWP-CAPITAL PROJECTS FUND	53,793,341	22,000,100	22,972,191	33,150,000	10,177,809
DSF CWP-DEBT SERVICE FUND	65,539,426	0	30,897,310	0	(30,897,310)
Fund Type: 5C Subtotals	**283,807,328**	**173,844,891**	**210,551,583**	**198,222,986**	**(12,328,597)**
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS					
AAA SFGH-OPERATING FUND	389,292,532	427,994,240	438,583,586	456,646,994	18,063,408
Fund Type: 5H Subtotals	**389,292,532**	**427,994,240**	**438,583,586**	**456,646,994**	**18,063,408**
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS					
AAA LHH-OPERATING FUND	128,861,385	129,622,913	129,701,251	139,575,830	9,874,579
CPF LHH-CAPITAL PROJECTS FUND	0	3,684,956	3,684,956	28,546,297	24,861,341
Fund Type: 5L Subtotals	**128,861,385**	**133,307,869**	**133,386,207**	**168,122,127**	**34,735,920**
Fund Type: 5M PTC-MUNICIPAL RAILWAY FUNDS					
AAA MUNI-OPERATING FUND	385,879,576	399,406,220	407,922,121	447,434,362	39,512,241
CPF MUNI-CAPITAL PROJECTS FUND	0	1,975,000	1,975,000	0	(1,975,000)
SRF MUNI-SPECIAL REVENUE FUND	8,600,924	9,410,024	9,410,024	15,023,887	5,613,863
Fund Type: 5M Subtotals	**394,480,500**	**410,791,244**	**419,307,145**	**462,458,249**	**43,151,104**
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS					
AAA PORT-OPERATING FUND	52,034,244	60,653,899	64,855,439	123,577,077	58,721,638
Fund Type: 5P Subtotals	**52,034,244**	**60,653,899**	**64,855,439**	**123,577,077**	**58,721,638**
Fund Type: 5T PUC-HETCH HETCHY FUNDS					
AAA HETCHY OPERATING FUND	141,618,356	137,603,284	137,621,795	175,680,094	38,058,299
Fund Type: 5T Subtotals	**141,618,356**	**137,603,284**	**137,621,795**	**175,680,094**	**38,058,299**
Fund Type: 5W PUC-WATER DEPARTMENT FUNDS					
AAA SFWD-OPERATING FUND	181,353,657	193,655,757	194,427,740	435,652,854	241,225,114
CPF SFWD-CAPITAL PROJECTS FUND	22,806,428	103,412,700	103,412,700	79,636,000	(23,776,700)
DSF SFWD-DEBT SERVICE FUND	20,291,126	0	16,648,473	0	(16,648,473)
Fund Type: 5W Subtotals	**224,451,211**	**297,068,457**	**314,488,913**	**515,288,854**	**200,799,941**
Fund Type: 6I INTERNAL SERVICE FUNDS					
OIS IS-REPRODUCTION FUND	145,000	145,000	145,000	0	(145,000)
TIF TELECOMMUNICATION FUND	2,236,310	38,000	38,000	145,754	107,754
Fund Type: 6I Subtotals	**2,381,310**	**183,000**	**183,000**	**145,754**	**(37,246)**
Fund Type: 7E EXPENDABLE TRUST FUNDS					
BEQ BEQUESTS FUND	769,476	375,994	1,543,234	475,210	(1,068,024)
GIF GIFT FUND	0	676,970	676,970	163,239	(513,731)
ZEF ETF-OTHER EXPENDABLE TRUST	0	333,474	333,474	0	(333,474)
Fund Type: 7E Subtotals	**769,476**	**1,386,438**	**2,553,678**	**638,449**	**(1,915,229)**

Revenues by Fund

Fund	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Fund Type: 7P PENSION TRUST FUNDS					
RET EMPLOYEES' RETIREMENT SYSTEM	11,490,739	13,216,230	13,216,230	13,888,395	672,165
Fund Type: 7P Subtotals	**11,490,739**	**13,216,230**	**13,216,230**	**13,888,395**	**672,165**
Fund Type: 8A TREASURE ISLAND DEVELOPMENT AUTHORITY					
AAA OPERATING FUND	2,493,880	4,821,212	5,232,776	6,211,435	978,659
SRF TIDA - SPECIAL REVENUE FUND	2,047,315	0	0	0	0
Fund Type: 8A Subtotals	**4,541,195**	**4,821,212**	**5,232,776**	**6,211,435**	**978,659**
Revenue Subtotals	5,167,525,261	5,162,801,802	5,278,282,298	6,141,754,422	863,472,124
Less Interfund and Intrafund Transfers	(1,063,127,603)	(702,266,806)	(762,771,058)	(902,995,370)	(140,224,312)
Net Revenues	**4,104,397,658**	**4,460,534,996**	**4,515,511,240**	**5,238,759,052**	**723,247,812**

Expenditures by Service Area and Department

Department	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
ADMIN SVCS - MEDICAL EXAMINER	3,436,809	4,198,285	4,198,285	4,311,304	113,019
ADULT PROBATION	9,718,416	9,818,212	9,998,937	9,012,553	(986,384)
DISTRICT ATTORNEY	26,466,542	28,076,304	28,238,885	28,174,873	(64,012)
FIRE DEPARTMENT	181,392,513	202,529,025	202,765,012	211,903,537	9,138,525
JUVENILE PROBATION	29,016,672	35,240,493	35,016,743	37,574,267	2,557,524
POLICE	263,161,919	275,995,870	276,596,497	277,041,281	444,784
PUBLIC DEFENDER	12,261,350	12,869,102	13,044,709	12,714,432	(330,277)
SHERIFF	88,241,490	96,493,457	97,328,657	96,226,379	(1,102,278)
TRIAL COURTS	36,826,081	38,584,453	38,697,273	38,571,028	(126,245)
Service Area : A Subtotals	**650,521,792**	**703,805,201**	**705,884,998**	**715,529,654**	**9,644,656**
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
AIRPORT COMMISSION	380,116,739	492,143,802	492,143,804	635,933,059	143,789,255
BOARD OF APPEALS	332,266	366,556	439,920	431,406	(8,514)
BUSINESS AND ECONOMIC DEVELOPMENT	8,765,438	19,595,730	20,007,294	13,129,879	(6,877,415)
CLEAN WATER	165,948,318	158,814,008	167,944,286	181,241,942	13,297,656
DEPARTMENT OF BUILDING INSPECTION	28,475,820	34,298,219	34,298,219	35,010,770	712,551
DEPARTMENT OF PUBLIC WORKS	148,441,836	126,022,817	130,200,796	152,998,002	22,797,206
EMERGENCY COMMUNICATIONS DEPARTMENT	32,799,057	31,918,747	31,918,748	31,103,705	(815,043)
HETCH HETCHY	106,732,092	118,665,582	121,635,093	137,387,211	15,752,118
LIGHT, HEAT AND POWER	49,829,482	59,162,325	59,208,308	94,021,576	34,813,268
MUNICIPAL TRANSPORTATION AGENCY	392,971,667	402,418,383	410,880,123	454,922,240	44,042,117
PARKING AND TRAFFIC COMMISSION	57,760,435	65,062,437	65,155,685	62,374,959	(2,780,726)
PORT	41,796,500	51,045,159	55,221,998	89,121,635	33,899,637
PUBLIC UTILITIES COMMISSION	92,936,582	82,293,123	63,085,978	82,414,103	19,328,125
TELECOMMUNICATIONS & INFORMATION SVCS	71,874,086	71,064,751	71,423,537	77,658,001	6,234,464
WATER DEPARTMENT	158,507,869	259,984,122	271,227,204	361,324,313	90,097,109
Service Area : B Subtotals	**1,737,288,187**	**1,972,855,761**	**1,994,790,993**	**2,409,072,801**	**414,281,808**
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
ADULT AND AGING SERVICES	20,124,836	23,599,496	25,869,962	27,960,720	2,090,758
CHILD SUPPORT SERVICES	14,932,177	19,851,107	20,631,944	24,292,442	3,660,498
CHILDREN AND FAMILIES COMMISSION	120,259	12,866,600	12,884,860	8,273,810	(4,611,050)
CHILDREN, YOUTH & THEIR FAMILIES	22,530,829	30,073,319	29,883,586	35,322,588	5,439,002
DEPARTMENT OF THE STATUS OF WOMEN	2,648,567	2,746,106	2,669,903	2,648,546	(21,357)
ENVIRONMENT	776,970	1,578,034	1,633,034	1,841,323	208,289
HUMAN RIGHTS COMMISSION	3,866,373	4,319,392	4,279,392	4,464,296	184,904
HUMAN SERVICES	387,426,836	439,297,332	443,121,880	436,444,993	(6,676,887)
RENT ARBITRATION BOARD	3,234,783	3,283,672	3,606,743	3,055,286	(551,457)
Service Area : C Subtotals	**455,661,630**	**537,615,058**	**544,581,304**	**544,304,004**	**(277,300)**

Expenditures by Service Area and Department

Department	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Service Area : D COMMUNITY HEALTH					
COMMUNITY HEALTH NETWORK	517,956,873	543,099,451	543,422,390	599,211,862	55,789,472
PUBLIC HEALTH	288,965,542	339,964,886	349,417,539	371,012,196	21,594,657
Service Area : D Subtotals	806,922,415	883,064,337	892,839,929	970,224,058	77,384,129
Service Area : E CULTURE & RECREATION					
ACADEMY OF SCIENCES	2,076,605	2,064,610	2,064,610	2,168,685	104,075
ADMIN SVCS - CONVENTION FACILITIES MGMT	82,153,568	73,245,770	73,495,770	86,449,520	12,953,750
ART COMMISSION	6,627,201	7,410,617	9,235,037	8,412,074	(822,963)
ASIAN ART MUSEUM	2,129,796	1,872,062	2,158,195	3,449,262	1,291,067
COUNTY EDUCATION OFFICE	1,720,190	2,628,404	2,627,279	2,628,932	1,653
FINE ARTS MUSEUM	8,619,725	7,903,810	8,677,470	7,038,634	(1,638,836)
LAW LIBRARY	399,432	414,541	414,541	490,912	76,371
PUBLIC LIBRARY	46,613,811	48,819,766	50,248,055	75,886,626	25,638,571
RECREATION AND PARK COMMISSION	100,802,932	125,315,545	125,404,418	142,059,343	16,654,925
WAR MEMORIAL	10,756,882	10,757,126	11,308,197	11,822,637	514,440
Service Area : E Subtotals	261,900,142	280,432,251	285,633,572	340,406,625	54,773,053
Service Area : F GENERAL ADMINISTRATION & FINANCE					
ADMIN SVCS - ANIMAL CARE & CONTROL	2,640,519	2,855,547	2,855,547	3,053,984	198,437
ADMIN SVCS - CONSUMER ASSURANCE	1,527,235	1,582,166	1,645,666	1,856,238	210,572
ADMIN SVCS - OFFICE OF CONTRACT ADMIN	3,337,751	3,265,372	3,745,039	5,071,959	1,326,920
ADMINISTRATIVE SERVICES	52,964,626	46,587,956	50,355,107	94,963,705	44,608,598
ASSESSOR / RECORDER	12,308,433	11,875,201	12,346,794	11,605,469	(741,325)
BOARD OF SUPERVISORS	8,222,309	8,804,794	9,559,044	8,566,789	(992,255)
CITY ATTORNEY	43,649,060	39,925,673	40,593,673	43,021,335	2,427,662
CITY PLANNING	11,288,268	13,819,780	13,719,358	14,468,265	748,907
CIVIL SERVICE COMMISSION	644,445	762,953	762,953	744,872	(18,081)
CONTROLLER	20,401,219	22,577,072	22,577,072	22,527,516	(49,556)
ELECTIONS	6,374,085	10,418,605	12,830,492	8,471,292	(4,359,200)
ETHICS COMMISSION	580,165	902,789	727,787	742,164	14,377
HUMAN RESOURCES	68,656,939	66,898,276	67,931,994	67,140,087	(791,907)
MAYOR	51,124,687	53,916,502	58,036,172	76,494,651	18,458,479
RETIREMENT SYSTEM	11,589,302	13,621,350	13,621,350	14,310,292	688,942
TREASURER/TAX COLLECTOR	15,794,650	20,809,545	20,809,545	18,217,051	(2,592,494)
Service Area : F Subtotals	311,103,693	318,623,581	332,117,593	391,255,669	59,138,076
Service Area : G GENERAL CITY RESPONSIBILITIES					
GENERAL CITY RESPONSIBILITY	247,348,626	287,647,570	284,110,383	435,817,269	151,706,886
Service Area : G Subtotals	247,348,626	287,647,570	284,110,383	435,817,269	151,706,886

Expenditures by Service Area and Department

Department	1999-2000 Actuals	2000-2001 Original Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
Expenditure Subtotals	4,470,746,485	4,984,043,759	5,039,958,772	5,806,610,080	766,651,308
Less Interfund Transfers	(158,652,202)	(65,257,008)	(71,448,742)	(59,284,425)	12,164,317
Less Interdepartmental Recoveries	(409,211,410)	(458,251,755)	(452,998,790)	(508,566,603)	(55,567,813)
Net Expenditures	**3,902,882,873**	**4,460,534,996**	**4,515,511,240**	**5,238,759,052**	**723,247,812**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Authorized Positions, Grand Recap Detail

Position Detail	1999-2000 Revised Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's versus Revised
Operating				
Permanent	27,667	28,557	29,053	496
Temporary	495	512	480	(31)
Non-Operating				
Grant	520	484	530	46
Capital/Other	1,689	1,927	2,004	77
Authorized Positions - subtotal:	30,371	31,479	32,067	587
Unfunded Positions				
Attrition Savings	(1,378)	(1,911)	(1,957)	(46)
Capital/Other	(1,689)	(1,927)	(2,004)	(77)
Unfunded Positions - subtotal:	(3,067)	(3,838)	(3,961)	(123)
Net Funded Positions:	**27,304**	**27,641**	**28,106**	**465**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	1999-2000 Revised Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
A : PUBLIC PROTECTION				
ADMIN SVCS - MEDICAL EXAMINER	37	36	35	0
ADULT PROBATION	127	129	125	(4)
DISTRICT ATTORNEY	263	272	271	(2)
FIRE DEPARTMENT	1,856	1,864	1,909	45
JUVENILE PROBATION	314	313	312	(1)
POLICE	2,742	2,785	2,787	2
PUBLIC DEFENDER	114	116	115	(1)
SHERIFF	896	892	934	42
TRIAL COURTS	19	19	19	0
A : PUBLIC PROTECTION TOTAL	**6,368**	**6,425**	**6,506**	**81**
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE				
AIRPORT COMMISSION	1,517	1,578	1,578	1
BOARD OF APPEALS	4	5	4	(1)
BUSINESS AND ECONOMIC DEVELOPMENT	28	29	32	3
CLEAN WATER	362	350	343	(7)
DEPARTMENT OF BUILDING INSPECTION	258	276	291	16
DEPARTMENT OF PUBLIC WORKS	979	1,046	1,089	44
EMERGENCY COMMUNICATIONS DEPARTMENT	177	165	161	(4)
HETCH HETCHY	164	179	190	11
LIGHT, HEAT AND POWER	8	8	7	(1)
MUNICIPAL TRANSPORTATION AGENCY	3,846	3,961	4,085	124
PARKING AND TRAFFIC COMMISSION	546	547	545	(2)
PORT	226	228	242	14
PUBLIC UTILITIES COMMISSION	413	430	442	13
TELECOMMUNICATIONS & INFORMATION SVCS	314	352	335	(17)
WATER DEPARTMENT	429	439	430	(8)
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE TOTAL	**9,270**	**9,590**	**9,776**	**186**
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT				
ADULT AND AGING SERVICES	68	89	115	26
CHILD SUPPORT SERVICES	128	139	150	10
CHILDREN AND FAMILIES COMMISSION	0	8	9	1
CHILDREN, YOUTH & THEIR FAMILIES	30	28	33	6
DEPARTMENT OF THE STATUS OF WOMEN	8	8	8	0
ENVIRONMENT	7	13	15	2
HUMAN RIGHTS COMMISSION	42	42	43	1
HUMAN SERVICES	1,649	1,637	1,612	(24)
RENT ARBITRATION BOARD	32	35	27	(8)
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT TOTAL	**1,963**	**1,999**	**2,013**	**14**
D : COMMUNITY HEALTH				
COMMUNITY HEALTH NETWORK	4,877	4,789	4,800	11
PUBLIC HEALTH	1,297	1,279	1,389	111
D : COMMUNITY HEALTH TOTAL	**6,174**	**6,068**	**6,190**	**122**

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	1999-2000 Revised Budget	2000-2001 Revised Budget	2001-2002 Mayor's Proposed	2001-2002 Mayor's vs. Revised
E : CULTURE & RECREATION				
ACADEMY OF SCIENCES	9	9	9	0
ADMIN SVCS - CONVENTION FACILITIES MGMT	59	66	67	1
ART COMMISSION	20	22	23	2
ASIAN ART MUSEUM	10	10	30	21
COUNTY EDUCATION OFFICE	1	1	1	0
FINE ARTS MUSEUM	82	77	65	(11)
LAW LIBRARY	3	3	3	0
PUBLIC LIBRARY	594	599	614	15
RECREATION AND PARK COMMISSION	1,010	998	1,012	14
WAR MEMORIAL	94	94	95	0
E : CULTURE & RECREATION TOTAL	**1,882**	**1,879**	**1,920**	**42**
F : GENERAL ADMINISTRATION & FINANCE				
ADMIN SVCS - ANIMAL CARE & CONTROL	41	42	42	0
ADMIN SVCS - CONSUMER ASSURANCE	23	24	23	0
ADMIN SVCS - OFFICE OF CONTRACT ADMIN	41	41	51	10
ADMINISTRATIVE SERVICES	216	219	226	7
ASSESSOR / RECORDER	135	134	139	5
BOARD OF SUPERVISORS	74	78	66	(12)
CITY ATTORNEY	227	247	246	0
CITY PLANNING	131	128	136	8
CIVIL SERVICE COMMISSION	7	7	7	0
CONTROLLER	161	159	157	(3)
ELECTIONS	48	51	44	(7)
ETHICS COMMISSION	7	7	8	0
HUMAN RESOURCES	209	211	214	3
MAYOR	74	77	76	(1)
RETIREMENT SYSTEM	68	71	77	6
TREASURER/TAX COLLECTOR	183	182	185	2
F : GENERAL ADMINISTRATION & FINANCE TOTAL	**1,647**	**1,679**	**1,698**	**19**
G : GENERAL CITY RESPONSIBILITIES				
GENERAL CITY RESPONSIBILITY	0	2	3	1
G : GENERAL CITY RESPONSIBILITIES TOTAL	**0**	**2**	**3**	**1**
Report Grand Total:	**27,304**	**27,641**	**28,106**	**465**

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City and County of San Francisco

Mayor's Budget Summary

2002-2003

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City and County of San Francisco

Mayor's Proposed Budget 2002-2003

Willie L. Brown, Jr., Mayor

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SieWorthy Creative Group
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Guide to Budget Documents

Mayor's Preliminary Budget 2002-2003

A document containing the Mayor's Preliminary Budget Message, an overview, summary tables, and departmental budgets by program.

Mayor's Budget Summary 2002-2003

A document containing the Mayor's Budget Message and an overview and tabular summary of the Mayor's Proposed Budget for 2002-2003.

Mayor's Proposed Budget 2002-2003

A document containing the Mayor's Budget Message and an overview and tabular summary of the Mayor's Proposed Budget, plus a narrative description of each department—its mission and services, budget data summary and strategic issues. Departmental data also include performance measures and a historical comparison of the department's total budget.

The Mayor's Proposed Budget also contains the Capital Budget: a listing of all capital projects funded in 2002-2003.

Consolidated Budget and Annual Appropriation Ordinance Fiscal Year Ending June 30, 2003

A document containing the sources of funds and their uses, detailed by department. This is the document that becomes the legal authority for the City to spend funds during the fiscal year.

To View These Documents . . .

Copies of these documents are distributed to all city libraries. They may also be viewed at the following City Hall locations:

The Mayor's Office of Finance and Legislative Affairs
1 Dr. Carlton B. Goodlett Place, Room 288
Phone: (415) 554-6114

The Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316
Phone: (415) 554-7500

The Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 214
Phone: (415) 554-5184

The Mayor's Budget may also be viewed at the City and County of San Francisco Mayor's Office Web site: www.sfgov.org/mayor.

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Mayor's Budget Message

OFFICE OF THE MAYOR
SAN FRANCISCO

WILLIE LEWIS BROWN, JR.

Dear Citizens of San Francisco:

I am pleased to present to you my proposed 2002-2003 budget for the City and County of San Francisco.

This has been by far the most difficult budget my administration has had to contend with, as we confront the realities of a struggling economy and diminished revenues. However, I believe we have risen to this challenge: By prioritizing departmental spending, trimming the city workforce and achieving savings through cooperation with various stakeholders, we've managed to present a spending plan of $4.9 billion—down from last year's $5.2 billion—all without drastic cutbacks to the services San Franciscans rely upon.

Managing Through Difficult Times

Throughout the state and the nation, all levels of government are working to meet the expanded need for public services in an era of diminished resources. The current year's slowing of the national and local economies, the "dot-com bust" and the devastating impact of September 11th all combined to hand the San Francisco a projected shortfall of $175 million, as we set out to fund needed City services.

We quickly responded to this challenge, bringing expenditures in line with revenues. In doing so, we have collectively preserved the services San Franciscans need, particularly in difficult times, while maintaining the financial health of the City. As an acknowledgment of our sound financial management, the nation's fiscal watchdogs have maintained our bond ratings—unlike every other California county they rated. This is not a minor victory: Those sound bond ratings translate into millions of dollars of savings to San Francisco taxpayers over the lives of City-issued bonds.

I began the creation of this budget over six months ago with a simple instruction to each of the City's department heads—"Prepare for the worst"—and have spent every day since then working to avoid those worst-case scenarios. This budget reflects an unprecedented joint effort involving Board of Supervisors President Tom Ammiano and other members of the Board, the City Attorney,

1 DR. CARLTON B. GOODLETT PLACE, ROOM 228, SAN FRANCISCO, CALIFORNIA 94102
(415) 554-6141
RECYCLED PAPER

City labor leaders and workers, non-profit organizations, and concerned citizens. I am confident that it preserves those services San Franciscans expect and deserve in these difficult economic times.

While resources available to local governments across the nation are reduced, my goals for this budget are essentially unchanged from those of prior years. Through hard work and careful consideration, I have presented six previous budgets to the Board of Supervisors that endeavored to improve the quality of health care available to San Franciscans; improve the sense of safety and well-being for both residents and visitors alike; provide affordable housing and children's services to ensure that the City remains a place that families can call home; and meet the challenges of long-deferred improvements to our parks, libraries, and public transportation and infrastructure.

Maintaining Our Safety Net when It's Needed Most

During more prosperous times over the past six years, I have seen to it that we invest growing City revenues in the health and well-being of all San Franciscans. As a City, we have expanded successful programs to provide substance abuse and other proactive services to prevent more costly emergency room visits in the future. We have doubled our local support of our public health system, to ensure that lost federal and state dollars do not jeopardize local clinic and mental health services. We have invested over $100 million in physical repairs to our hospitals and clinics, and over $20 million in new equipment to ensure that our doctors and nurses have the tools to do their job. Indeed, San Francisco's public health budget is larger than the health budgets of five states in the Union.

During those prosperous times, I worked hard to expand these community health services—whether it was providing Universal Health Care for Children or opening up thousands of new drug-treatment slots—because I believed they needed to be expanded for the City's health and well-being. However, this budget proposal reflects my belief that now, during a time of relative scarcity, it is critical that we preserve our carefully constructed safety net. Accordingly, my highest priority over the past eight months has been to maintain our investments in the future health of our City. During the current year, as we worked to address a $175 million shortfall and braced for a difficult budget year ahead, this administration made good on commitments to expand health care coverage to over 16,000 uninsured workers and approximately 4,000 uninsured children.

And in spite of our budget difficulties, I believe it is necessary to increase spending for our public health system by nearly $50 million, to safeguard the health of San Franciscans in the coming years. This increase will allow for a greater level of service at San Francisco General Hospital, pay for the increased costs of providing medical care, and minimize service level reductions throughout our public health system.

Security in Uncertain Times

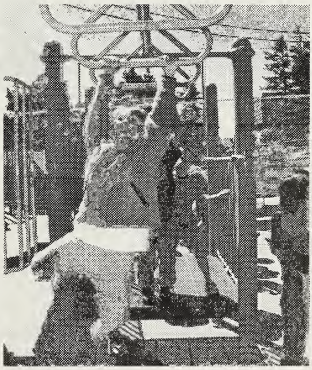
Ensuring the safety of San Franciscans has always been one of my top priorities. Without safe streets, parks and neighborhoods, none of us can enjoy our City. This is especially true in these anxious times following the events of September 11th. Accordingly, I propose in this budget to increase funding available to our key public safety agencies by nearly $68 million.

The City expects a growing number of public safety employee retirements in the coming years. This budget proposes to hire an additional 300 police officers, fire fighters, paramedics and emergency dispatchers, to ensure that these retirements don't adversely impact the safety of those who live and work in the City. And I am actively lobbying to make use of available federal and state funds to enhance these staffing levels in the months ahead.

I am also trying to stretch each dollar invested in public safety further. I have allocated $1.5 million to replace the outdated police record management system, which will reduce officer time spent on administrative duties. I propose to replace firefighters answering calls at the 911 center with civilians and return those firefighters to stations in each of San Francisco's neighborhoods. At my direction, the City's public safety agencies have reduced their use of overtime hours by nearly 100,000 hours during the current year.

A Place to Call Home

As we begin the recovery from a national and local economic slowdown, it's more important than ever that we ensure that San Francisco remains an affordable and supportive place for families, seniors and children. This means avoiding cuts in the two areas families value most: City services that help parents raise children and affordable housing to help keep them here.



San Francisco has expanded its annual support of childcare, family support and other children's services by some $38 million during my tenure; and this budget proposes to avoid reductions in these services when they are needed most. I propose to expand funds available for community-based services by $3 million, including an addi-

tional $450,000 for support services for families at risk of becoming homeless. I have also allocated an additional $500,000 to preserve critical senior food programs and case management services.

And to ensure that each of us can afford to continue to call San Francisco home, I propose spending $115 million on affordable housing in the coming year, including $13 million for the preservation of affordable housing sites in Bayview Hunters Point and $7 million to kick-start the construction of affordable housing units on Octavia Boulevard. Even with these efforts, however, available resources fall short of the Bay Area's tremendous housing needs. Accordingly, my administration—in conjunction with community leaders and key members of the Board of Supervisors—has begun work on a $250 million renewal of the highly successful Proposition A Affordable Housing Bond.

Building for Tomorrow

While I have worked to expand necessary services to San Franciscans during my time as your Mayor, I have always done so with my eye on the horizon. During my tenure, the City has repaid loans taken out by prior administrations, avoided the unwise borrowing of tomorrow's funds to pay for today's costs, established new reserves, and based each budget on conservative revenue projections.

Our guiding principal during the boom times of the first five years of my administration was: Plant the excess dollars of an inflated economy in infrastructural improvements and essential capital projects, which will reap long-term rewards without tying up General Fund dollars for years. This careful financial management when times were better has enabled the City to weather the current year's economic slowdown without dramatic reductions in the provision of public services.

Accordingly, I intend to see that even in difficult times we do not turn our back on crucial long-term capital improvements to our parks, libraries, roads and public utility system. This budget also reflects my belief that a healthy general reserve—capitalized in this budget at $30 million—is

the key to stability in uncertain times. Sound public policy dictates that we not ignore potential reductions that may result from state and federal actions beyond our control, and, accordingly, this budget guards against anticipated future cuts.

Working Together to Protect San Franciscans

When this budget process began six months ago, San Francisco faced a projected shortfall of $175 million. Today, I am presenting to you a balanced budget. To get from $175 million to $0, this administration relied not only on careful budgeting, sound fiscal management and tough departmental prioritizing, but also on the critical support and cooperation of labor groups, who spent long hours at the table with President Ammiano and me as we tried to protect the needs of workers while providing for San Francisco's overall economic health. In many ways, this was the budget that brought us all together.

Together, we San Franciscans have weathered tough times, and we must now begin planning for the budget years beyond. In the coming months, each department head will report back to my office with an evaluation of the relative performance of each employee and contractor under his or her watch. In the coming months, I will call upon labor leaders and managers to sit down together at the same table to cooperatively develop strategies to get us through the difficult times ahead. We must continue the perseverance that has carried us through the past six months to ensure the maximum return on the City's investments in the years ahead.

It has been a pleasure to work with the Board of Supervisors, City Attorney, department heads, labor leaders, community groups, and concerned citizens in preparing this budget. It is now in your hands. I encourage each of you to carefully read through this document to examine the level of service and efficiency you should expect from every city department. I hope and trust you will work with me to realize the vision that has guided its creation.

Sincerely,

Mayor Willie L. Brown, Jr.

Budget Overview

Budget Overview

The Local Economy and the 2002-2003 Budget

Budgeting prudently during prosperous times

The past five years have been exceptionally prosperous for the City and County of San Francisco. Fueled by the information technology industry, the City's economy experienced strong growth and record-low unemployment. These factors expanded the resources available to city government and allowed the Mayor to improve and augment services to San Franciscans. Virtually every category of General Fund revenue increased from 1996 to 2001, with property tax growing by 43 percent, hotel tax receipts growing by 44 percent, and sales tax growing by 33 percent.

While revenue grew considerably during these years, the Mayor managed the City's resources carefully, recognizing that the extraordinary economic growth would not last forever. From 1996 to 2001, the City invested in high levels of capital, maintenance-saving equipment, and productivity-enhancing technology improvements. San Francisco benefited greatly from improvements to city parks, libraries and health clinics, among various projects. The Mayor also directed substantial resources to meet the needs of a growing population of residents and visitors. For example, General Fund support to San Francisco's public health system increased by 90 percent. The budget of the Municipal Railway increased by over 39 percent, and the City significantly increased its investment in affordable housing. These investments replaced lost state and federal dollars and provided crucial services to the citizens of San Francisco. Finally, recognizing that prudent budgeting involves more than careful decisions about expenditures, the Mayor used increased revenue to maintain a record General Fund reserve.

Meeting the challenges of 2001-2002

San Francisco's careful budgetary practices helped the City meet the challenges of the last fiscal year. The events of September 11th and the national economic downturn had a serious impact on San Francisco. The implosion of the dot.com industry and the loss of hotel and sales tax revenues due to September 11th created a shortfall of approximately $75 million in the City's 2001-2002 budget. The City absorbed this loss and maintained a balanced budget through the use of reserves and reductions to non-essential items in department budgets. Departments accomplished these mid-year reductions without decreasing service to city residents or resorting to layoffs. The municipal bond rating agencies recognized San Francisco's prudence and quick response to the budget crisis by maintaining the City's credit rating after September 11th. San Francisco was the only county in California to maintain its rating in the wake of the economic downturn.

The local economic outlook for 2002-2003

The economic outlook for 2002-2003 is mixed. San Francisco is currently experiencing some signs of an economic turnaround. The number of real estate transactions in the City has increased from the prior year in every month since December. Hotel occupancies are moving higher, and early indications are positive that people are beginning to travel once again.

The City benefits from a diverse flow of revenue into its General Fund. The General Fund contains over thirty types of revenue to fund vital programs and services. As a point of comparison, the state's General Fund receives 70 to 80 percent of its revenue from only two, economically sensitive sources: personal income tax and sales tax. San Francisco's General Fund revenue diversification has helped balance recent shortfalls in the City's economically sensitive revenues, including sales tax, hotel tax and real estate transfer tax.

The revenue estimates upon which the Mayor's Proposed Budget for 2002-2003 is built reflect a gradual economic recovery in the Bay Area over the course of the fiscal year. Discretionary tax and fee revenues are projected to increase from projected fiscal year 2001-2002 levels by approximately two to three percent, commensurate with a low inflation environment in 2002-2003.

City expenditures in 2002-2003

The low levels of projected growth in General Fund revenue have placed considerable restraints upon discretionary expenditures in the Mayor's Proposed Budget for 2002-2003. Discretionary spending in 2002-2003 remains constant when compared to 2001-2002. In addition, excluding the Department of Public Health, the number of positions citywide has decreased by one percent. City departments have worked hard to improve efficiency and focus on their core missions during this period of scarce resources. In 2002-2003, departments will do more with less, allowing the City to weather the drop in revenue without implementing significant service cuts.

As in prior years, the Mayor's Proposed Budget invests resources in capital, equipment, and technology to the greatest extent possible. These one-time expenditures ensure that the City can continue to maintain its buildings and facilities, replace aging, inefficient equipment and acquire technology to enhance productivity.

The charts on the following pages outline proposed spending by service area in 2002-2003.

A new budget process for 2002-2003

The 2002-2003 budget is the product of a new budget process, developed cooperatively by the Mayor and Board of Supervisors. In an effort to create a more transparent budget process and to allow the Board an expanded role in that process, the Mayor provided a preliminary budget to the Board on April 1st. The Budget Committee then held a hearing on each department's preliminary budget, focusing on policy issues as well as fiscal concerns. The new budget process successfully increased opportunities for public input and gave the Board of Supervisors more time to deliberate the tradeoffs inherent in budgeting.

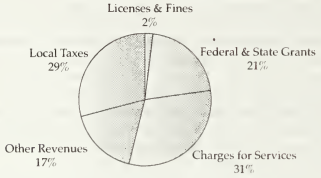
Focusing on mission and performance

The Mayor's Proposed Budget embodies a mission-driven focus and includes performance measures for each department as required by the City Charter and Administrative Code. Each department has identified its mission and shaped its budget to ensure that it provides the services outlined by its mission statement and goals. Mission-driven budgeting makes departments more responsive to the public and to policy makers and it provides direction for improved service delivery. Departments have focused strongly on their performance measures in the 2002-2003 budget, working with the Controller to define new measures, improve existing measures and ensure that data is collected to confirm the accuracy of the measures. Performance measurement enables policy makers to tie program funding with program results.

The 2002-2003 budget reflects the prudent practices that have characterized the Mayor's approach to budgeting over the course of his administration. Despite the low growth in General Fund revenue, this budget maximizes resources, creates efficiencies and continues to provide a high level of service to the citizens and visitors of San Francisco.

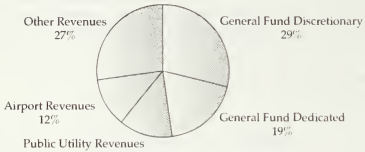
Budget Revenues

Revenues: $4.9 Billion



Revenues total $4.9 billion, of which 29 percent are tax revenues. The remaining 71 percent of city services are funded through federal and state grants, charges for specific purposes, and other revenues.

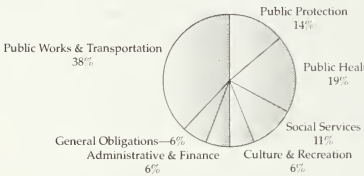
Discretionary Revenues: $1.4 Billion



Discretionary revenue sources total $1.4 billion or 29 percent of total revenues. Remaining revenue sources are dedicated to specific purposes and must be spent on specific programs.

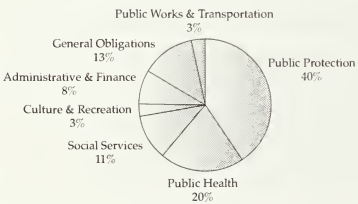
Budget Expenditures

Expenditures: $4.9 Billion



The City spends nearly 40 percent of its revenues on public works and transportation projects. This funding primarily supports the Airport, the Public Utilities Commission, and the Municipal Railway.

Discretionary Expenditures: $1.4 Billion



Total discretionary spending is $1.4 billion, 40 percent of which supports public protection and criminal justice services. An additional 20 percent of discretionary spending supports San Francisco's public health system.

Budget Summary Tables

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

	2000-2001	2001-2002		2002-2003	
Category of Source or Use	**Actuals**	**Original Budget**	**Revised Budget**	**Mayor's Proposed**	**Mayor's versus Revised**
Sources of Funds					
Local Taxes	1,437,092,996	1,455,474,522	1,455,639,375	1,454,598,859	(1,040,516)
Licenses and Fines	104,549,860	98,383,011	98,383,011	101,581,854	3,198,843
Use of Money or Property	390,311,674	390,492,530	390,492,530	343,249,409	(47,243,121)
Intergovernmental Revenue - Federal	238,101,122	222,941,793	222,941,793	249,536,453	26,594,660
Intergovernmental Revenue - State	660,221,356	698,463,108	698,463,108	729,942,185	31,479,077
Intergovernmental Revenue - Other	53,972,249	69,899,534	69,899,534	51,806,925	(18,092,609)
Charges for Services	1,275,116,585	1,503,580,935	1,506,883,342	1,532,829,672	25,946,330
Other Revenues	185,785,474	273,897,099	273,897,099	131,965,814	(141,931,285)
Fund Balance	144,694,110	526,547,017	527,590,431	341,717,341	(185,873,090)
Sources of Funds Subtotals	**4,489,845,426**	**5,239,679,549**	**5,244,190,223**	**4,937,228,512**	**(306,961,711)**
Uses of Funds					
Salaries and Wages	(1,688,017,186)	(1,823,591,261)	(1,849,165,669)	(1,965,087,973)	(115,922,304)
Fringe Benefits	(397,114,550)	(442,651,729)	(445,138,324)	(445,575,300)	(436,976)
Overhead	(40,331,324)	(34,384,210)	(34,392,190)	(39,271,371)	(4,879,181)
Professional & Contractual Services	(1,104,710,758)	(1,294,340,892)	(1,289,633,502)	(1,203,673,377)	85,960,125
Aid Assistance	(264,024,170)	(304,330,150)	(307,209,979)	(304,846,813)	2,363,166
Materials and Supplies	(187,248,226)	(169,191,472)	(171,789,793)	(170,108,756)	1,681,037
Equipment	(53,696,672)	(56,704,331)	(54,251,788)	(50,045,776)	4,206,012
Debt Service	(362,517,799)	(499,440,036)	(499,440,036)	(589,749,133)	(90,309,097)
Services of Other Departments	(396,957,857)	(410,134,777)	(413,768,911)	(408,688,854)	5,080,057
Expenditure Recovery	451,587,322	512,485,684	511,188,184	531,370,673	20,182,489
Budgetary Reserves	(231,938,022)	(76,307,638)	(49,499,478)	(62,273,462)	(12,773,984)
Facilities Maintenance	(10,453,333)	(14,824,000)	(14,824,000)	(11,279,700)	3,544,300
Capital Projects	(204,422,851)	(626,264,737)	(626,264,737)	(217,998,670)	408,266,067
Uses of Funds Subtotals	**(4,489,845,426)**	**(5,239,679,549)**	**(5,244,190,223)**	**(4,937,228,512)**	**306,961,711**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Category and Object

Object	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Local Taxes					
101 PROPERTY TAXES	627,422,935	633,153,567	633,318,420	704,224,859	70,906,439
111 PAYROLL TAX	255,460,745	269,852,000	269,852,000	276,200,000	6,348,000
112 GROSS RECEIPTS TAX	12,381,456	0	0	0	0
113 REGISTRATION TAX	9,980,244	6,417,000	6,417,000	6,610,000	193,000
121 SALES & USE TAX	143,815,095	155,190,000	155,190,000	130,529,000	(24,661,000)
122 HOTEL ROOM TAX	189,263,566	204,523,955	204,523,955	153,779,000	(50,744,955)
123 UTILITY USERS TAX	77,170,417	77,346,000	77,346,000	78,208,000	862,000
124 PARKING TAX	56,386,005	58,370,000	58,370,000	57,250,000	(1,120,000)
125 PROPERTY TRANSFER TAX	62,335,132	48,000,000	48,000,000	45,150,000	(2,850,000)
129 OTHER LOCAL TAXES	2,877,401	2,622,000	2,622,000	2,648,000	26,000
Local Taxes Subtotals	**1,437,092,996**	**1,455,474,522**	**1,455,639,375**	**1,454,598,859**	**(1,040,516)**
Licenses and Fines					
201 BUSINESS HEALTH LICENSES	3,382,871	3,941,466	3,941,466	4,152,600	211,134
202 OTHER BUSINESS/PROFESSIONAL LICENSES	1,950,056	1,586,462	1,586,462	2,007,620	421,158
203 ROAD PRIVILEGES & PERMITS	3,327,872	3,084,900	3,084,900	3,470,224	385,324
206 FRANCHISES	12,088,033	11,381,000	11,381,000	11,332,000	(49,000)
207 ETHICS FEES	34,938	33,185	33,185	34,825	1,640
209 OTHER LICENSES & PERMITS	3,919,429	3,580,617	3,580,617	3,741,817	161,200
251 TRAFFIC FINES	77,946,248	71,138,724	71,138,724	73,337,096	2,198,372
252 COURT FINES-NON TRAFFIC	260,608	239,927	239,927	236,376	(3,551)
253 OTHER NON-COURT FINES	19,733	250,000	250,000	200,000	(50,000)
255 ETHICS FINES	7,085	10,750	10,750	98,613	87,863
259 OTHER FORFEITURES & PENALTIES	1,612,987	3,135,980	3,135,980	2,970,683	(165,297)
Licenses and Fines Subtotals	**104,549,860**	**98,383,011**	**98,383,011**	**101,581,854**	**3,198,843**

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

	2000-2001	2001-2002		2002-2003	
Category of Source or Use	**Actuals**	**Original Budget**	**Revised Budget**	**Mayor's Proposed**	**Mayor's versus Revised**
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Intergovernmental Revenue - State	660,221,356	698,463,108	698,463,108	729,942,185	31,479,077
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Charges for Services	1,275,116,585	1,503,580,935	1,506,883,342	1,532,829,672	25,946,330
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Fringe Benefits	(397,114,550)	(442,651,729)	(445,138,324)	(445,575,300)	(436,976)
Overhead	(40,331,324)	(34,384,210)	(34,392,190)	(39,271,371)	(4,879,181)
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Materials and Supplies	(187,248,226)	(169,191,472)	(171,789,793)	(170,108,756)	1,681,037
Equipment	(53,696,672)	(56,704,331)	(54,251,788)	(50,045,776)	4,206,012
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Facilities Maintenance	(10,453,333)	(14,824,000)	(14,824,000)	(11,279,700)	3,544,300
Capital Projects	(204,422,851)	(626,264,737)	(626,264,737)	(217,998,670)	408,266,067
Uses of Funds Subtotals	**(4,489,845,426)**	**(5,239,679,549)**	**(5,244,190,223)**	**(4,937,228,512)**	**306,961,711**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Category and Object

Object	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Intergovernmental Revenue - State					
451 STATE-PUBLIC ASSISTANCE ADMIN	50,032,112	71,743,940	71,743,940	58,770,834	(12,973,106)
452 STATE-PUBLIC ASSISTANCE PROGRAMS	43,053,234	44,171,659	44,171,659	75,724,908	31,553,249
453 STATE-HEALTH ADMINISTRATION	21,313,243	25,131,323	25,131,323	25,449,932	318,609
454 STATE-HEALTH PROGRAMS	70,011,483	84,180,577	84,180,577	88,763,444	4,582,867
455 STATE-HEALTH & WELFARE SALES TAX	112,472,492	110,670,604	110,670,604	111,000,000	329,396
456 STATE-HEALTH & WELFARE VEH LICENSE FEE	71,750,825	71,400,000	71,400,000	77,800,000	6,400,000
461 STATE-MOTOR VEHICLE IN-LIEU TAX	97,306,598	102,171,000	102,171,000	105,645,000	3,474,000
462 STATE-HIGHWAY USERS TAX	14,746,091	15,046,719	15,046,719	15,172,132	125,413
470 STATE-AGRICULTURE	104,275	163,000	163,000	103,000	(60,000)
471 STATE-TRANSPORT/TRANSIT-OPERATING ASS	27,650,000	30,978,638	30,978,638	33,436,117	2,457,479
476 STATE - DISASTER RELIEF	660,162	0	0	0	0
481 STATE - HOMEOWNERS' PROPERTY TAX RELI	5,389,944	5,414,045	5,414,045	5,444,840	30,795
482 STATE - TRIAL COURT FUNDING	2,817,291	0	0	0	0
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	71,637,690	75,066,000	75,066,000	71,864,000	(3,202,000)
489 STATE - OTHER	71,275,916	62,325,603	62,325,603	60,767,978	(1,557,625)
Intergovernmental Revenue - State Subtotals	**660,221,356**	**698,463,108**	**698,463,108**	**729,942,185**	**31,479,077**
Intergovernmental Revenue - Other					
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSI	53,502,855	69,899,534	69,899,534	51,806,925	(18,092,609)
499 OTHER - GOVERNMENTAL AGENCIES	469,394	0	0	0	0
Intergovernmental Revenue - Other Subtotals	**53,972,249**	**69,899,534**	**69,899,534**	**51,806,925**	**(18,092,609)**

Revenues by Category and Object

Object		2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Charges for Services						
601	GENERAL GOVERNMENT SERVICES	44,681,881	42,949,776	42,949,776	48,370,636	5,420,860
605	HUMANE SERVICE	116,978	73,200	73,200	130,200	57,000
606	PUBLIC SAFETY SERVICE CHARGES	31,781,982	29,627,575	29,627,575	34,844,124	5,216,549
607	CORRECTION SERVICE CHARGES	3,176,427	2,026,000	4,819,734	5,137,082	317,348
608	HIGHWAY SERVICE CHARGES	9,428,953	3,376,500	3,376,500	4,529,500	1,153,000
611	PLANNING & ENGINEERING SERVICES	22,206,854	29,830,308	30,338,981	24,124,418	(6,214,563)
625	LIBRARY SERVICES	501,743	606,739	606,739	726,739	120,000
626	REC & PARK-SERVICE CHARGES	14,900,486	14,592,150	14,592,150	14,023,165	(568,985)
628	CONCERTS, EXHIBITIONS & PERFORMANCES	2,491,924	1,514,135	1,514,135	2,417,015	902,880
631	SANITATION SERVICE CHARGES	136,821,036	147,666,000	147,666,000	138,325,225	(9,340,775)
635	HEALTH SERVICE CHARGES	7,515,633	5,423,741	5,423,741	6,382,467	958,726
640	PORT-CARGO SERVICES	2,365,396	2,977,000	2,977,000	3,138,000	161,000
641	PORT-SHIP REPAIR SERVICES	0	1,250,000	1,250,000	1,075,000	(175,000)
642	PORT-HARBOR SERVICES	28,378	915,000	915,000	933,000	18,000
645	PORT-CRUISE SERVICES	545,119	585,000	585,000	760,000	175,000
646	PORT-FISHING SERVICES	41,958	1,506,000	1,506,000	1,476,000	(30,000)
647	PORT-OTHER MARINE SERVICES	727,049	1,350,000	1,350,000	1,243,500	(106,500)
651	HOSPITAL SERVICE CHARGES	17,933,952	14,167,924	14,167,924	13,316,630	(851,294)
652	INPATIENT REVENUES	496,872,360	623,750,739	491,005,322	750,263,730	259,258,408
653	OUTPATIENT REVENUES	132,454,116	18,804,078	155,191,224	21,402,830	(133,788,394)
654	EMERGENCY ROOM REVENUES	27,648,252	0	0	0	0
658	REVENUE DEDUCTIONS	(426,829,345)	(416,578,815)	(421,578,815)	(517,479,417)	(95,900,602)
659	NET PATIENT REVENUE	24,985,320	26,737,633	28,095,904	30,934,039	2,838,135
660	STATE BILL REVENUES	127,411,715	149,183,366	149,183,366	149,227,286	43,920
661	TRANSIT PASS REVENUE	49,988,923	50,574,400	50,574,400	48,004,979	(2,569,421)
662	TRANSIT CABLE CAR REVENUE	12,384,768	12,643,400	12,643,400	12,213,524	(429,876)
663	TRANSIT CASH REVENUE	38,208,848	39,402,500	39,402,500	37,064,557	(2,337,943)
664	TRANSIT CHARTER BUS REVENUE	21,058	11,000	11,000	10,626	(374)
665	TRANSIT ADVERTISING REVENUE	8,899,424	8,680,517	8,680,517	9,984,793	1,304,276
666	TRANSIT TOKEN REVENUE	2,708,430	2,900,000	2,900,000	2,801,400	(98,600)
667	TRANSIT PARATRANSIT REVENUE	865,741	700,000	700,000	865,000	165,000
669	TRANSIT OTHER OPERATING REVENUE	171,673	11,223,887	11,223,887	10,970,053	(253,834)
671	SFIA-FLIGHT OPERATIONS	68,861,275	179,288,702	179,288,702	186,729,468	7,440,766
672	SFIA-RENTAL AIRLINES	116,680,520	183,558,041	183,558,041	174,609,044	(8,948,997)
673	SFIA-PAVED & UNIMPROVED-AIRLINES	18,662,999	21,893,000	21,893,000	21,976,000	83,000
674	SFIA-AIRCRAFT & OUTDOOR STORAGE	7,439,893	7,951,000	7,951,000	7,386,000	(565,000)
675	SFIA-AIRLINE SUPPORT SERVICE	1,605,217	1,751,000	1,751,000	13,190,000	11,439,000
676	SFIA-FUEL, OIL & OTHER SERVICES	3,423,480	4,313,000	4,313,000	3,135,000	(1,178,000)
677	SFIA-PARKING AIRLINES	5,627,574	4,920,000	4,920,000	6,302,000	1,382,000
681	WATER SALES	139,017,055	147,381,438	147,381,438	155,140,500	7,759,062
687	HHETCHY - ELECTRICITY SALES	102,106,280	115,830,130	115,830,130	105,966,474	(9,863,656)
691	HEALTH SERVICE FUND CHARGES	(9,060)	0	0	0	0
699	OTHER CHARGES FOR SERVICES	324,772	300,798	300,798	145,798	(155,000)
860	ISF CHARGES FOR SERVICES TO AAO FUNDS	14,340,582	7,924,073	7,924,073	942,787	(6,981,286)
880	ISF CHARGE FOR SVC TO OTHER CITY AGENCI	5,978,966	0	0	0	0
890	NON ISF CHRGS FOR SVCS TO OTHER CTYAG	0	0	0	90,500	90,500
Charges for Services Subtotals		**1,275,116,585**	**1,503,580,935**	**1,506,883,342**	**1,532,829,672**	**25,946,330**

Revenues by Category and Object

Object	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Other Revenues					
701 RETIREMENT - CONTRIBUTIONS	12,460,581	13,667,777	13,667,777	13,688,969	21,192
751 SF COMMUNITY COLLEGE DIST REVENUE	27,593	0	0	0	0
753 CHN-OTHER OPERATING REVENUE	3,006,265	4,104,141	4,104,141	14,767,077	10,662,936
758 PORT-POWER	18,402	0	0	0	0
759 PORT-OTHER NON OPERATING REVENUE	1,542,495	890,000	890,000	285,000	(605,000)
761 GAIN(LOSS) ON SALES OF FIXED ASSETS	2,359,186	4,200,000	4,200,000	5,400,000	1,200,000
762 PROCEEDS FROM SALES OF OTHER CITY PRO	82,828	83,000	83,000	114,000	31,000
771 SFIA-COGENERATION FACILITIES	104,629	132,000	132,000	140,000	8,000
772 SFIA-ELECTRICITY	12,015,245	16,560,000	16,560,000	14,563,000	(1,997,000)
773 SFIA-WATER	4,335,429	4,752,000	4,752,000	4,047,000	(705,000)
774 SFIA-SECURITY SERVICES	2,497,001	2,018,000	2,018,000	12,081,000	10,063,000
775 SFIA-MEDICAL SERVICES	1,086,092	0	0	0	0
779 SFIA-MISCELLANEOUS	6,220,667	3,354,000	3,354,000	3,772,000	418,000
780 WATER-OTHER OPERATING REVENUE	4,145,871	0	0	0	0
781 GIFTS & BEQUESTS	913,218	1,821,645	1,821,645	3,223,467	1,401,822
789 OTHER OPERATING ADJUSTMENTS	4,182,263	0	0	150,000	150,000
797 CUSTOM WORK&SVC TO OTHER GOV'T AGEN	2,075,040	0	0	0	0
799 OTHER NON-OPERATING REVENUES	10,938,892	2,498,764	2,498,764	4,911,190	2,412,426
801 PROCEEDS FROM LONG-TERM DEBT	62,773,777	142,179,772	142,179,772	41,401,111	(100,778,661)
802 LOAN REPAYMENT	0	0	0	12,900,000	12,900,000
803 PROCEEDS FROM SHORT-TERM DEBT	55,000,000	77,636,000	77,636,000	0	(77,636,000)
849 OTHER FINANCING SOURCES	0	0	0	522,000	522,000
Other Revenues Subtotals	**185,785,474**	**273,897,099**	**273,897,099**	**131,965,814**	**(141,931,285)**
Transfers In					
920 GENERAL FUND SUBSIDY TRANSFER IN	262,686,833	306,852,921	306,852,921	299,707,892	(7,145,029)
930 OTHER OPERATING TRANSFERS IN	160,057,514	193,308,322	193,308,322	168,916,372	(24,391,950)
950 INTRAFUND TRANSFERS IN	328,065,334	450,546,750	457,433,235	308,270,383	(149,162,852)
Transfers In Subtotals	**750,809,681**	**950,707,993**	**957,594,478**	**776,894,647**	**(180,699,831)**
Fund Balance					
999 FUND BALANCE	144,694,110	526,547,017	527,590,431	341,717,341	(185,873,090)
Fund Balance Subtotals	**144,694,110**	**526,547,017**	**527,590,431**	**341,717,341**	**(185,873,090)**
Revenue Subtotals	5,240,655,107	6,190,387,542	6,201,784,701	5,714,123,159	(487,661,542)
Less Interfund and Intrafund Transfers	(750,809,681)	(950,707,993)	(957,594,478)	(776,894,647)	180,699,831
Net Revenues	**4,489,845,426**	**5,239,679,549**	**5,244,190,223**	**4,937,228,512**	**(306,961,711)**

Expenditures by Category and Object

Char / Obj	Object Title	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Salaries and Wages						
001/001	PERMANENT SALARIES-MISC	1,013,984,728	1,141,636,463	1,142,139,612	1,206,330,566	64,190,954
001/002	PERMANENT SALARIES-UNIFORM	275,166,346	319,510,056	337,315,211	364,473,480	27,158,269
001/003	PERMANENT SALARIES-PLATFORM	117,282,895	118,405,545	118,405,545	121,410,856	3,005,311
001/004	PERMANENT SALARIES-NURSES	92,599,795	108,856,390	108,856,390	115,170,662	6,314,272
001/005	TEMP SALARIES-MISC	43,824,461	20,437,787	20,444,987	19,251,129	(1,193,858)
001/006	TEMP SALARIES-NURSES	6,331,313	2,755,990	2,755,990	3,355,103	599,113
001/009	PREMIUM PAY	47,666,905	45,425,242	47,249,349	53,873,470	6,624,121
001/010	ONE-TIME SALARY PAYMENTS	2,558,361	3,960,870	4,137,201	12,373,442	8,236,241
001/011	OVERTIME	75,222,489	50,085,015	55,077,672	55,123,122	45,450
001/012	HOLIDAY PAY	13,379,893	12,517,903	12,783,712	13,726,143	942,431
Salaries and Wages		**1,688,017,186**	**1,823,591,261**	**1,849,165,669**	**1,965,087,973**	**115,922,304**
Fringe Benefits						
013/013	MANDATORY FRINGE BENEFITS	396,993,505	442,506,729	444,993,324	445,399,010	405,686
013/015	HEALTH SERVICE	121,045	145,000	145,000	176,290	31,290
Fringe Benefits		**397,114,550**	**442,651,729**	**445,138,324**	**445,575,300**	**436,976**
Overhead						
020/020	OVERHEAD	40,331,324	34,384,210	34,392,190	39,271,371	4,879,181
Overhead		**40,331,324**	**34,384,210**	**34,392,190**	**39,271,371**	**4,879,181**
Professional & Contractual Services						
021/021	TRAVEL	2,512,090	2,856,760	2,881,260	3,024,040	142,780
021/022	TRAINING	8,110,826	7,918,758	7,736,410	8,755,489	1,019,079
021/023	EMPLOYEE FIELD EXPENSE	926,221	449,114	568,664	605,977	37,313
021/024	MEMBERSHIP FEES	1,759,165	1,543,095	1,559,695	1,558,474	(1,221)
021/025	ENTERTAINMENT AND PROMOTION	2,220,936	1,974,763	1,974,763	1,977,668	2,905
021/026	COURT FEES AND OTHER COMPENSATION	10,509,056	9,145,814	9,710,621	8,935,744	(774,877)
021/027	PROFESSIONAL & SPECIALIZED SERVICES	520,866,825	534,646,769	532,080,598	551,820,496	19,739,898
021/028	MAINTENANCE SVCS-BUILDING & STRUCTU	25,494,886	11,815,569	13,854,176	11,327,760	(2,526,416)
021/029	MAINTENANCE SVCS-EQUIPMENT	21,096,453	22,849,299	23,161,666	20,790,297	(2,371,369)
021/030	RENTS & LEASES-BUILDINGS & STRUCTURE	75,016,182	41,028,654	41,499,463	57,386,935	15,887,472
021/031	RENTS & LEASES-EQUIPMENT	14,139,004	11,168,544	11,172,296	10,186,273	(986,023)
021/032	UTILITIES	19,825,672	22,482,969	22,488,569	19,247,466	(3,241,103)
021/033	POWER FOR RESALE	117,036,539	154,562,618	154,562,618	132,532,735	(22,029,883)
021/034	SUBSISTANCE	231,078	56,757	56,757	62,056	5,299
021/035	OTHER CURRENT EXPENSES	149,079,272	285,062,828	278,513,949	252,620,019	(25,893,930)
021/051	INSURANCE	64,858,396	55,584,871	55,687,871	59,381,394	3,693,523
021/052	TAXES, LICENSES & PERMITS	50,617,480	51,771,518	51,501,934	51,510,135	8,201
021/053	JUDGEMENTS & CLAIMS	32,975,975	76,636,041	77,836,041	15,361,933	(62,474,108)
021/054	OTHER FIXED CHARGES	1,004,230	1,169,156	1,169,156	1,121,438	(47,718)
055/056	HEALTH SERVICE TRUST FUND	135,938	0	0	0	0
069/06B	PROGRAMMATIC PROJECTS-CFWD BUDGET	0	(66,336)	(66,336)	0	66,336
075/075	DEPRECIATION	0	4,123	4,123	4,123	0
079/079	ALLOCATED CHARGES	(13,705,466)	(5,365,679)	(5,365,679)	(5,312,077)	53,602
080/080	EXPENDITURE CONTINGENCY	0	7,044,887	7,044,887	775,002	(6,269,885)
Professional & Contractual Services		**1,104,710,758**	**1,294,340,892**	**1,289,633,502**	**1,203,673,377**	**(85,960,125)**

Expenditures by Category and Object

Char / Obj	Object Title	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Aid Assistance						
036/036	AID ASSISTANCE	34,104,198	48,203,078	48,415,366	48,323,354	(92,012)
037/037	AID PAYMENTS	163,321,065	163,611,801	163,611,801	204,319,384	40,707,583
038/038	CITY GRANT PROGRAMS	44,305,620	52,515,271	55,182,812	52,204,075	(2,978,737)
039/039	OTHER SUPPORT & CARE OF PERSONS	22,293,287	40,000,000	40,000,000	0	(40,000,000)
Aid Assistance		**264,024,170**	**304,330,150**	**307,209,979**	**304,846,813**	**(2,363,166)**
Materials and Supplies						
040/040	MATERIALS & SUPPLIES BUDGET ONLY	0	84,306,652	86,049,018	86,570,508	521,490
040/041	INVENTORIES	2,760,912	0	0	0	0
040/042	BUILDING & CONSTRUCTION SUPPLIES	18,317,674	8,694,943	8,696,202	7,111,317	(1,584,885)
040/043	EQUIPMENT MAINTENANCE SUPPLIES	35,030,707	27,546,878	27,509,309	23,311,932	(4,197,377)
040/044	HOSPITAL, CLINICS & LABORATORY SUPPLI	45,354,566	8,691,585	8,731,585	10,884,522	2,152,937
040/045	SAFETY	10,143,119	4,049,862	4,084,862	4,860,433	775,571
040/046	FOOD	11,602,599	3,516,719	3,517,469	3,428,088	(89,381)
040/047	FUELS AND LUBRICANTS	11,180,070	9,364,424	9,369,424	7,548,056	(1,821,368)
040/048	WATER SEWAGE TREATMENT SUPPLIES	5,993,795	5,868,014	5,868,014	7,058,824	1,190,810
040/049	OTHER MATERIALS & SUPPLIES	42,722,580	17,152,395	17,942,910	19,172,576	1,229,666
040/04A	EQUIPMENT (5K OR LESS-CONTROLLED AS	920,741	0	21,000	162,500	141,500
Materials and Supplies		**184,026,763**	**169,191,472**	**171,789,793**	**170,108,756**	**(1,681,037)**
Equipment						
060/060	EQUIPMENT PURCHASE	34,083,337	35,550,519	33,067,976	21,575,453	(11,492,523)
060/061	EQUIPMENT LEASE PURCHASE-INITIAL	250,481	185,276	185,276	7,596,387	7,411,111
060/062	EQUIPMENT LEASE/PURCHASE-OPTION RE	8,634,890	1,755,518	13,380,894	1,846,692	(11,534,202)
060/063	EQUIPT LEASE/PURCHASE-FIN AGCY-INITIA	0	0	30,000	250,479	220,479
060/064	EQPT LEASE/PURCH-CITY FIN AGCY-OPT R	10,550,238	19,213,018	7,587,642	18,776,765	11,189,123
060/065	ANIMAL PURCHASE	26,484	0	0	0	0
060/066	LAND	136,427	0	0	0	0
060/068	INTEREST EXPENSE-CAPITALIZED	14,815	0	0	0	0
Equipment		**53,696,672**	**56,704,331**	**54,251,788**	**50,045,776**	**(4,206,012)**
Debt Service						
070/070	DEBT SERVICE	362,517,799	499,440,036	499,440,036	589,749,133	90,309,097
Debt Service		**362,517,799**	**499,440,036**	**499,440,036**	**589,749,133**	**90,309,097**
Services of Other Departments						
081/081	SERVICES OF OTHER DEPTS (AAO FUNDS)	400,280,246	410,112,777	413,746,911	408,688,854	(5,058,057)
081/083	SERVICES OF OTHER CITY AGENCIES	15,000	22,000	22,000	0	(22,000)
Services of Other Departments		**400,295,246**	**410,134,777**	**413,768,911**	**408,688,854**	**(5,080,057)**
Transfers Out						
091/093	OTHER OPERATING TRANSFERS OUT	159,973,035	193,308,322	193,308,322	168,916,372	(24,391,950)
092/092	GENERAL FUND SUBSIDY TRANSFER OUT	266,184,163	306,852,921	306,852,921	299,707,892	(7,145,029)
095/095	INTRAFUND TRANSFERS OUT	327,963,940	450,546,750	457,433,235	308,270,383	(149,162,852)
Transfers Out		**754,121,138**	**950,707,993**	**957,594,478**	**776,894,647**	**(180,699,831)**
Budgetary Reserves						
097/097	UNAPPROPRIATED REVENUE - RESERVED	0	73,926,198	47,118,038	60,017,358	12,899,320
099/099	UNAPPROPRIATED REVENUE-UNRESERVED	231,938,022	2,381,440	2,381,440	2,256,104	(125,336)
Budgetary Reserves		**231,938,022**	**76,307,638**	**49,499,478**	**62,273,462**	**12,773,984**

Expenditures by Category and Object

Char / Obj	Object Title	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Facilities Maintenance						
06F/06F	FACILITIES MAINTENANCE PROJECTS-BUD	10,453,333	14,824,000	14,824,000	11,279,700	(3,544,300)
Facilities Maintenance		**10,453,333**	**14,824,000**	**14,824,000**	**11,279,700**	**(3,544,300)**
Capital Projects						
067/067	BLDS,STRUCTURES & IMPROVEMENTS	204,422,851	626,264,737	626,264,737	217,998,670	(408,266,067)
Capital Projects		**204,422,851**	**626,264,737**	**626,264,737**	**217,998,670**	**(408,266,067)**
Expenditure Subtotals		5,695,669,812	6,702,873,226	6,712,972,885	6,245,493,832	(467,479,053)
Less Interfund and Intrafund Transfers		(754,211,138)	(950,707,993)	(957,594,478)	(776,894,647)	180,699,831
Less Interdepartmental Recoveries		(462,410,705)	(512,485,684)	(511,188,184)	(531,370,673)	(20,182,489)
Net Expenditures		**4,479,047,969**	**5,239,679,549**	**5,244,190,223**	**4,937,228,512**	**(306,961,711)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Fund

Fund		2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Fund Type: 1G	**GENERAL FUND**					
AAA	GENERAL FUND	2,102,200,604	2,301,784,163	2,307,430,096	2,337,096,597	29,666,501
AAP	GENERAL FUND	48,550,198	53,210,106	53,538,442	49,334,560	(4,203,882)
ACP	GENERAL FUND	44,255,396	65,007,110	69,386,586	43,621,685	(25,764,901)
PWF	GENERAL FUND	20,000	0	0	0	0
Fund Type: 1G	**Subtotals**	2,195,026,198	2,420,001,379	2,430,355,124	2,430,052,842	(302,282)
Fund Type: 2S	**SPECIAL REVENUE FUNDS**					
00D	NEIGHBORHOOD DEVELOPMENT SPEC REV F	20,706,585	0	0	0	0
01C	NEIGHBORHOOD DEVELOPMENT SPEC REV F	17,016,780	17,000,000	17,000,000	0	(17,000,000)
01D	NEIGHBORHOOD DEVELOPMENT SPEC REV F	23,028,469	23,000,000	23,000,000	0	(23,000,000)
911	PUBLIC PROTECTION SPECIAL REVENUE FUN	21,822,961	12,000,000	12,000,000	15,500,000	3,500,000
99A	NEIGHBORHOOD DEVELOPMENT SPEC REV F	13,379,259	0	0	0	0
AAA	WAR MEMORIAL FUND	11,005,935	11,559,455	11,559,455	14,939,070	3,379,615
AAA	GENERAL SERVICES SPECIAL REVENUE FUN	6,828,175	0	0	0	0
AAP	WAR MEMORIAL FUND	452,540	450,000	450,000	523,500	73,500
ACA	CULTURE & RECREATION SPEC REV FD	50,000	0	0	0	0
ACB	CULTURE & RECREATION SPEC REV FD	159,997	156,317	156,317	163,410	7,093
ACC	CULTURE & RECREATION SPEC REV FD	99,571	99,899	99,899	104,175	4,276
ACC	NEIGHBORHOOD DEVELOPMENT SPEC REV F	0	0	0	574,000	574,000
ACD	CULTURE & RECREATION SPEC REV FD	121,703	131,741	131,741	139,167	7,426
ACP	WAR MEMORIAL FUND	305,118	1,350,000	1,350,000	5,650,000	4,300,000
ANP	CONVENTION FACILITIES FUND	55,752,983	80,031,125	80,031,125	58,518,267	(21,512,858)
ANP	BUILDING INSPECTION FUND	30,766,333	34,249,932	34,249,932	31,147,246	(3,102,686)
ANP	CHILD SUPPORT SERVICES FUND	18,272,208	25,063,736	25,063,736	26,274,058	1,210,322
APR	PUBLIC LIBRARY SPECIAL REVENUE FUND	200,380	240,000	240,000	240,000	0
APR	OPEN SPACE & PARK FUND	2,002,424	356,315	356,315	368,863	12,548
APR	CONVENTION FACILITIES FUND	0	600,000	600,000	0	(600,000)
APR	COURTS' SPECIAL REVENUE FUND	5,820,709	4,492,114	4,492,114	6,562,140	2,070,026
APR	GOLF FUND	0	0	0	300,000	300,000
BBF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	769,994	736,195	736,195	1,145,361	409,166
BTS	BUSINESS TAX	0	62,800,000	62,800,000	0	(62,800,000)
CPR	OPEN SPACE & PARK FUND	6,158,919	7,757,617	7,757,617	10,474,276	2,716,659
CPR	PUBLIC LIBRARY SPECIAL REVENUE FUND	1,815,000	643,439	643,439	280,000	(363,439)
CPR	COURTS' SPECIAL REVENUE FUND	0	0	0	2,040,000	2,040,000
CPR	CONVENTION FACILITIES FUND	14,593,118	5,967,397	5,967,397	6,036,000	68,603
CPR	BUILDING INSPECTION FUND	153,800	0	0	0	0
CTA	GENERAL SERVICES SPECIAL REVENUE FUN	1,566,042	1,114,000	1,114,000	961,000	(153,000)
DAF	PUBLIC PROTECTION SPECIAL REVENUE FUN	539,329	773,009	773,009	761,406	(11,603)
DAN	PUBLIC PROTECTION SPECIAL REVENUE FUN	113,407	61,823	61,823	61,823	0
DPF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	0	2,400,000	2,400,000	900,000	(1,500,000)
DRP	GENERAL SERVICES SPECIAL REVENUE FUN	428,360	401,500	401,500	401,500	0
DVP	HUMAN WELFARE SPECIAL REVENUE FUND	212,481	200,000	200,000	200,000	0
FNR	COURTS' SPECIAL REVENUE FUND	209,005	0	0	0	0
FNR	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,443,347	0	0	0	0
FRC	COMM HEALTH SVS SPEC REV FD	43,232,803	0	0	0	0
FRC	PUBLIC PROTECTION SPECIAL REVENUE FUN	2,486,190	0	0	0	0
FRC	SENIOR CITIZENS' PROGRAMS FUND	1,403,709	0	0	0	0
GFD	REAL PROPERTY SPECIAL REVENUE FUND	139,933	0	0	0	0
GNA	SENIOR CITIZENS' PROGRAMS FUND	6,410,514	5,334,364	5,334,364	5,676,472	342,108
GNC	HUMAN WELFARE SPECIAL REVENUE FUND	2,020,686	1,279,626	1,279,626	1,835,626	556,000
GNC	TRANSPORTATION & COMMERCE S/R FD	319,423	553,549	553,549	157,029	(396,520)

Revenues by Fund

	Fund	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Fund Type: 2S SPECIAL REVENUE FUNDS						
GNC	PUBLIC WORKS SPECIAL REVENUE FUND	50,738	0	0	0	0
GNC	PUBLIC LIBRARY SPECIAL REVENUE FUND	62,892	62,000	62,000	57,118	(4,882)
GNC	GENERAL SERVICES SPECIAL REVENUE FUN	468,980	0	0	0	0
GNC	ENVIRONMENTAL PROTECTION PROGRAM	0	0	0	3,426,232	3,426,232
GNC	COURTS' SPECIAL REVENUE FUND	13,400	0	0	0	0
GNC	COMM HEALTH SVS SPEC REV FD	36,834,836	77,371,455	77,371,455	91,748,344	14,376,889
GNC	CHILDREN'S FUND	552,648	1,090,000	1,090,000	760,500	(329,500)
GNC	CHILDREN AND FAMILIES FUND	1,950,191	8,273,810	8,273,810	7,668,047	(605,763)
GNC	PUBLIC PROTECTION SPECIAL REVENUE FUN	13,413,610	12,150,035	12,150,035	12,098,522	(51,513)
GPC	CHILDREN AND FAMILIES FUND	8,000,000	0	0	0	0
GPC	CULTURE & RECREATION SPEC REV FD	14,771	0	0	0	0
GTF	GASOLINE TAX FUND	5,712,057	0	0	2,500,000	2,500,000
GTN	GASOLINE TAX FUND	18,876,790	19,537,758	19,537,758	20,649,293	1,111,535
MFP	CULTURE & RECREATION SPEC REV FD	134,254	124,618	124,618	136,290	11,672
NPR	CHILDREN'S FUND	20,202,600	23,872,527	23,872,527	31,320,277	7,447,750
NPR	PUBLIC LIBRARY SPECIAL REVENUE FUND	47,932,606	51,705,458	51,705,458	54,430,924	2,725,466
NPR	OPEN SPACE & PARK FUND	21,044,242	21,151,745	21,151,745	25,872,391	4,720,646
NPR	GOLF FUND	0	0	0	3,986,000	3,986,000
PDC	PUBLIC PROTECTION SPECIAL REVENUE FUN	19,851	68,980	68,980	68,980	0
PDF	PUBLIC PROTECTION SPECIAL REVENUE FUN	5,218,927	2,000,000	2,000,000	1,864,264	(135,736)
PDN	PUBLIC PROTECTION SPECIAL REVENUE FUN	881,408	466,363	466,363	581,935	115,572
PDO	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,920,157	1,313,755	1,313,755	1,505,737	191,982
PDT	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,028,553	1,125,000	1,146,384	1,445,158	298,774
PDV	PUBLIC PROTECTION SPECIAL REVENUE FUN	678,949	151,459	151,459	176,506	25,047
PHF	COMM HEALTH SVS SPEC REV FD	3,781,225	8,565,437	8,565,437	6,478,019	(2,087,418)
RAB	NEIGHBORHOOD DEVELOPMENT SPEC REV F	3,538,108	3,055,286	3,055,286	4,725,000	1,669,714
RDF	GASOLINE TAX FUND	3,639,263	3,105,000	3,105,000	2,242,674	(862,326)
RDN	GASOLINE TAX FUND	14,364,384	16,037,420	16,037,420	15,740,661	(296,759)
RPA	CULTURE & RECREATION SPEC REV FD	134,601	550,000	550,000	550,000	0
RPD	CULTURE & RECREATION SPEC REV FD	2,527,639	1,302,800	1,302,800	2,184,600	881,800
RPN	CULTURE & RECREATION SPEC REV FD	1,741,059	2,212,758	2,212,758	2,195,769	(16,989)
SAF	GENERAL SERVICES SPECIAL REVENUE FUN	1,086,100	836,805	836,805	1,190,335	353,530
SHA	PUBLIC PROTECTION SPECIAL REVENUE FUN	158,209	95,000	95,000	395,000	300,000
SHI	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,205,742	795,000	795,000	1,042,082	247,082
SHP	PUBLIC PROTECTION SPECIAL REVENUE FUN	294,939	160,000	160,000	160,000	0
SHS	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,417,167	0	0	300,000	300,000
SOA	GENERAL SERVICES SPECIAL REVENUE FUN	1,698,760	1,081,376	1,081,376	0	(1,081,376)
SRA	REAL PROPERTY SPECIAL REVENUE FUND	3,074,385	2,404,190	2,404,190	2,404,190	0
SRB	REAL PROPERTY SPECIAL REVENUE FUND	2,393,188	2,313,813	2,313,813	2,457,135	143,322
SRC	COMM HEALTH SVS SPEC REV FD	3,283,043	0	0	0	0
SRC	CULTURE & RECREATION SPEC REV FD	24,336	40,000	40,000	40,000	0
SRC	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,506,624	549,252	549,252	65,500	(483,752)
SRC	PUBLIC WORKS SPECIAL REVENUE FUND	1,074,363	0	0	0	0
SRC	REAL PROPERTY SPECIAL REVENUE FUND	0	39,863,893	39,863,893	4,097,210	(35,766,683)
SRE	REAL PROPERTY SPECIAL REVENUE FUND	863,343	960,000	960,000	960,000	0
SRZ	REAL PROPERTY SPECIAL REVENUE FUND	95,154	0	0	0	0
SSL	NEIGHBORHOOD DEVELOPMENT SPEC REV F	2,250,276	394,054	394,054	4,462,360	4,068,306
SWP	PUBLIC WORKS SPECIAL REVENUE FUND	4,437,602	4,676,462	4,676,462	5,778,281	1,101,819
VHS	GENERAL SERVICES SPECIAL REVENUE FUN	14,039	11,000	11,000	11,000	0
Fund Type: 2S Subtotals		**551,424,199**	**610,277,662**	**610,299,046**	**509,710,723**	**(100,588,323)**

Revenues by Fund

	Fund	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Fund Type: 3C CAPITAL PROJECTS FUNDS						
00B	RECREATION & PARK CAPITAL IMPVTS FUND	0	14,060,000	14,060,000	0	(14,060,000)
00D	RECREATION & PARK CAPITAL IMPVTS FUND	0	10,360,000	10,360,000	0	(10,360,000)
00E	RECREATION & PARK CAPITAL IMPVTS FUND	0	0	0	10,520,000	10,520,000
01B	PUBLIC LIBRARY IMPROVEMENT FUND	0	0	0	23,300,000	23,300,000
01E	PUBLIC LIBRARY IMPROVEMENT FUND	0	17,665,000	17,665,000	0	(17,665,000)
88A	PUBLIC LIBRARY IMPROVEMENT FUND	0	1,511,534	1,511,534	0	(1,511,534)
89A	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	67,972	67,972	0	(67,972)
89B	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	845	845	0	(845)
89C	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	240	240	0	(240)
89D	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	71,450	71,450	0	(71,450)
89E	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	46,159	46,159	0	(46,159)
89F	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	39,137	39,137	0	(39,137)
96A	CITY FACILITIES IMPROVEMENT FUND	0	400,000	400,000	0	(400,000)
97C	CITY FACILITIES IMPROVEMENT FUND	0	13,524,772	13,524,772	0	(13,524,772)
EQP	FINANCE CORPORATION CAPITAL PROJECT F	0	0	0	7,581,111	7,581,111
FED	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	409,175	409,175	0	(409,175)
LOC	RECREATION & PARK CAPITAL IMPVTS FUND	0	3,437,500	3,437,500	0	(3,437,500)
LOC	STREET IMPROVEMENT FUND	0	4,968,000	4,968,000	0	(4,968,000)
LOC	PUBLIC LIBRARY IMPROVEMENT FUND	0	1,639,494	1,639,494	0	(1,639,494)
LOC	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	6,836,459	6,836,459	4,050,000	(2,786,459)
MCF	MOSCONE CONVENTION CENTER FUND	0	28,656,424	28,656,424	25,300,000	(3,356,424)
STA	EARTHQUAKE SAFETY IMPROVEMENTS FUN	0	28,563	28,563	0	(28,563)
Fund Type: 3C Subtotals		**0**	**103,722,724**	**103,722,724**	**70,751,111**	**(32,971,613)**
Fund Type: 4D DEBT SERVICE FUNDS						
GOB	GENERAL OBLIGATION BOND FUND	107,020,957	109,935,496	109,935,496	120,613,602	10,678,106
Fund Type: 4D Subtotals		**107,020,957**	**109,935,496**	**109,935,496**	**120,613,602**	**10,678,106**
Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS						
AAA	SFIA-OPERATING FUND	479,061,653	604,353,664	605,234,694	572,966,252	(32,268,442)
AAP	SFIA-OPERATING FUND	67,700,900	81,781,114	81,781,114	53,804,912	(27,976,202)
ACP	SFIA-OPERATING FUND	1,348,234	2,900,000	2,900,000	0	(2,900,000)
AOF	SFIA-CAPITAL PROJECTS FUND	26,088,954	4,700,000	4,700,000	0	(4,700,000)
BRF	SFIA-CAPITAL PROJECTS FUND	0	0	0	48,000,000	48,000,000
FED	SFIA-OPERATING GRANTS FUND	0	0	0	9,500,000	9,500,000
PFC	SFIA-CAPITAL PROJECTS FUND	0	60,000,000	60,000,000	61,000,000	1,000,000
Fund Type: 5A Subtotals		**574,199,741**	**753,734,778**	**754,615,808**	**745,271,164**	**(9,344,644)**
Fund Type: 5C CLEAN WATER PROGRAM FUNDS						
91X	CWP-CAPITAL PROJECTS FUND	0	20,000,000	20,000,000	0	(20,000,000)
AAA	CWP-OPERATING FUND	165,105,888	163,364,476	163,364,476	160,315,031	(3,049,445)
ACP	CWP-OPERATING FUND	5,000,000	1,500,000	1,500,000	0	(1,500,000)
R&R	CWP-CAPITAL PROJECTS FUND	13,040,692	13,150,000	13,150,000	13,800,000	650,000
RES	CWP-DEBT SERVICE FUND	67,222,876	0	0	0	0
Fund Type: 5C Subtotals		**250,369,456**	**198,014,476**	**198,014,476**	**174,115,031**	**(23,899,445)**
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS						
AAA	SFGH-OPERATING FUND	416,716,916	455,536,931	455,536,931	472,922,024	17,385,093
AAP	SFGH-OPERATING FUND	1,150,000	1,212,000	1,212,000	1,212,000	0
ACP	SFGH-OPERATING FUND	1,098,000	3,917,000	3,917,000	3,504,000	(413,000)

Revenues by Fund

Fund	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS					
Fund Type: 5H Subtotals	**418,964,916**	**460,665,931**	**460,665,931**	**477,638,024**	**16,972,093**
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS					
AAA LHH-OPERATING FUND	132,974,073	139,390,500	139,390,500	147,026,130	7,635,630
AAP LHH-OPERATING FUND	225,000	900,000	900,000	900,000	0
ACP LHH-OPERATING FUND	989,555	0	0	450,000	450,000
LOC LHH-CAPITAL PROJECTS FUND	0	28,546,297	28,546,297	41,276,650	12,730,353
Fund Type: 5L Subtotals	**134,188,628**	**168,836,797**	**168,836,797**	**189,652,780**	**20,815,983**
Fund Type: 5M PTC-MUNICIPAL RAILWAY FUNDS					
AAA MUNI-OPERATING FUND	408,967,777	445,534,362	445,534,362	437,977,194	(7,557,168)
ACG MUNI-OPERATING FUND	383,214	0	0	0	0
ACP MUNI-OPERATING FUND	9,203,240	1,900,000	1,900,000	1,145,267	(754,733)
RES MUNI-SPECIAL REVENUE FUND	0	4,100,000	4,100,000	0	(4,100,000)
TID MUNI-SPECIAL REVENUE FUND	9,048,207	10,737,697	10,737,697	10,737,000	(697)
TSP MUNI-SPECIAL REVENUE FUND	113,262	211,889	211,889	218,085	6,196
Fund Type: 5M Subtotals	**427,715,700**	**462,483,948**	**462,483,948**	**450,077,546**	**(12,406,402)**
Fund Type: 5N PTC-PARKING AND TRAFFIC FUNDS					
AAA OFF-STREET PARKING FUND	10,436,510	10,943,235	10,943,235	15,117,735	4,174,500
AAA PARK/TRAFFIC OPERATING FUND	42,733,016	45,282,258	45,282,258	43,783,683	(1,498,575)
AAP OFF-STREET PARKING FUND	314,047	290,000	290,000	270,000	(20,000)
AAP PARK/TRAFFIC OPERATING FUND	2,287,060	2,392,525	2,392,525	2,392,525	0
ACP OFF-STREET PARKING FUND	600,192	0	0	0	0
ACP PARK/TRAFFIC OPERATING FUND	570,495	2,505,287	2,505,287	730,000	(1,775,287)
Fund Type: 5N Subtotals	**56,941,320**	**61,413,305**	**61,413,305**	**62,293,943**	**880,638**
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS					
AAA PORT-OPERATING FUND	52,307,091	90,905,129	91,046,129	57,301,854	(33,744,275)
AAP PORT-OPERATING FUND	966,585	802,900	802,900	835,200	32,300
ACP PORT-OPERATING FUND	17,201,611	32,159,442	32,159,442	5,872,000	(26,287,442)
Fund Type: 5P Subtotals	**70,475,287**	**123,867,471**	**124,008,471**	**64,009,054**	**(59,999,417)**
Fund Type: 5T PUC-HETCH HETCHY FUNDS					
AAA HETCHY OPERATING FUND	137,224,209	138,349,948	138,349,948	143,000,883	4,650,935
ACP HETCHY OPERATING FUND	19,227,607	38,155,000	38,155,000	40,827,000	2,672,000
Fund Type: 5T Subtotals	**156,451,816**	**176,504,948**	**176,504,948**	**183,827,883**	**7,322,935**
Fund Type: 5W PUC-WATER DEPARTMENT FUNDS					
96A SFWD-CAPITAL PROJECTS FUND	0	2,000,000	2,000,000	0	(2,000,000)
AAA SFWD-OPERATING FUND	166,758,105	294,454,767	294,454,767	187,459,068	(106,995,699)
AAP SFWD-OPERATING FUND	0	2,000,000	2,000,000	0	(2,000,000)
ACP SFWD-OPERATING FUND	31,008,491	144,031,450	144,031,450	23,080,000	(120,951,450)
CPA SFWD-CAPITAL PROJECTS FUND	44,448,490	24,905,150	24,905,150	0	(24,905,150)
CPB SFWD-CAPITAL PROJECTS FUND	14,774,261	52,730,850	52,730,850	0	(52,730,850)
RES SFWD-DEBT SERVICE FUND	20,271,757	0	0	0	0
Fund Type: 5W Subtotals	**277,261,104**	**520,122,217**	**520,122,217**	**210,539,068**	**(309,583,149)**

Revenues by Fund

Fund	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Fund Type: 6I INTERNAL SERVICE FUNDS					
AAP TELECOMMUNICATION FUND	995,509	145,754	145,754	145,754	0
NPR TELECOMMUNICATION FUND	154,371	0	0	0	0
Fund Type: 6I Subtotals	**1,149,880**	**145,754**	**145,754**	**145,754**	**0**
Fund Type: 7E EXPENDABLE TRUST FUNDS					
BEQ BEQUESTS FUND	680,255	475,210	475,210	690,000	214,790
GIF GIFT FUND	0	163,239	163,239	1,175,872	1,012,633
Fund Type: 7E Subtotals	**680,255**	**638,449**	**638,449**	**1,865,872**	**1,227,423**
Fund Type: 7P PENSION TRUST FUNDS					
ERT EMPLOYEES' RETIREMENT SYSTEM	12,603,576	13,810,772	13,810,772	13,938,969	128,197
Fund Type: 7P Subtotals	**12,603,576**	**13,810,772**	**13,810,772**	**13,938,969**	**128,197**
Fund Type: 8A TREASURE ISLAND DEVELOPMENT AUTHORITY					
ACP OPERATING FUND	5,699,672	6,211,435	6,211,435	9,619,793	3,408,358
GNC TIDA - SPECIAL REVENUE FUND	482,402	0	0	0	0
Fund Type: 8A Subtotals	**6,182,074**	**6,211,435**	**6,211,435**	**9,619,793**	**3,408,358**
Revenue Subtotals	5,240,655,107	6,190,387,542	6,201,784,701	5,714,123,159	(487,661,542)
Less Interfund and Intrafund Transfers	(750,809,681)	(950,707,993)	(957,594,478)	(776,894,647)	180,699,831
Net Revenues	**4,489,845,426**	**5,239,679,549**	**5,244,190,223**	**4,937,228,512**	**(306,961,711)**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
ADMIN SVCS - MEDICAL EXAMINER					
ADMINISTRATION	719,683	984,220	984,220	835,316	(148,904)
INVESTIGATIVE SERVICES	1,277,407	1,307,181	1,307,181	1,242,909	(64,272)
MEDICAL SERVICES	1,951,352	2,091,513	2,143,713	2,031,179	(112,534)
ADMIN SVCS - MEDICAL EXAMINER	**3,948,442**	**4,382,914**	**4,435,114**	**4,109,404**	**(325,710)**
ADULT PROBATION					
ADMINISTRATION	2,886,366	2,036,411	2,073,789	1,898,433	(175,356)
COMMUNITY SERVICES	4,336,855	5,195,676	5,195,676	5,645,348	449,672
PRE-SENTENCING INVESTIGATION	1,786,639	2,303,026	2,303,026	2,574,957	271,931
ADULT PROBATION	**9,009,860**	**9,535,113**	**9,572,491**	**10,118,738**	**546,247**
DISTRICT ATTORNEY					
ADMINISTRATION	662,580	829,282	829,282	652,318	(176,964)
CAREER CRIMINAL PROSECUTION	659,680	728,360	728,360	777,012	48,652
CHILD ABDUCTION	642,523	678,229	678,229	717,941	39,712
FAMILY VIOLENCE PROGRAM	524,206	480,052	480,052	461,231	(18,821)
FELONY PROSECUTION	14,292,269	14,490,342	14,533,616	14,811,271	277,655
IPP / SUBPOENA PROGRAM	275,060	331,427	331,427	335,110	3,683
MISDEMEANOR PROSECUTION	1,700,541	1,835,214	1,835,214	1,636,453	(198,761)
SUPPORT SERVICES	2,451,837	2,721,341	2,721,341	2,810,544	89,203
WORK ORDERS & GRANTS	6,908,489	7,176,889	7,176,889	7,044,211	(132,678)
DISTRICT ATTORNEY	**28,117,185**	**29,271,136**	**29,314,410**	**29,246,091**	**(68,319)**
FIRE DEPARTMENT					
ADMINISTRATION	10,182,040	10,310,911	10,317,998	11,212,408	894,410
AIRPORT SERVICES	10,816,072	9,242,397	9,242,397	10,357,626	1,115,229
FIREBOAT	1,923,669	1,506,600	1,506,600	1,826,588	319,988
INVESTIGATION	1,197,861	1,710,765	1,710,765	1,617,488	(93,277)
PREVENTION	5,049,297	4,990,870	4,996,922	5,912,529	915,607
SUPPORT SERVICES	9,983,211	12,034,789	12,046,544	11,709,511	(337,033)
SUPPRESSION	150,063,239	151,115,819	160,461,410	171,512,078	11,050,668
TRAINING BUREAU	11,274,291	12,842,448	12,848,500	6,302,773	(6,545,727)
WORK ORDER SERVICES	4,443,315	6,490,759	6,490,759	6,062,692	(428,067)
FIRE DEPARTMENT	**204,932,995**	**210,245,358**	**219,621,895**	**226,513,693**	**6,891,798**
JUVENILE PROBATION					
ADMINISTRATION	7,277,567	12,919,543	12,919,543	5,792,511	(7,127,032)
CHILDREN'S BASELINE	1,602,965	1,715,144	1,715,144	1,724,301	9,157
CHILDREN'S SVCS - NON-CHILDREN'S FUND	180,398	194,000	194,000	194,000	0
JUVENILE HALL	9,591,858	9,300,633	9,393,095	9,664,634	271,539
LOG CABIN RANCH	2,251,171	2,562,582	2,562,582	2,303,853	(258,729)
PROBATION SERVICES	12,037,681	11,472,826	11,472,826	11,315,402	(157,424)
JUVENILE PROBATION	**32,941,640**	**38,164,728**	**38,257,190**	**30,994,701**	**(7,262,489)**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
POLICE					
AIRPORT POLICE	24,870,550	26,392,286	27,273,316	27,108,162	(165,154)
FEDERAL TRANSPORTATION SECURITY	0	0	0	9,500,000	9,500,000
FINGERPRINT	5,219,134	2,000,000	2,000,000	1,864,264	(135,736)
INVESTIGATIONS	40,045,868	27,562,687	28,882,059	30,141,544	1,259,485
NARCOTICS FORFEITURE	881,408	466,363	466,363	581,935	115,572
OFFICE OF CITIZEN COMPLAINTS	2,542,635	2,854,045	2,854,045	2,945,392	91,347
OPERATIONS AND ADMINISTRATION	55,423,543	48,409,929	49,358,775	49,661,769	302,994
PATROL	146,165,141	136,057,821	143,514,176	154,839,933	11,325,757
POLICE OPERATIONS	72,736	100,000	100,000	374,610	274,610
POLICE SERVICES	0	0	0	110,000	110,000
RECRUITMENT AND EXAMINATION	1,713,949	1,878,005	1,878,005	1,860,916	(17,089)
SAFE CONTRACT	586,175	627,567	627,567	627,567	0
SENIOR ESCORT SERVICE	1,182,510	1,498,152	1,498,152	1,249,163	(248,989)
SPECIAL OPERATIONS	163,567	21,773,376	22,943,228	24,366,451	1,423,223
VEHICLE THEFT ABATEMENT	678,949	151,459	151,459	176,506	25,047
WORK ORDER SERVICES	2,025,972	2,336,184	2,336,184	2,991,414	655,230
POLICE	**281,572,137**	**272,107,874**	**283,883,329**	**308,399,626**	**24,516,297**
PUBLIC DEFENDER					
CRIMINAL AND SPECIAL DEFENSE	11,955,844	13,175,235	13,175,235	13,173,266	(1,969)
GRANT SERVICES	435,145	57,490	57,490	60,364	2,874
PUBLIC DEFENDER	**12,390,989**	**13,232,725**	**13,232,725**	**13,233,630**	**905**
SHERIFF					
ADMINISTRATION	1,594,219	1,351,279	1,351,279	1,437,334	86,055
ALTERNATIVE PROGRAMS	5,889,912	7,165,116	7,172,816	7,241,655	68,839
BESK CASE	3,218,987	2,971,754	2,971,754	3,119,263	147,509
CIVIL ENFORCEMENT	2,071,365	2,046,455	2,046,455	2,401,555	355,100
COUNTY JAIL 8 & 9	17,347,848	17,315,791	17,988,021	18,870,316	882,295
COURT SECURITY AND PROCESS	6,558,196	7,066,000	7,066,000	7,566,000	500,000
DEPARTMENTAL SERVICES	14,252,813	7,584,983	8,489,925	9,903,397	1,413,472
GRANT SERVICES	2,895,217	2,972,228	2,972,228	4,361,197	1,388,969
HALL OF JUSTICE JAILS	15,517,267	15,579,990	16,252,220	16,978,275	726,055
JAIL PROGRAMS	2,015,492	1,934,383	1,934,383	2,050,954	116,571
JAIL SERVICES	10,848,761	8,610,438	11,306,744	10,000,204	(1,306,540)
RECRUITMENT & TRAINING	771,584	4,126,460	4,126,460	4,418,665	292,205
SAN BRUNO JAILS	13,497,102	18,799,822	19,172,052	21,358,770	2,186,718
WORK ORDER SERVICES	1,705,872	1,666,140	1,666,140	2,363,421	697,281
SHERIFF	**98,184,635**	**99,190,839**	**104,516,477**	**112,071,006**	**7,554,529**
TAXI COMMISSION					
TAXI ENFORCEMENT	1,028,553	1,125,000	1,146,384	1,445,158	298,774
TAXI COMMISSION	**1,028,553**	**1,125,000**	**1,146,384**	**1,445,158**	**298,774**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
TRIAL COURTS					
CHILD SUPPORT SERVICES - TRIAL COURTS	1,355,646	1,471,951	1,471,951	1,526,912	54,961
COURT HOUSE DEBT SERVICE	5,820,709	4,492,114	4,492,114	6,562,140	2,070,026
DISPUTE RESOLUTION PROGRAM	484,541	401,500	401,500	401,500	0
INDIGENT DEFENSE / GRAND JURY	5,189,762	6,910,430	6,910,430	6,889,182	(21,248)
SUPERIOR COURT SERVICES	13,400	0	0	0	0
TRIAL COURT SERVICES	27,432,773	25,169,518	25,169,518	24,646,799	(522,719)
TRIAL COURTS	**40,296,831**	**38,445,513**	**38,445,513**	**40,026,533**	**1,581,020**
Service Area : A Subtotals	**712,423,267**	**715,701,200**	**742,425,528**	**776,158,580**	**33,733,052**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
AIRPORT COMMISSION					
ADMINISTRATION, BUSINESS	311,389,867	463,014,374	463,014,374	410,511,809	(52,502,565)
FACILITIES MAINTENANCE,CONSTRUCTION	101,866,901	98,674,578	98,674,578	121,790,812	23,116,234
SAFETY & SECURITY	53,182,401	67,030,029	67,030,029	51,166,688	(15,863,341)
AIRPORT COMMISSION	**466,439,169**	**628,718,981**	**628,718,981**	**583,469,309**	**(45,249,672)**
BOARD OF APPEALS					
APPEALS PROCESSING	386,565	425,338	425,338	438,499	13,161
BOARD OF APPEALS	**386,565**	**425,338**	**425,338**	**438,499**	**13,161**
BUSINESS AND ECONOMIC DEVELOPMENT					
ECONOMIC DEVELOPMENT	3,390,251	2,572,243	2,574,817	2,378,329	(196,488)
OFFICE OF SMALL BUSINESS AFFAIRS	274,174	546,440	546,440	507,623	(38,817)
PUBLIC FINANCE	361,125	189,790	189,790	178,351	(11,439)
SEISMIC SAFETY LOAN PROGRAM	2,072,009	394,054	394,054	4,462,360	4,068,306
TREASURE ISLAND	8,242,945	9,481,055	9,481,055	11,419,793	1,938,738
BUSINESS AND ECONOMIC DEVELOPMENT	**14,340,504**	**13,183,582**	**13,186,156**	**18,946,456**	**5,760,300**
CLEAN WATER					
WATER POLLUTION CONTROL	162,351,960	180,973,369	180,973,369	159,518,104	(21,455,265)
CLEAN WATER	**162,351,960**	**180,973,369**	**180,973,369**	**159,518,104**	**(21,455,265)**
DEPARTMENT OF BUILDING INSPECTION					
ADMINISTRATION	3,739,419	5,502,864	5,352,864	5,174,155	(178,709)
INSPECTION SERVICES	14,515,910	16,186,165	16,186,165	15,380,960	(805,205)
PERMIT SERVICES	12,870,704	13,018,903	13,168,903	10,820,131	(2,348,772)
DEPARTMENT OF BUILDING INSPECTION	**31,126,033**	**34,707,932**	**34,707,932**	**31,375,246**	**(3,332,686)**
DEPARTMENT OF PUBLIC WORKS					
ADMINISTRATION	10,348,679	13,263,451	13,263,451	16,560,896	3,297,445
ARCHITECTURE	2,110,342	3,470,273	3,470,273	3,738,307	268,034
BUILDING REPAIR AND MAINTENANCE	9,145,952	31,876,133	31,876,133	32,943,809	1,067,676
BUREAU OVERHEAD	1,672,308	0	0	1,374,750	1,374,750
CITY CAPITAL PROJECTS	50,019,083	22,529,541	22,529,541	7,715,444	(14,814,097)
CONSTRUCTION MANAGEMENT SERVICES	2,574,961	4,589,404	4,589,404	5,053,855	464,451
ENGINEERING	3,656,271	5,953,179	5,953,179	6,749,413	796,234
INTERDEPARTMENTAL WORK ORDERS	49,459	0	0	2,913,148	2,913,148
STREET AND SEWER REPAIR	9,488,680	20,089,323	20,089,323	19,553,055	(536,268)
STREET ENVIRONMENTAL SERVICES	33,245,150	40,469,069	40,469,069	33,438,611	(7,030,458)
STREET USE MANAGEMENT	5,244,094	12,041,486	12,041,486	12,134,924	93,438
URBAN FORESTRY	0	0	0	5,165,218	5,165,218
DEPARTMENT OF PUBLIC WORKS	**127,554,979**	**154,281,859**	**154,281,859**	**147,341,430**	**(6,940,429)**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
EMERGENCY COMMUNICATIONS DEPARTMENT					
911 PROJECT	23,461,754	11,968,900	4,749,416	8,840,383	4,090,967
CITYWIDE RADIO SYSTEM	4,755,149	31,100	7,250,584	31,100	(7,219,484)
EMERGENCY COMMUNICATIONS	10,686,688	19,119,208	19,442,106	26,027,426	6,585,320
FALSE ALARM PREVENTION	0	0	0	257,552	257,552
EMERGENCY COMMUNICATIONS DEPARTMENT	**38,903,591**	**31,119,208**	**31,442,106**	**35,156,461**	**3,714,355**
HETCH HETCHY					
HETCH HETCHY CAPITAL PROJECTS	21,422,280	38,155,000	38,155,000	40,827,000	2,672,000
UTILITY SERVICES	66,216,906	93,913,642	93,913,642	78,592,044	(15,321,598)
WATER SUPPLY & POWER OPERATIONS	116,734,643	100,044,361	99,294,361	100,414,594	1,120,233
HETCH HETCHY	**204,373,829**	**232,113,003**	**231,363,003**	**219,833,638**	**(11,529,365)**
LIGHT, HEAT AND POWER					
UTILITY SERVICES	124,359	0	0	0	0
LIGHT, HEAT AND POWER	**124,359**	**0**	**0**	**0**	**0**
MTA - MUNICIPAL RAILWAY					
CAPITAL PLANNING & LEGISLATIVE	8,998,595	1,788,919	1,788,919	1,025,145	(763,774)
CENTRAL SERVICES	0	0	0	72,616,419	72,616,419
CHIEF OPERATING OFFICER	12,829,845	22,731,324	22,750,324	14,506,452	(8,243,872)
CONSTRUCTION	420,333	3,639,207	3,639,207	3,928,513	289,306
FINANCE AND ADMINISTRATION	49,378,671	57,365,558	57,350,558	16,688,028	(40,662,530)
HUMAN RESOURCES	20,533,230	26,743,217	26,742,317	6,585,655	(20,156,662)
MAINTENANCE	117,839,878	126,308,650	126,304,650	121,686,628	(4,618,022)
MUNICIPAL RAILWAY EXEC OFFICE	20,545,012	20,800,950	20,800,950	3,343,868	(17,457,082)
SAFETY, SECURITY & TRAINING	13,414,239	16,265,152	16,266,052	13,127,080	(3,138,972)
TRANSPORTATION	174,188,481	179,296,491	179,296,491	190,216,723	10,920,232
MTA - MUNICIPAL RAILWAY	**418,148,284**	**454,939,468**	**454,939,468**	**443,724,511**	**(11,214,957)**
MTA - PARKING AND TRAFFIC					
ADMINISTRATION	5,540,348	3,868,618	3,868,618	3,713,137	(155,481)
ENFORCEMENT	25,094,466	26,591,602	26,591,602	26,792,490	200,888
PARKING	6,995,903	7,074,617	7,074,617	11,404,598	4,329,981
PARKING CITATIONS	11,856,336	10,597,797	10,597,797	10,704,748	106,951
RESIDENTIAL PERMIT PARKING	782,338	887,848	887,848	902,000	14,152
TRAFFIC ENGINEERING & OPERATION	14,136,801	13,521,273	13,521,273	11,732,033	(1,789,240)
MTA - PARKING AND TRAFFIC	**64,406,192**	**62,541,755**	**62,541,755**	**65,249,006**	**2,707,251**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
PORT					
ADMINISTRATION	20,436,814	29,122,165	29,263,165	19,405,471	(9,857,694)
FACILITIES & OPERATIONS	31,712,270	48,101,196	48,101,196	22,459,207	(25,641,989)
MARITIME	1,483,716	1,526,777	1,526,777	1,673,149	146,372
PLANNING & DEVELOPMENT	1,453,923	2,124,956	2,124,956	1,991,453	(133,503)
REAL ESTATE & ASSET MANAGEMENT	4,996,485	8,036,935	8,036,935	10,045,786	2,008,851
PORT	**60,083,208**	**88,912,029**	**89,053,029**	**55,575,066**	**(33,477,963)**
PUBLIC UTILITIES COMMISSION					
CUSTOMER SERVICES	8,795,145	9,527,706	9,527,706	10,046,528	518,822
ENGINEERING	9,324,568	23,597,029	23,597,029	26,999,294	3,402,265
ENVIRONMENTAL REGULATION AND MANAGEMENT	5,311,574	5,805,501	5,805,501	6,083,872	278,371
FINANCE	3,701,982	5,524,983	5,524,983	6,177,893	652,910
GENERAL MANAGEMENT	9,157,938	9,278,582	9,278,582	10,582,363	1,303,781
LONG RANGE PLANNING & POLICY	0	800,711	800,711	0	(800,711)
MANAGEMENT INFORMATION	7,123,456	8,425,666	8,425,666	10,520,624	2,094,958
PERSONNEL	3,262,790	3,821,145	3,821,145	3,990,178	169,033
PUC LAND MANAGEMENT	822,370	1,021,963	1,021,963	1,253,315	231,352
SYSTEM PLANNING / REGULATORY CONTROL	1,780,886	1,962,470	1,962,470	2,735,157	772,687
WATER QUALITY	12,703,806	14,161,915	14,161,915	14,646,149	484,234
PUBLIC UTILITIES COMMISSION	**61,984,515**	**83,927,671**	**83,927,671**	**93,035,373**	**9,107,702**
TELECOMMUNICATIONS & INFORMATION SVCS					
ADMINISTRATION	21,453,833	22,920,887	22,920,887	22,888,560	(32,327)
OPERATIONS & INFRASTRUCTURE	34,448,253	30,849,933	30,849,933	31,801,436	951,503
POLICY & PLANNING	2,906,752	2,582,347	2,582,347	2,579,422	(2,925)
TECHNOLOGY SERVICES	17,504,841	20,938,836	20,938,836	18,757,322	(2,181,514)
TELECOMMUNICATIONS & INFORMATION SVCS	**76,313,679**	**77,292,003**	**77,292,003**	**76,026,740**	**(1,265,263)**
WATER DEPARTMENT					
CITY DISTRIBUTION	42,352,943	74,710,051	74,710,051	85,174,308	10,464,257
SUPPLY & TREATMENT	49,181,725	44,634,179	44,634,179	49,509,694	4,875,515
WATER CAPITAL PROJECTS	90,590,773	225,667,450	225,667,450	23,080,000	(202,587,450)
WATER GENERAL	39,628,544	19,037,000	19,037,000	19,037,000	0
WATER DEPARTMENT	**221,753,985**	**364,048,680**	**364,048,680**	**176,801,002**	**(187,247,678)**
Service Area : B Subtotals	**1,948,290,852**	**2,407,184,878**	**2,406,901,350**	**2,106,490,841**	**(300,410,509)**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
AGING AND ADULT SERVICES					
ACCESS TO SERVICES	2,194,110	2,405,130	2,405,130	2,106,830	(298,300)
ADMINISTRATION	56,568	1,824,554	1,824,554	2,969,799	1,145,245
ADULT SERVICES	0	2,771,499	2,771,499	5,105,913	2,334,414
CASE MANAGEMENT	0	0	0	335,261	335,261
COUNTY VETERANS SERVICES	249,967	295,640	295,640	303,477	7,837
OFFICE ON THE AGING	2,049,475	1,319,588	1,119,588	1,078,336	(41,252)
PUBLIC ADMINISTRATOR	4,119,106	3,809,161	3,804,161	1,019,450	(2,784,711)
PUBLIC GUARDIAN / CONSERVATOR	1,557,701	1,718,240	1,723,240	3,154,201	1,430,961
SENIOR CENTRAL DEVELOPMENT	1,593,630	1,484,314	1,512,193	1,493,072	(19,121)
SENIORS INDEPENDENT	8,462,736	6,800,980	6,800,980	7,635,868	834,888
SERVICES TO FRAIL ELDERS	5,415,234	5,331,151	5,930,272	5,224,917	(705,355)
AGING AND ADULT SERVICES	**25,698,527**	**27,760,257**	**28,187,257**	**30,427,124**	**2,239,867**
CHILD SUPPORT SERVICES					
CASES CONSORTIUM	7,623,861	11,349,353	11,349,353	12,989,059	1,639,706
CHILD SUPPORT SERVICES	10,801,531	13,714,383	13,714,383	13,284,999	(429,384)
CHILD SUPPORT SERVICES	**18,425,392**	**25,063,736**	**25,063,736**	**26,274,058**	**1,210,322**
CHILDREN AND FAMILIES COMMISSION					
CHILDREN AND FAMILIES	9,950,191	8,273,810	8,273,810	7,668,047	(605,763)
CHILDREN AND FAMILIES COMMISSION	**9,950,191**	**8,273,810**	**8,273,810**	**7,668,047**	**(605,763)**
CHILDREN, YOUTH & THEIR FAMILIES					
CHILDREN'S BASELINE	8,020,659	11,239,491	11,239,491	10,154,361	(1,085,130)
CHILDREN'S FUND PROGRAMS	20,202,600	23,872,527	23,872,527	31,894,277	8,021,750
CHILDREN'S SVCS - NON-CHILDREN'S FUND	2,540,474	3,475,414	2,177,914	1,880,809	(297,105)
CHILDREN, YOUTH & THEIR FAMILIES	**30,763,733**	**38,587,432**	**37,289,932**	**43,929,447**	**6,639,515**
DEPARTMENT OF THE STATUS OF WOMEN					
CHILDREN'S BASELINE	0	273,031	0	273,031	273,031
COMMISSION ON STATUS OF WOMEN	2,160,048	2,414,476	2,613,177	2,333,497	(279,680)
DOMESTIC VIOLENCE	196,481	184,000	184,000	184,000	0
DEPARTMENT OF THE STATUS OF WOMEN	**2,356,529**	**2,871,507**	**2,797,177**	**2,790,528**	**(6,649)**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
ENVIRONMENT					
CLEAN AIR	546,015	640,860	640,860	799,813	158,953
CLIMATE CHANGE / ENERGY	0	0	0	2,938,159	2,938,159
ENVIRONMENT	828,118	1,190,628	1,190,628	1,398,215	207,587
ENVIRONMENT - OUTREACH	34,551	0	0	1,800,068	1,800,068
ENVIRONMENTAL JUSTICE	0	0	0	48,970	48,970
GREEN BUILDING	17,903	0	0	151,540	151,540
RECYCLING	0	0	0	2,230,205	2,230,205
SOLID WASTE MANAGEMENT	5,443,344	4,676,462	4,676,462	675,360	(4,001,102)
TOXICS	0	0	0	941,096	941,096
URBAN FORESTRY	0	0	0	81,513	81,513
ENVIRONMENT	**6,869,931**	**6,507,950**	**6,507,950**	**11,064,939**	**4,556,989**
HUMAN RIGHTS COMMISSION					
HUMAN RIGHTS COMMISSION	4,129,701	4,486,706	4,486,706	4,444,847	(41,859)
HUMAN RIGHTS COMMISSION	**4,129,701**	**4,486,706**	**4,486,706**	**4,444,847**	**(41,859)**
HUMAN SERVICES					
ADMINISTRATION	57,292,104	62,981,949	65,714,628	66,032,121	317,493
ADULT SERVICES	58,235,672	63,028,199	63,008,199	68,345,549	5,337,350
CALIFORNIA ADULT ASSISTANCE	46,548,031	51,214,035	51,214,035	61,627,544	10,413,509
CALWORKS	56,885,975	61,812,212	61,612,212	57,907,796	(3,704,416)
CHILDREN'S BASELINE	8,121,559	14,578,726	14,657,364	22,206,985	7,549,621
EMPLOYMENT & TRAINING SERVICE	5,356,984	6,400,098	6,400,098	8,674,717	2,274,619
FAMILY AND CHILDREN SERVICE	121,878,147	125,276,952	125,551,952	133,630,565	8,078,613
FOOD STAMPS	10,291,068	10,544,972	10,544,972	11,204,631	659,659
HOUSING & HOMELESSNESS	24,005,095	25,458,191	25,546,065	26,304,294	758,229
MEDI - CAL	16,507,505	19,280,983	19,280,983	19,424,603	143,620
REFUGEE RESETTLEMENT	1,808,198	1,279,626	1,279,626	1,279,626	0
HUMAN SERVICES	**406,930,338**	**441,855,943**	**444,810,134**	**476,638,431**	**31,828,297**
RENT ARBITRATION BOARD					
RENT BOARD	3,601,785	3,055,286	3,055,286	4,725,000	1,669,714
RENT ARBITRATION BOARD	**3,601,785**	**3,055,286**	**3,055,286**	**4,725,000**	**1,669,714**
Service Area : C Subtotals	**508,726,127**	**558,462,627**	**560,471,988**	**607,962,421**	**47,490,433**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : D COMMUNITY HEALTH					
PUBLIC HEALTH					
ADMINISTRATION	93,035,248	127,832,292	127,825,294	128,946,049	1,120,755
CHILDREN'S BASELINE	31,056,047	38,027,239	38,027,239	32,567,111	(5,460,128)
DISEASE CONTROL	18,181,819	17,283,782	17,398,782	19,326,846	1,928,064
EMERGENCY MEDICAL SERVICES AGENCY	1,603,487	1,792,007	1,792,007	1,762,882	(29,125)
ENVIRONMENTAL HEALTH SERVICES	12,238,598	12,250,871	12,250,871	12,918,757	667,886
HEALTH AT HOME	3,826,270	4,993,787	4,993,787	4,510,678	(483,109)
HEALTH PROMOTION & PREVENTION	6,489,747	7,119,999	7,119,999	7,844,979	724,980
HIV/AIDS	66,686,546	65,084,398	64,896,676	69,776,041	4,879,365
HOUSING & URBAN HEALTH	6,886,663	9,273,123	9,373,481	8,751,155	(622,326)
JAIL HEALTH SERVICES	22,982,483	24,218,413	24,218,413	25,136,281	917,868
LAGUNA HONDA - LONG TERM CARE	130,768,010	165,303,649	165,303,649	185,448,074	20,144,425
LAGUNA HONDA HOSP - ACUTE CARE	1,293,792	1,754,115	1,754,115	1,803,477	49,362
LAGUNA HONDA HOSP - COMM SUPPORT CARE	1,019,258	1,093,865	1,093,865	1,132,329	38,464
MATERNAL & CHILD HEALTH	11,426,434	14,723,368	14,723,368	16,808,471	2,085,103
MENTAL HEALTH - ACUTE CARE	3,925,919	5,228,159	5,228,159	5,552,199	324,040
MENTAL HEALTH - CHILDREN'S PROGRAM	7,130,694	11,191,536	11,041,536	20,432,824	9,391,288
MENTAL HEALTH - COMMUNITY CARE	86,949,080	103,839,355	100,751,401	108,588,810	7,837,409
MENTAL HEALTH - LONG TERM CARE	17,143,354	13,497,982	16,926,044	14,738,333	(2,187,711)
OCCUPATIONAL SAFETY & HEALTH	1,126,093	1,332,525	1,332,525	1,270,225	(62,300)
PRIMARY CARE - AMBU CARE - HEALTH CNTRS	36,395,823	43,457,689	43,566,099	42,460,151	(1,105,948)
SFGH - ACUTE CARE - HOSPITAL	267,359,963	278,539,148	278,560,874	296,099,827	17,538,953
SFGH - ACUTE CARE - JAILS	1,932,892	2,188,430	2,188,430	2,100,921	(87,509)
SFGH - ACUTE CARE - PSYCHIATRY	28,412,878	24,176,274	24,176,274	23,412,530	(763,744)
SFGH - AMBU CARE - HOSPITAL CLINICS	11,325,184	7,657,492	7,657,492	7,305,271	(352,221)
SFGH - AMBU CARE - METHADONE CLINIC	866,310	1,695,192	1,695,192	1,659,733	(35,459)
SFGH - AMBU CARE - OCCUPATIONAL HEALTH	2,697,911	2,424,772	2,424,772	2,785,401	360,629
SFGH - EMERGENCY - PSYCHIATRIC SERVICES	4,127,097	4,377,468	4,377,468	4,409,650	32,182
SFGH - EMERGENCY - TRAUMA	13,404,758	12,426,334	12,426,334	12,786,159	359,825
SFGH - LONG TERM CARE - MHRF	11,930,389	14,919,325	14,897,599	15,301,916	404,317
SUBSTANCE ABUSE - COMMUNITY CARE	50,861,644	62,647,841	62,713,635	60,342,642	(2,370,993)
DEPARTMENTAL TRANSFER ADJUSTMENT	(98,224,658)	(98,224,658)	(98,224,658)	(98,224,658)	0
PUBLIC HEALTH	**854,859,733**	**982,125,772**	**982,510,722**	**1,037,755,064**	**55,244,342**
Service Area : D Subtotals	**854,859,733**	**982,125,772**	**982,510,722**	**1,037,755,064**	**55,244,342**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : E CULTURE & RECREATION					
ACADEMY OF SCIENCES					
ACADEMY OF SCIENCES	2,104,695	2,168,685	2,168,685	1,964,115	(204,570)
ACADEMY OF SCIENCES	**2,104,695**	**2,168,685**	**2,168,685**	**1,964,115**	**(204,570)**
ADMIN SVCS - CONVENTION FACILITIES MGMT					
BUILDING OPERATIONS	5,257,663	5,482,489	5,482,489	5,217,079	(265,410)
CONVENTION FACILITIES PROGRAM MANAGEMENT	56,084,080	51,474,701	51,474,701	49,703,267	(1,771,434)
MOSCONE EXPANSION PROJECT	7,574,360	29,456,424	29,456,424	23,700,000	(5,756,424)
ADMIN SVCS - CONVENTION FACILITIES MGMT	**68,916,103**	**86,413,614**	**86,413,614**	**78,620,346**	**(7,793,268)**
ARTS COMMISSION					
ADMINISTRATION	946,243	1,042,284	1,042,284	1,005,460	(36,824)
CIVIC COLLECTION	56,210	163,000	163,000	10,000	(153,000)
COMMUNITY ARTS & EDUCATION	2,858,515	3,078,618	3,078,618	3,055,471	(23,147)
CULTURAL EQUITY	181,585	2,386,019	2,386,019	2,158,959	(227,060)
GALLERY	16,257	15,000	15,000	15,000	0
MUNICIPAL SYMPHONY CONCERTS	925,926	925,926	1,090,779	1,211,979	121,200
PUBLIC ART	2,863,504	728,406	728,406	743,938	15,532
STREET ARTISTS	159,997	156,317	156,317	163,410	7,093
ARTS COMMISSION	**8,008,237**	**8,495,570**	**8,660,423**	**8,364,217**	**(296,206)**
ASIAN ART MUSEUM					
ASIAN ART MUSEUM	2,351,964	3,543,853	3,543,853	6,741,894	3,198,041
ASIAN ART MUSEUM	**2,351,964**	**3,543,853**	**3,543,853**	**6,741,894**	**3,198,041**
COUNTY EDUCATION OFFICE					
COUNTY EDUCATION SERVICES	64,279	65,932	65,932	67,624	1,692
COUNTY EDUCATION OFFICE	**64,279**	**65,932**	**65,932**	**67,624**	**1,692**
FINE ARTS MUSEUM					
ADMISSIONS	2,039,902	1,227,800	1,227,800	1,593,600	365,800
OPER & MAINT OF MUSEUMS	6,514,459	5,597,112	5,597,112	4,955,000	(642,112)
FINE ARTS MUSEUM	**8,554,361**	**6,824,912**	**6,824,912**	**6,548,600**	**(276,312)**
LAW LIBRARY					
LAW LIBRARY	410,880	520,096	520,096	524,686	4,590
LAW LIBRARY	**410,880**	**520,096**	**520,096**	**524,686**	**4,590**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : E CULTURE & RECREATION					
PUBLIC LIBRARY					
ADMINISTRATION	2,215,327	2,595,979	2,595,979	2,831,749	235,770
AUTOMATION	2,091,973	2,674,155	2,674,155	3,260,526	586,371
BRANCH LIBRARIES	13,198,237	35,877,523	35,870,394	36,026,717	156,323
CHILDREN'S BASELINE	3,952,946	5,603,027	5,603,027	5,829,792	226,765
CHILDREN'S SVCS - CHILDREN'S FUND	385,967	452,237	452,237	446,616	(5,621)
INFORMATION AND RESOURCE MANAGEMENT	5,146,709	5,011,383	5,011,383	5,443,984	432,601
MAIN LIBRARY	11,101,535	12,153,829	12,153,829	12,640,941	487,112
OPERATIONS AND MAINTENANCE	7,847,710	6,707,941	6,715,070	6,786,432	71,362
PUBLIC AFFAIRS	776,731	974,871	974,871	1,055,797	80,926
TECHNICAL SERVICES	3,161,637	3,645,778	3,645,778	3,795,488	149,710
PUBLIC LIBRARY	**49,878,772**	**75,696,723**	**75,696,723**	**78,118,042**	**2,421,319**
RECREATION AND PARK COMMISSION					
3COM PARK	3,414,361	3,230,200	3,230,200	3,341,142	110,942
ADMINISTRATION	17,588,725	16,087,314	16,087,314	10,299,019	(5,788,295)
CHILDREN'S BASELINE	10,126,542	13,297,451	13,297,451	13,763,641	466,190
CHILDREN'S SVCS - NON-CHILDREN'S FUND	246,913	272,244	272,244	272,244	0
DEVELOPMENT & PLANNING	0	2,400,000	2,400,000	900,000	(1,500,000)
FAMILY CAMP OPERATIONS	763,506	686,744	686,744	658,594	(28,150)
GOLDEN GATE PARK	8,422,565	8,784,179	8,784,179	8,158,372	(625,807)
MAINT & OPER OF GOLF COURSE	3,320,087	3,705,276	3,705,276	3,583,067	(122,209)
MARINA YACHT HARBOR	1,731,919	1,812,758	1,812,758	2,195,769	383,011
NEIGHBORHOOD SERVICES	26,647,980	58,969,395	58,969,395	48,257,701	(10,711,694)
STRUCTURAL MAINTENANCE	8,751,829	8,121,380	8,121,380	7,412,072	(709,308)
TURF MANAGEMENT	2,050,453	2,246,609	2,246,609	2,383,524	136,915
URBAN FORESTRY	1,779,128	2,288,362	2,288,362	1,933,361	(355,001)
ZOO OPERATIONS	6,835,343	20,501,714	20,501,714	6,914,280	(13,587,434)
RECREATION AND PARK COMMISSION	**91,679,351**	**142,403,626**	**142,403,626**	**110,072,786**	**(32,330,840)**
WAR MEMORIAL					
OPERATIONS & MAINTENANCE	11,493,441	11,822,637	11,822,637	15,469,143	3,646,506
WAR MEMORIAL	**11,493,441**	**11,822,637**	**11,822,637**	**15,469,143**	**3,646,506**
Service Area : E Subtotals	**243,462,083**	**337,955,648**	**338,120,501**	**306,491,453**	**(31,629,048)**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
ADMIN SVCS - ANIMAL CARE & CONTROL					
ANIMAL WELFARE	2,935,443	3,224,510	3,224,510	3,253,000	28,490
ADMIN SVCS - ANIMAL CARE & CONTROL	**2,935,443**	**3,224,510**	**3,224,510**	**3,253,000**	**28,490**
ADMIN SVCS - CONSUMER ASSURANCE					
CONSUMER ASSURANCE	1,565,144	1,872,054	1,872,054	2,080,689	208,635
ADMIN SVCS - CONSUMER ASSURANCE	**1,565,144**	**1,872,054**	**1,872,054**	**2,080,689**	**208,635**
ADMIN SVCS - OFFICE OF CONTRACT ADMIN					
LABOR STANDARDS ENFORCEMENT	0	657,035	657,035	606,594	(50,441)
MINIMUM COMP /LIVING HEALTH (MCO/HCAO)	0	492,171	492,171	527,436	35,265
PROCUREMENT SERVICES	4,699,212	3,769,431	3,769,431	3,531,441	(237,990)
ADMIN SVCS - OFFICE OF CONTRACT ADMIN	**4,699,212**	**4,918,637**	**4,918,637**	**4,665,471**	**(253,166)**
ADMINISTRATIVE SERVICES					
1660 MISSION STREET BUILDING	2,393,188	2,313,813	2,313,813	2,457,135	143,322
25 VAN NESS BUILDING	3,126,657	2,404,190	2,404,190	2,404,190	0
30 VAN NESS BUILDING	0	2,033,893	2,033,893	4,097,210	2,063,317
555 SEVENTH STREET BUILDING	1,707,376	960,000	960,000	960,000	0
ADMINISTRATION	3,224,413	40,705,615	40,705,615	2,772,703	(37,932,912)
CENTRAL SHOPS	17,663,249	16,912,865	16,912,865	16,882,841	(30,024)
CITY ADMINISTRATOR SUPPORT	293,182	384,997	384,997	344,397	(40,600)
COUNTY CLERK SERVICES	731,946	615,565	615,565	622,007	6,442
DISABILITY ACCESS	1,146,551	5,106,029	5,106,029	4,858,879	(247,150)
REAL ESTATE - GENERAL FUND	356,873	355,554	355,554	355,554	0
REAL ESTATE WORK ORDERS	5,284,232	6,526,641	6,526,641	6,265,524	(261,117)
REPRODUCTION SERVICES	5,908,169	5,487,874	5,487,874	6,064,228	576,354
RISK MANAGEMENT / GENERAL	4,257,513	6,537,887	6,537,887	9,980,750	3,442,863
ADMINISTRATIVE SERVICES	**46,093,349**	**90,344,923**	**90,344,923**	**58,065,418**	**(32,279,505)**
ASSESSOR / RECORDER					
PERSONAL PROPERTY	2,064,859	2,244,124	2,244,124	2,364,594	120,470
REAL PROPERTY	2,965,357	2,966,108	2,966,108	2,570,265	(395,843)
RECORDER	2,225,189	2,003,373	2,003,373	2,496,564	493,191
TAX ASSESSMENT	5,395,932	3,125,899	3,125,899	3,409,031	283,132
TECHNICAL SERVICES	1,074,537	1,311,166	1,311,166	955,889	(355,277)
ASSESSOR / RECORDER	**13,725,874**	**11,650,670**	**11,650,670**	**11,796,343**	**145,673**
BOARD OF SUPERVISORS					
BOARD OF SUPERVISORS	8,437,373	8,620,544	8,673,986	8,398,785	(275,201)
CHILDREN'S BASELINE	150,292	220,072	220,072	222,192	2,120
LOCAL AGENCY FORMATION	11,594	0	0	448,967	448,967
SUNSHINE ORDINANCE TASK FORCE	114,694	126,756	126,756	123,774	(2,982)
BOARD OF SUPERVISORS	**8,713,953**	**8,967,372**	**9,020,814**	**9,193,718**	**172,904**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
CITY ATTORNEY					
CLAIMS	1,905,325	4,284,261	4,284,261	4,410,085	125,824
LEGAL INITIATIVES	484,953	950,000	1,901,414	1,700,000	(201,414)
LEGAL SERVICE	43,264,463	38,388,445	39,138,445	40,907,826	1,769,381
CITY ATTORNEY	**45,654,741**	**43,622,706**	**45,324,120**	**47,017,911**	**1,693,791**
CITY PLANNING					
ADMINISTRATION	2,594,062	3,331,900	3,331,900	2,922,527	(409,373)
CURRENT PLANNING	6,177,870	7,984,119	7,984,119	7,607,296	(376,823)
LONG RANGE PLANNING	3,294,570	3,613,733	3,613,733	2,251,352	(1,362,381)
CITY PLANNING	**12,066,502**	**14,929,752**	**14,929,752**	**12,781,175**	**(2,148,577)**
CIVIL SERVICE COMMISSION					
CIVIL SERVICE COMMISSION	649,353	755,258	755,258	702,261	(52,997)
CIVIL SERVICE COMMISSION	**649,353**	**755,258**	**755,258**	**702,261**	**(52,997)**
CONTROLLER					
ACCOUNTING OPERATIONS AND SYSTEMS	9,912,938	10,307,104	10,307,104	10,686,722	379,618
AUDITS	1,583,379	2,474,515	2,474,515	2,116,558	(357,957)
MANAGEMENT, BUDGET AND ANALYSIS	4,163,497	4,333,381	4,333,381	4,328,083	(5,298)
PAYROLL AND PERSONNEL SERVICES	6,122,879	5,730,932	5,730,932	6,165,444	434,512
CONTROLLER	**21,782,693**	**22,845,932**	**22,845,932**	**23,296,807**	**450,875**
ELECTIONS					
ELECTIONS	10,519,777	8,421,722	9,884,249	9,546,424	(337,825)
ELECTIONS	**10,519,777**	**8,421,722**	**9,884,249**	**9,546,424**	**(337,825)**
ETHICS COMMISSION					
ELECTION CAMPAIGN FUND	0	100,000	65,053	1,389,566	1,324,513
ETHICS COMMISSION	764,014	777,740	812,687	771,906	(40,781)
ETHICS COMMISSION	**764,014**	**877,740**	**877,740**	**2,161,472**	**1,283,732**
HUMAN RESOURCES					
ADMINISTRATION	4,438,941	4,094,253	4,094,253	4,516,457	422,204
EMPLOYEE RELATIONS	3,354,370	2,230,582	2,385,107	4,901,437	2,516,330
EQUAL EMPLOYMENT OPPORTUNITY	690,017	722,118	722,118	663,576	(58,542)
HEALTH SERVICE SYSTEM	7,082,145	6,643,338	6,763,338	6,813,195	49,857
MANAGEMENT INFORMATION SYSTEM	4,166,823	4,214,445	4,214,445	3,866,784	(347,661)
MERIT SERVICE SYSTEM	2,588,655	3,444,867	3,444,867	3,511,106	66,239
TRAINING & ORGANIZATION DEVELOPMENT	364,595	394,705	394,705	256,175	(138,530)
WORKERS COMPENSATION	68,588,523	45,662,961	45,662,961	50,545,261	4,882,300
HUMAN RESOURCES	**91,274,069**	**67,407,269**	**67,681,794**	**75,073,991**	**7,392,197**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
MAYOR					
AFFORDABLE HOUSING	2,554,146	5,967,397	5,967,397	5,436,000	(531,397)
ASSISTANCE & NEIGHBORHOOD OUTREACH	1,486,773	1,355,308	1,355,308	1,392,971	37,663
CITY ADMINISTRATION	5,335,566	4,920,224	4,934,643	4,894,110	(40,533)
COMMUNITY DEVELOPMENT	82,166,804	40,375,000	40,375,000	0	(40,375,000)
CRIMINAL JUSTICE	4,475,635	4,015,228	4,018,824	4,102,339	83,515
FINANCE & LEGISLATIVE AFFAIRS	680,654	838,871	845,489	907,384	61,895
GRANTS FOR THE ARTS	14,090,281	17,457,037	17,459,615	16,123,039	(1,336,576)
NEIGHBORHOOD BEAUTIFICATION	769,994	736,195	736,195	1,145,361	409,166
OFFICE OF EMERGENCY SERVICE	541,486	1,312,874	1,314,636	1,326,449	11,813
MAYOR	**112,101,339**	**76,978,134**	**77,007,107**	**35,327,653**	**(41,679,454)**
RETIREMENT SYSTEM					
ADMINISTRATION	888,583	936,239	936,239	1,003,693	67,454
EMPLOYEE DEFERRED COMPENSATION PLAN	339,299	419,723	419,723	245,327	(174,396)
INVESTMENT	1,320,134	1,575,638	1,575,638	1,658,255	82,617
RETIREMENT SERVICES	10,394,859	11,298,895	11,298,895	11,277,021	(21,874)
RETIREMENT SYSTEM	**12,942,875**	**14,230,495**	**14,230,495**	**14,184,296**	**(46,199)**
TREASURER/TAX COLLECTOR					
ADMINISTRATION	2,656,317	1,792,916	1,792,916	1,677,958	(114,958)
BUSINESS TAX	5,673,300	5,421,429	5,421,429	5,526,265	104,836
DELINQUENT REVENUE	3,192,360	3,527,892	3,541,892	4,029,611	487,719
INVESTMENT	656,911	764,942	750,942	770,754	19,812
LEGAL SERVICE	460,434	574,334	574,334	605,690	31,356
PROPERTY TAX/LICENSING	1,954,845	2,464,444	2,464,444	2,326,865	(137,579)
TAX ASSESSMENT	538,795	500,805	500,805	533,117	32,312
TAXPAYER ASSISTANCE	770,287	947,585	947,585	953,092	5,507
TREASURY	2,252,220	2,371,164	2,371,164	2,484,756	113,592
TREASURER/TAX COLLECTOR	**18,155,469**	**18,365,511**	**18,365,511**	**18,908,108**	**542,597**
Service Area : F Subtotals	**403,643,807**	**389,412,685**	**392,933,566**	**328,054,737**	**(64,878,829)**

Expenditures by Service Area, Department and Program

Program	2000-2001 Actuals	2001-2002 Original Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
Service Area : G GENERAL CITY RESPONSIBILITIES					
GENERAL CITY RESPONSIBILITY					
GENERAL CITY RESPONSIBILITIES	587,634,537	727,660,544	701,811,296	623,243,734	(78,567,562)
DEPARTMENTAL TRANSFER ADJUSTMENT	(266,184,163)	(306,852,921)	(306,852,921)	(299,707,892)	7,145,029
GENERAL CITY RESPONSIBILITY	**321,450,374**	**420,807,623**	**394,958,375**	**323,535,842**	**(71,422,533)**
Service Area : G Subtotals	**321,450,374**	**420,807,623**	**394,958,375**	**323,535,842**	**(71,422,533)**
Expenditure Subtotals	4,992,856,243	5,811,650,433	5,818,322,030	5,486,448,938	(331,873,092)
Less Interfund Transfers	(40,600,112)	(59,485,200)	(62,943,623)	(17,849,753)	45,093,870
Less Interdepartmental Recoveries	(462,410,705)	(512,485,684)	(511,188,184)	(531,370,673)	(20,182,489)
Net Expenditures	**4,489,845,426**	**5,239,679,549**	**5,244,190,223**	**4,937,228,512**	**(306,961,711)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Authorized Positions, Grand Recap Detail

Position Detail	2000-2001 Revised Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's versus Revised
Operating				
Permanent	28,557	28,984	29,160	176
Temporary	505	479	463	(16)
Non-Operating				
Grant	484	532	495	(37)
Capital/Other	1,920	1,985	1,966	(19)
Authorized Positions - subtotal:	31,465	31,980	32,084	104
Unfunded Positions				
Attrition Savings	(1,911)	(1,997)	(2,167)	(171)
Capital/Other	(1,920)	(1,985)	(1,966)	19
Unfunded Positions - subtotal:	(3,831)	(3,982)	(4,133)	(152)
Net Funded Positions:	**27,634**	**27,998**	**27,951**	**(47)**

Items may not add due to rounding.

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	2000-2001 Revised Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
A : PUBLIC PROTECTION				
ADMIN SVCS - MEDICAL EXAMINER	36	35	33	(2)
ADULT PROBATION	129	125	125	0
DISTRICT ATTORNEY	272	268	255	(14)
FIRE DEPARTMENT	1,864	1,909	1,908	(1)
JUVENILE PROBATION	313	312	298	(13)
POLICE	2,777	2,748	2,705	(43)
PUBLIC DEFENDER	116	115	113	(2)
SHERIFF	892	945	924	(21)
TAXI COMMISSION	9	10	6	(4)
TRIAL COURTS	19	19	19	0
A : PUBLIC PROTECTION TOTAL	**6,425**	**6,484**	**6,384**	**(100)**
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE				
AIRPORT COMMISSION	1,578	1,537	1,348	(189)
BOARD OF APPEALS	5	5	5	0
BUSINESS AND ECONOMIC DEVELOPMENT	29	29	30	1
CLEAN WATER	350	343	370	27
DEPARTMENT OF BUILDING INSPECTION	276	285	271	(14)
DEPARTMENT OF PUBLIC WORKS	1,046	1,081	1,076	(5)
EMERGENCY COMMUNICATIONS DEPARTMENT	165	160	176	17
HETCH HETCHY	186	197	215	18
MTA - MUNICIPAL RAILWAY	3,961	4,086	4,058	(28)
MTA - PARKING AND TRAFFIC	547	543	518	(25)
PORT	228	241	236	(5)
PUBLIC UTILITIES COMMISSION	429	441	470	30
TELECOMMUNICATIONS & INFORMATION SVCS	352	333	326	(7)
WATER DEPARTMENT	439	430	471	41
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE TOTAL	**9,590**	**9,710**	**9,570**	**(141)**
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT				
AGING AND ADULT SERVICES	89	112	134	22
CHILD SUPPORT SERVICES	139	151	140	(10)
CHILDREN AND FAMILIES COMMISSION	8	9	9	0
CHILDREN, YOUTH & THEIR FAMILIES	28	33	36	3
DEPARTMENT OF THE STATUS OF WOMEN	8	8	8	0
ENVIRONMENT	34	35	47	12
HUMAN RIGHTS COMMISSION	42	43	41	(3)
HUMAN SERVICES	1,637	1,613	1,618	5
RENT ARBITRATION BOARD	35	25	35	9
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT TOTAL	**2,020**	**2,028**	**2,068**	**40**
D : COMMUNITY HEALTH				
PUBLIC HEALTH	6,068	6,192	6,353	160
D : COMMUNITY HEALTH TOTAL	**6,068**	**6,192**	**6,353**	**160**

Items may not add due to rounding.

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	2000-2001 Revised Budget	2001-2002 Revised Budget	2002-2003 Mayor's Proposed	2002-2003 Mayor's vs. Revised
E : CULTURE & RECREATION				
ACADEMY OF SCIENCES	9	9	8	(1)
ADMIN SVCS - CONVENTION FACILITIES MGMT	66	67	62	(5)
ARTS COMMISSION	22	23	24	0
ASIAN ART MUSEUM	10	30	66	36
COUNTY EDUCATION OFFICE	1	1	1	0
FINE ARTS MUSEUM	77	65	57	(9)
LAW LIBRARY	3	3	3	0
PUBLIC LIBRARY	599	612	616	4
RECREATION AND PARK COMMISSION	998	1,014	986	(28)
WAR MEMORIAL	94	94	95	1
E : CULTURE & RECREATION TOTAL	**1,879**	**1,919**	**1,918**	**(1)**
F : GENERAL ADMINISTRATION & FINANCE				
ADMIN SVCS - ANIMAL CARE & CONTROL	42	42	42	0
ADMIN SVCS - CONSUMER ASSURANCE	24	23	21	(2)
ADMIN SVCS - OFFICE OF CONTRACT ADMIN	41	48	44	(4)
ADMINISTRATIVE SERVICES	198	205	204	(1)
ASSESSOR / RECORDER	134	137	124	(13)
BOARD OF SUPERVISORS	78	64	66	2
CITY ATTORNEY	247	243	240	(3)
CITY PLANNING	128	135	134	(1)
CIVIL SERVICE COMMISSION	7	7	7	0
CONTROLLER	159	156	156	0
ELECTIONS	44	44	53	9
ETHICS COMMISSION	7	8	13	4
HUMAN RESOURCES	211	215	215	0
MAYOR	77	75	72	(3)
RETIREMENT SYSTEM	71	75	78	3
TREASURER/TAX COLLECTOR	182	184	187	3
F : GENERAL ADMINISTRATION & FINANCE TOTAL	**1,651**	**1,662**	**1,656**	**(6)**
G : GENERAL CITY RESPONSIBILITIES				
GENERAL CITY RESPONSIBILITY	2	3	4	1
G : GENERAL CITY RESPONSIBILITIES TOTAL	**2**	**3**	**4**	**1**
Report Grand Total:	**27,634**	**27,998**	**27,951**	**(47)**

Items may not add due to rounding.

City and County of San Francisco

Mayor's Budget Summary

2003-2004

Willie L. Brown, Jr., Mayor

Government Information Center
San Francisco Public Library
100 Larkin Street, 5th Floor
San Francisco, CA 94102

City and County of San Francisco

Mayor's Proposed Budget 2003–2004

Willie L. Brown, Jr., Mayor

Mayor's Office of Finance and Legislative Affairs

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Acknowledgements

Controller's Office
Edward Harrington, Controller
Monique Zmuda, Deputy Controller
Michelle Allersma
Eve Eichwald
Sharon Friedrichsen
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Abraham Nazareno
Scott Tyler
Linda Zane

Budget Book Contractor
Nancy Schlesinger & Associates
Nancy Schlesinger
SieWorthy Creative Group
Denise Siegel
Patril Southworth

Guide to Budget Documents

Mayor's Proposed May Budget

A document containing the first of a two-part presentation of the Mayor's Proposed Budget for 2003–2004. This first document contains the proposed budgets for city departments that do not rely on discretionary city funding for their support and for the city's debt responsibilities.

The document includes the Mayor's Budget Introduction and a tabular summary of the Mayor's budget for 2003–2004, a Capital Budget plus a narrative description of each department—including its mission and services, budget data summary, adjustments and strategic issues. Departmental data also include performance measures and a historical comparison of the department's total budget.

Mayor's Budget Summary

A document containing the Mayor's Budget Message and an overview, highlights and tabular summary of the Mayor's Proposed Budget.

Mayor's Proposed Budget

A document containing the second of a two-part presentation of the Mayor's Proposed Budget for 2003–2004, containing the submissions of all city departments, inclusive of the Mayor's Proposed May Budget. This document contains the materials presented in the Mayor's Budget Summary, a full Capital Budget and a similar departmental presentation as the Mayor's Proposed May Budget.

Consolidated Budget and Annual Appropriation Ordinance Fiscal Year Ending June 30, 2004

A document containing the sources of funds and their uses, detailed by department. This is the document that becomes the legal authority for the city to spend funds during the fiscal year.

To View These Documents . . .

Copies of these documents are distributed to all city libraries. They may also be viewed at the following City Hall locations:

The Mayor's Office of Finance and Legislative Affairs
1 Dr. Carlton B. Goodlett Place, Room 288
Phone: (415) 554-6114

The Controller's Office
1 Dr. Carlton B. Goodlett Place, Room 316
Phone: (415) 554-7500

The Clerk of the Board of Supervisors
1 Dr. Carlton B. Goodlett Place, Room 214
Phone: (415) 554-5184

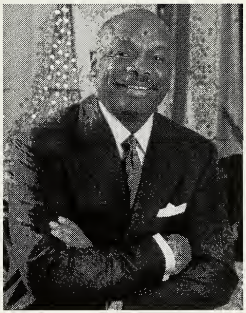
The Mayor's Budget may also be viewed at the City and County of San Francisco Mayor's Office Web site: www.sfgov.org/mayor

Mayor's Budget Introduction

OFFICE OF THE MAYOR
SAN FRANCISCO

WILLIE LEWIS BROWN, JR.

Dear Citizens of San Francisco:



It is with a heavy heart, but also a tremendous sense of accomplishment and deep respect for my fellow city workers, that I present this fiscal year 2003–2004 budget.

Like most American cities, we have endured nearly 30 consecutive months of economic stagnation, making this by far the most difficult budget my administration has had to contend with. Confronted with the harsh realities of a struggling national economy, a catastrophic state budget crisis and severely diminished local tax revenues, my administration set out to craft a balanced spending plan that protects the people of San Francisco and lays the groundwork for economic recovery.

I believe we have risen to this challenge. By prioritizing departmental spending, trimming the city workforce and achieving savings through cooperation with various stakeholders, we've managed to present a spending plan of just under $4.8 billion—down from 2001–2002's $5.2 billion.

Most importantly, we sought and received the cooperation of our family of city workers, who—for the second year in a row—were asked to dig deep and help balance the city's budget. Faced with a General Fund deficit of $347 million, the largest in San Francisco history, we turned to city workers for critical wage concessions that allowed us to balance the budget, protect services and save as many jobs as possible.

It is thanks to the sacrifice of our city workers—and the leadership of their labor representatives—that we are not forced to close libraries, shutter health clinics, eliminate fire stations and lay off thousands of workers, as our counterparts in cities around the nation have been forced to do. We certainly made some painful decisions, but the spirit of cooperation and civic duty that characterized this year's budget negotiations is something San Franciscans should be proud of.

Perhaps it's fitting that my last year in office was destined to be the most difficult, because it required all the collective skills and experience our administration could muster to meet the challenge.

After several years of unprecedented economic growth, the City was hit by first by the implosion of the "dot-com boom" and then by the aftermath of September 11th, which ravaged one of the pillars of our local economy, the hospitality industry.

We did a few things right during the boom times: we invested the "bubble" riches in one-time infrastructure improvements, major capital projects and settling old debts, before the bubble burst; and we held back a sizable rainy day fund that has kept us above water as the financial clouds darkened, and stood us in good stead with the bond-rating agencies that are so critical to the City's long-term fiscal health.

But nobody was prepared for the hurricane that has hit us this year. While virtually every prognosticator predicted an economic turnaround, however modest, by late 2002, we've seen instead a deepening of the downturn. To put it bluntly, San Francisco, like the state of California and the United States on the whole, is still hurting.

And the big hurt comes from the state. My budget office was already predicting that weak tax revenues would lead to a shortfall of about $175 million going into the 2003–2004 fiscal budget year, which begins in July, when the Governor announced that the state faced a catastrophic $35 billion deficit.

We knew that nightmarish outlook would inevitably lead to funding cuts passed from the state down to cities and counties—and San Francisco is both—so San Francisco's budget problem ballooned to an estimated $347 million. And as the state trims its spending, it has predictably begun to cut state services San Franciscans rely upon, and pass other functions on for the city to provide—without passing on the dollars to pay for them.

And in the sinister logic of cause and effect, we know that it's in tough times that people most rely upon government for the services that improve people's lives. Cities are the provider of last resort; we are the safety net, and that safety net is in danger of being stretched beyond its capacity.

So what have we done? We rolled up our sleeves and got to work. We made tough decisions, and with the help of our city

workforce we're going to find the strength to live with them. Our priorities—keeping our city safe, healthy and functional—will remain unchanged, but we're learning to do more with less.

And there are bright spots in this picture. Thanks to the generosity and faith of San Francisco voters, who have invested in this city time and time again through bond issues, we will bring on line in the coming months several projects that will keep San Franciscans working and help usher in our economic recovery: the Third Street Light Rail project, the Moscone Center expansion, the Parks Renaissance program, the Ferry Building and mid-Embarcadero renovation.

And other projects are coming to fruition: a new neighborhood in Mission Bay is rising before our eyes, anchored by the economic engine of UCSF's Genentech Hall; the opening of the new Asian Art Museum captured international attention and is the first of several cultural institutions coming on-line; BART-to-SFO will open this summer and provide easy connections from downtown San Francisco to the entire world; a newly renovated Union Square is bringing people back to our retail hub; and the long-overdue upgrade to our Hetch Hetchy water system, so vital to our city's health and prosperity, is finally underway.

In short, there is much to build on as we climb our way out of the hard times—as San Francisco always does—and into a bright 21st century future. As your mayor for these past seven and a half years, it has been my privilege to serve this city that I love during the bountiful times and my duty to serve this city during the lean times. In both cases, I have endeavored to bring as much joy and determination to my job as is humanly possible. I thank you, my fellow San Franciscans, for the opportunity.

Sincerely,

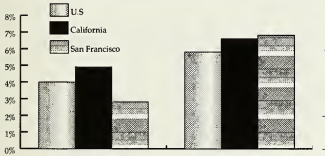
Mayor Willie L. Brown, Jr.

Budget Overview

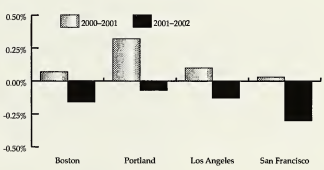
Managing Through Challenging Financial Times

The City and County of San Francisco faces severe budget constraints for the third consecutive fiscal year as the result of an historic economic slowdown. During the past two years, the downturn in the national economy has been compounded in San Francisco by the effects of the dot.com crash, the effects of September 11th on local travel and tourism industries and shrinking state support for local programs. These circumstances combine to create a unique challenge in San Francisco, where more dramatic employment and revenue losses have occurred than in the rest of California or the nation.

Unemployment Rates in the US, California and San Francisco



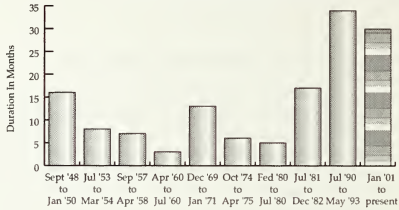
Percent Change in Hotel Tax Returns



For the past two fiscal years, San Francisco has managed this downturn through strategic spending reductions and by drawing upon resources set aside during the late 1990s. The Mayor and Board of Supervisors made the policy decision to avoid dramatic service reductions by using reserves, unspent capital allocations, hiring freezes and selected spending cuts. According to financial rating agencies, the city has maintained its bond rating during this difficult time, largely as the result of a diverse local economy and timely corrections to city spending.

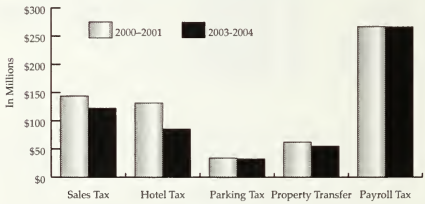
The duration of the downturn, however, requires a more difficult and creative approach to balancing the 2003–2004 budget. The current economic slowdown has endured for thirty months, more than double the average for the past 50 years, and is now the second longest on record. Local revenue stagnation has been compounded by the possibility of significant reductions in state spending, which funds over one quarter of the city's general funded public safety, health, and safety net services. These changes, combined with the depletion of other options available to cover lost revenues, require dramatic action in the 2003–2004 fiscal year.

Duration of California Recessions



The Mayor's Proposed Budget assumes only a gradual recovery in the coming fiscal year, placing severe limits on resources available to fund valuable city services. While some recovery in major tax revenues is assumed from levels projected for the current year, budgeted revenues are projected to fall far short of levels achieved prior to the local and national downturn.

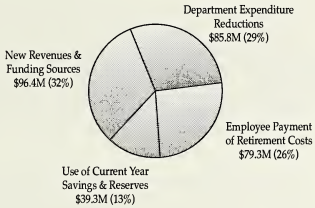
Sales, Hotel, Parking, Property Transfer and Payroll Tax Returns
Fiscal Years 2001 and 2004



Solving the 2003-2004 Shortfall

In March 2002, the city projected a $347 million shortfall for the coming fiscal year. Given known changes since that time—including revised proposals from the state, a revised revenue outlook, and final expenditure projections—the Mayor's Proposed Budget projects an uncorrected shortfall for 2003–2004 of $300.8 million.

As required by the Charter, the Mayor's Proposed Budget addresses this gap. The Mayor's balanced solution, including the development of new revenues, employees' payment into their own retirement plans and targeted operating budget reductions, is summarized below and detailed in the department narratives that follow.


Department Expenditure Reductions $85.8M (29%)
New Revenues & Funding Sources $96.4M (32%)
Employee Payment of Retirement Costs $79.3M (26%)
Use of Current Year Savings & Reserves $39.3M (13%)

Prioritizing Direct Public Services

The Mayor's sole policy instruction guiding production of the 2003–2004 budget has been to prioritize direct public services. While difficult financial times and weak revenue returns require reductions from current service levels, the Mayor's Proposed Budget endeavors to fund those priorities core to each department's mission. To that end, and contrary to reductions proposed by most major cities and counties in California, the Mayor proposes to achieve the following important policy goals in the coming fiscal year.

Staffing all fire stations, engines and ambulances. In the face of new public safety challenges, and contrary to trends in most major cities facing similar fiscal difficulties, the Mayor's Proposed Budget funds continued operation of all current fire stations, fire engines and ambulances. The Fire Department achieved this goal primarily through administrative reductions and by the redeployment of personnel from non-essential functions to station duty, including elimination of selected uniform management staff and chiefs' operator positions.

Preserving health clinic hours and hospital beds. The Mayor's Proposed budget funds continued operation of the city's primary care health clinics at current service hours, provides funding to San Francisco General Hospital and Laguna Honda Hospitals to continue to operate at current patient census levels and continues to fund operations of the city's Mental Health Rehabilitation Facility. The Public Health Department achieved these critical goals by leveraging additional state and federal funds, making administrative and support reductions and selected reductions in important, but non-core, mental health and substance abuse programs.

Sustaining police emergency response services. The Mayor's Proposed Budget achieves this policy goal through the use of available grants, administrative reductions, decreased reliance on overtime and an increase in the 911 service fee. The budget funds 50 new police officer hires using secured federal grant funding and returns 10 officers to station duty by hiring civilians to perform administrative duties. The Mayor's Budget also proposes an increase in the 911 service fee to ensure adequate dispatch staff for the city's 911 center and to allow continued civilianization of the city's fire and paramedic dispatch service, allowing fire fighters to return to active station duty.

Prioritizing safety-net services. The Mayor's Proposed Budget allocates funding for the city's Department of Human Services to operate all existing self-sufficiency and safety net programs at current levels and to provide aid for all individuals eligible for the city's general assistance programs. The Department of Human Services achieved this goal by leveraging additional federal and state funds, funding contracts at current service levels, freezing hiring of selected department staff, and deferring planned program enhancements.

Keeping recreation centers and pools open seven days a week. The proposed budget allocates funds to maintain current hours of service at the city's network of swimming pools and recreation centers. The Recreation and Park Department achieved this goal by instituting a number of higher user charges, implementing new service models in city pools and some recreation facilities, leveraging available non-general fund sources and through selected maintenance reductions.

Cleaning streets and public places. The proposed budget allocates funds to the Department of Public Works to maintain current street-sweeping routes—the backbone of the city's effort to maintain clean streets and public spaces. The Department of Public Works achieved this goal through proposed street-use fee increases, increasing litter citation revenue collections, selected reductions in building maintenance, street repair and capital spending allocations and partial suspension of litter enforcement programs.

Laying the groundwork for economic recovery. The proposed budget allocates funds to allow the Department of City Planning to hire seven new staff to continue preparing long-term neighborhood plans, improve code enforcement and expedite permitting for new projects. Economic development responsibilities have been centralized in the Redevelopment Agency budget, which includes $50 million for new affordable housing and economic development projects.

Meeting the Challenge

Governed by the Mayor's directive to prioritize direct public services, city departments and the Mayor's Office have worked to craft creative solutions for balancing the 2003–2004 budget. The proposed budget identifies operating efficiencies, enhances revenue and makes some difficult service reductions to meet the budget shortfall. These proposed solutions would not have been possible without the focused effort of city department heads, finance staff, concerned citizens and advocates, and foremost, the assistance of thousands of city workers. In the face of reduced revenues and the loss of state support, the proposed budget strives to meet the Mayor's policy instruction by maintaining those core public health, recreation and public safety services valued by all San Franciscans.

Budget Summary Tables

Sources and Uses of Funds Excluding Fund Transfers

Sources are Positive and Uses are (Negative)

	2001-2002	2002-2003		2003-2004	
Category of Source or Use	Actuals	Original Budget	Revised Budget	Mayor's Proposed	Mayor's versus Revised
Sources of Funds					
Local Taxes	1,366,618,029	1,452,688,361	1,452,688,361	1,439,202,283	(13,486,078)
Licenses and Fines	108,015,040	101,740,417	102,203,563	149,677,367	47,473,804
Use of Money or Property	327,279,789	333,627,706	333,895,635	325,978,389	(7,917,246)
Intergovernmental Revenue - Federal	259,106,306	251,754,499	269,127,978	287,080,660	17,952,682
Intergovernmental Revenue - State	685,470,503	737,100,921	742,974,773	670,929,472	(72,045,301)
Intergovernmental Revenue - Other	68,721,827	51,806,925	51,806,925	49,629,822	(2,177,103)
Charges for Services	1,412,584,973	1,536,682,135	1,542,670,062	1,585,406,676	42,736,614
Other Revenues	173,578,106	173,183,160	173,469,741	84,450,999	(89,018,742)
Fund Balance	371,824,736	329,612,821	332,502,379	197,826,960	(134,675,419)
Sources of Funds Subtotals	**4,773,199,309**	**4,968,196,945**	**5,001,339,417**	**4,790,182,628**	**(211,156,789)**
Uses of Funds					
Salaries and Wages	(1,817,770,221)	(1,951,000,729)	(1,953,611,707)	(1,971,633,036)	(18,021,329)
Fringe Benefits	(439,808,122)	(463,054,614)	(463,698,173)	(415,103,591)	48,594,582
Overhead	(37,638,245)	(39,460,693)	(42,740,473)	(55,613,716)	(12,873,243)
Professional & Contractual Services	(1,185,185,432)	(1,205,743,076)	(1,172,133,962)	(1,161,937,575)	10,196,387
Aid Assistance	(296,844,185)	(309,814,365)	(362,334,384)	(371,160,722)	(8,826,338)
Materials and Supplies	(183,085,283)	(169,441,378)	(171,840,404)	(185,761,628)	(13,952,379)
Equipment	(46,319,824)	(49,008,129)	(48,940,554)	(49,715,771)	(775,217)
Debt Service	(462,903,008)	(583,369,571)	(584,137,675)	(526,933,710)	57,203,965
Services of Other Departments	(395,549,627)	(402,967,572)	(408,137,999)	(448,542,903)	(40,404,904)
Expenditure Recovery	481,238,928	531,629,681	532,650,389	602,414,024	69,763,635
Budgetary Reserves	(91,074,409)	(59,801,573)	(57,954,280)	(41,895,786)	16,058,494
Facilities Maintenance	(13,463,243)	(11,129,700)	(11,191,800)	(11,554,610)	(362,810)
Capital Projects	(284,796,638)	(255,035,226)	(257,268,395)	(152,743,604)	104,524,791
Uses of Funds Subtotals	**(4,773,199,309)**	**(4,968,196,945)**	**(5,001,339,417)**	**(4,790,182,628)**	**211,125,634**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Category and Object

Object	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Local Taxes					
101 PROPERTY TAXES	689,718,850	702,314,361	702,314,361	715,276,283	12,961,922
111 PAYROLL TAX	261,923,538	276,200,000	276,200,000	282,460,000	6,260,000
112 GROSS RECEIPTS TAX	6,218,146	0	0	0	0
113 REGISTRATION TAX	6,706,324	6,610,000	6,610,000	6,530,000	(80,000)
121 SALES & USE TAX	111,292,561	130,529,000	130,529,000	122,510,000	(8,019,000)
122 HOTEL ROOM TAX	119,657,500	153,779,000	153,779,000	133,132,000	(20,647,000)
123 UTILITY USERS TAX	70,779,383	78,208,000	78,208,000	67,440,000	(10,768,000)
124 PARKING TAX	50,805,503	57,250,000	57,250,000	54,180,000	(3,070,000)
125 PROPERTY TRANSFER TAX	47,265,600	45,150,000	45,150,000	55,000,000	9,850,000
129 OTHER LOCAL TAXES	2,250,624	2,648,000	2,648,000	2,674,000	26,000
Local Taxes Subtotals	**1,366,618,029**	**1,452,688,361**	**1,452,688,361**	**1,439,202,283**	**(13,486,078)**
Licenses and Fines					
201 BUSINESS HEALTH LICENSES	3,898,588	3,943,925	3,943,925	3,892,097	(51,828)
202 OTHER BUSINESS/PROFESSIONAL LICENSES	1,948,645	1,888,858	2,014,898	1,847,696	(167,202)
203 ROAD PRIVILEGES & PERMITS	3,464,024	3,470,224	3,470,224	3,975,227	505,003
206 FRANCHISES	12,213,285	11,332,000	11,576,080	11,264,080	(312,000)
207 ETHICS FEES	32,613	34,825	34,825	51,650	16,825
209 OTHER LICENSES & PERMITS	4,054,296	3,741,817	3,741,817	3,990,795	248,978
251 TRAFFIC FINES	78,694,938	73,823,096	73,823,096	95,211,004	21,387,908
252 COURT FINES-NON TRAFFIC	116,553	236,376	236,376	236,376	0
253 OTHER NON-COURT FINES	195,299	200,000	200,000	200,000	0
255 ETHICS FINES	33,218	98,613	98,613	122,294	23,681
259 OTHER FORFEITURES & PENALTIES	3,363,581	2,970,683	3,063,709	28,886,148	25,822,439
Licenses and Fines Subtotals	**108,015,040**	**101,740,417**	**102,203,563**	**149,677,367**	**47,473,804**

Revenues by Category and Object

Object	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Use of Money or Property					
301 INTEREST	72,528,271	56,799,826	57,067,755	43,818,242	(13,249,513)
303 UNREALIZED GAINS (LOSSES) - GASB 31	75,393	0	0	0	0
304 OTHER INVESTMENT INCOME (GROSS)	1,140,168	0	0	0	0
351 PARKING METER COLLECTIONS	13,452,966	18,157,000	18,157,000	31,536,181	13,379,181
352 PARKING GARAGE/LOT RENTALS	82,772,908	86,550,598	86,550,598	80,098,020	(6,452,578)
353 REC & PARK - RENTALS	12,386,486	13,081,220	13,081,220	14,693,980	1,612,760
354 REC & PARK - CONCESSIONS	7,018,565	7,669,337	7,669,337	10,837,396	3,168,059
355 CULTURAL FACILITIES-RENTALS	1,077,308	1,039,368	1,039,368	1,049,148	9,780
356 CULTURAL FACILITIES-CONCESSIONS	243,630	238,850	238,850	229,755	(9,095)
360 PORT-CARGO RENTAL	128,601	0	0	0	0
361 PORT-SHIP REPAIR CONCESSION	1,266,001	0	0	0	0
362 PORT-HARBOR RENTS	875,334	0	0	0	0
363 PORT-COMMERCIAL/INDUSTRIALRENT/CONCE	31,622,571	31,064,000	31,064,000	32,256,000	1,192,000
365 PORT-CRUISE RENTS	54,858	0	0	0	0
366 PORT-FISHING RENT	1,270,682	0	0	0	0
367 PORT-OTHER MARINE RENTS/CONCESSIONS	589,376	0	0	0	0
372 SFIA-PASSENGER TERMINALS RENTALS	3,063,997	3,234,000	3,234,000	4,917,400	1,683,400
373 SFIA-PAVED & UNIMPROVED-NONAIRLINE REN	11,863,933	12,019,000	12,019,000	12,019,000	0
374 SFIA-ADVERTISING, TEL. & OTHERS	11,370,489	13,060,000	13,060,000	9,946,000	(3,114,000)
375 SFIA-NEWS, TOBACCO & GIFTS	20,887,573	31,306,000	31,306,000	30,565,000	(741,000)
376 SFIA-AUTO RENTALS	23,045,852	27,892,000	27,892,000	22,771,400	(5,120,600)
377 SFIA-RESTAURANT & ALLIED SVCS	6,043,761	6,732,000	6,732,000	5,644,000	(1,088,000)
379 SFIA-OTHER GROUND TRANSPORTATION	7,340,581	7,605,000	7,605,000	7,158,000	(447,000)
381 SFIA-AUTO SERVICE STATION	28,958	21,000	21,000	41,000	20,000
391 SFWD-OTHERS	98,166	0	0	0	0
398 OTHER CITY PROPERTY RENTALS	17,033,361	17,158,507	17,158,507	18,397,867	1,239,360
Use of Money or Property Subtotals	**327,279,789**	**333,627,706**	**333,895,635**	**325,978,389**	**(7,917,246)**
Intergovernmental Revenue - Federal					
401 FEDERAL-PUBLIC ASSISTANCE ADMIN	118,251,068	93,097,247	88,389,813	93,106,885	4,717,072
402 FEDERAL-PUBLIC ASSISTANCE PROGRAMS	46,672,055	53,350,152	52,841,762	81,946,229	29,104,467
411 FEDERAL-TRANSP/TRANSIT-OPERATING ASSI	3,280,928	13,510,819	13,510,819	13,581,036	70,217
449 FEDERAL-OTHER	90,902,255	91,796,281	114,385,584	98,446,510	(15,939,074)
Intergovernmental Revenue - Federal Subtotals	**259,106,306**	**251,754,499**	**269,127,978**	**287,080,660**	**17,952,682**

Revenues by Category and Object

Object	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Intergovernmental Revenue - State					
451 STATE-PUBLIC ASSISTANCE ADMIN	57,415,157	58,847,454	63,554,888	57,666,211	(5,888,677)
452 STATE-PUBLIC ASSISTANCE PROGRAMS	44,002,347	75,902,812	75,902,812	54,608,237	(21,294,575)
453 STATE-HEALTH ADMINISTRATION	23,236,652	25,784,144	25,784,144	25,286,754	(497,390)
454 STATE-HEALTH PROGRAMS	86,372,669	88,763,444	89,447,886	89,913,323	465,437
455 STATE-HEALTH & WELFARE SALES TAX	112,320,816	111,000,000	111,000,000	113,865,000	2,865,000
456 STATE-HEALTH & WELFARE VEH LICENSE FEE	75,913,589	77,800,000	77,800,000	79,807,000	2,007,000
461 STATE-MOTOR VEHICLE IN-LIEU TAX	102,751,257	105,645,000	105,645,000	112,610,000	6,965,000
462 STATE-HIGHWAY USERS TAX	14,875,113	15,172,132	15,172,132	15,172,132	0
470 STATE-AGRICULTURE	141,559	103,000	103,000	103,000	0
471 STATE-TRANSPORT/TRANSIT-OPERATING ASS	30,978,638	33,436,117	33,436,117	28,253,812	(5,182,305)
476 STATE - DISASTER RELIEF	5,850,000	6,500,000	6,500,000	0	(6,500,000)
481 STATE - HOMEOWNERS' PROPERTY TAX RELI	5,405,067	5,444,840	5,444,840	5,114,000	(330,840)
483 STATE - PROP 172 PUBLIC SAFETY FUNDS	70,959,466	71,864,000	71,864,000	65,320,000	(6,544,000)
489 STATE - OTHER	55,248,173	60,837,978	61,319,954	23,210,003	(38,109,951)
Intergovernmental Revenue - State Subtotals	**685,470,503**	**737,100,921**	**742,974,773**	**670,929,472**	**(72,045,301)**
Intergovernmental Revenue - Other					
491 OTHER-TRANSPORT/TRANSIT-OPERTING ASSI	67,991,204	51,806,925	51,806,925	49,629,822	(2,177,103)
499 OTHER - GOVERNMENTAL AGENCIES	730,623	0	0	0	0
Intergovernmental Revenue - Other Subtotals	**68,721,827**	**51,806,925**	**51,806,925**	**49,629,822**	**(2,177,103)**

Revenues by Category and Object

Object		2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Charges for Services						
601	GENERAL GOVERNMENT SERVICES	45,291,112	48,658,716	48,707,534	52,435,695	3,728,161
605	HUMANE SERVICE	104,975	130,200	130,200	180,200	50,000
606	PUBLIC SAFETY SERVICE CHARGES	32,151,844	37,503,110	37,503,110	44,518,491	7,015,381
607	CORRECTION SERVICE CHARGES	5,431,522	5,142,479	4,906,899	4,403,833	(503,066)
608	HIGHWAY SERVICE CHARGES	3,595,864	4,529,500	4,529,500	518,000	(4,011,500)
611	PLANNING & ENGINEERING SERVICES	34,344,147	24,124,418	24,181,993	25,346,191	1,164,198
625	LIBRARY SERVICES	467,454	726,739	726,739	763,100	36,361
626	REC & PARK-SERVICE CHARGES	14,617,996	14,023,165	14,023,165	17,988,470	3,965,305
628	CONCERTS, EXHIBITIONS & PERFORMANCES	1,804,132	2,417,015	2,241,730	3,368,761	1,127,031
631	SANITATION SERVICE CHARGES	129,925,101	138,325,225	138,325,225	134,679,000	(3,646,225)
635	HEALTH SERVICE CHARGES	7,214,491	6,382,467	6,683,528	6,794,243	110,715
640	PORT-CARGO SERVICES	1,972,579	3,138,000	3,138,000	3,943,000	805,000
641	PORT-SHIP REPAIR SERVICES	0	1,075,000	1,075,000	700,000	(375,000)
642	PORT-HARBOR SERVICES	35,710	933,000	933,000	977,000	44,000
645	PORT-CRUISE SERVICES	260,939	760,000	760,000	1,173,000	413,000
646	PORT-FISHING SERVICES	26,430	1,476,000	1,476,000	1,405,000	(71,000)
647	PORT-OTHER MARINE SERVICES	567,822	1,243,500	1,243,500	1,186,000	(57,500)
659	NET PATIENT REVENUE	313,330,855	299,337,812	300,137,812	326,633,919	26,496,107
660	STATE BILL REVENUES	127,473,426	149,227,286	149,227,286	151,347,000	2,119,714
661	TRANSIT PASS REVENUE	48,404,870	48,004,979	48,004,979	55,439,510	7,434,531
662	TRANSIT CABLE CAR REVENUE	11,045,769	12,213,524	12,213,524	15,181,828	2,968,304
663	TRANSIT CASH REVENUE	34,947,978	37,064,557	37,064,557	41,763,171	4,698,614
664	TRANSIT CHARTER BUS REVENUE	23,797	10,626	10,626	20,000	9,374
665	TRANSIT ADVERTISING REVENUE	9,067,354	9,984,793	9,984,793	11,363,202	1,378,409
666	TRANSIT TOKEN REVENUE	2,748,413	2,801,400	2,801,400	3,365,612	564,212
667	TRANSIT PARATRANSIT REVENUE	1,010,027	865,000	865,000	1,283,634	418,634
669	TRANSIT OTHER OPERATING REVENUE	161,214	10,970,053	10,970,053	10,363,452	(606,601)
671	SFIA-FLIGHT OPERATIONS	104,966,119	186,729,468	186,729,468	162,528,000	(24,201,468)
672	SFIA-RENTAL AIRLINES	170,129,541	174,609,044	174,609,044	171,505,000	(3,104,044)
673	SFIA-PAVED & UNIMPROVED-AIRLINES	22,079,549	21,976,000	21,976,000	22,144,000	168,000
674	SFIA-AIRCRAFT & OUTDOOR STORAGE	6,661,738	7,386,000	7,386,000	8,091,000	705,000
675	SFIA-AIRLINE SUPPORT SERVICE	2,384,966	13,190,000	13,190,000	14,753,000	1,563,000
676	SFIA-FUEL, OIL & OTHER SERVICES	3,259,495	3,135,000	3,135,000	3,952,000	817,000
677	SFIA-PARKING AIRLINES	6,474,709	6,302,000	6,302,000	7,300,000	998,000
681	WATER SALES	145,118,865	155,140,500	155,140,500	166,780,000	11,639,500
687	HHETCHY - ELECTRICITY SALES	105,159,864	105,966,474	105,966,474	109,763,251	3,796,777
699	OTHER CHARGES FOR SERVICES	561,286	145,798	145,798	486,000	340,202
860	ISF CHARGES FOR SERVICES TO AAO FUNDS	12,327,507	942,787	5,941,496	867,278	(5,074,218)
880	ISF CHARGE FOR SVC TO OTHER CITY AGENCI	6,414,640	0	0	0	0
890	NON ISF CHRGS FOR SVCS TO OTHER CTYAG	1,020,873	90,500	283,129	95,835	(187,294)
Charges for Services Subtotals		**1,412,584,973**	**1,536,682,135**	**1,542,670,062**	**1,585,406,676**	**42,736,614**

Revenues by Category and Object

Object	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Other Revenues					
701 RETIREMENT - CONTRIBUTIONS	13,172,225	13,618,863	13,618,863	13,535,038	(83,825)
753 CHN-OTHER OPERATING REVENUE	3,018,033	14,767,077	14,759,230	13,277,219	(1,482,011)
758 PORT-POWER	16,144	0	0	0	0
759 PORT-OTHER NON OPERATING REVENUE	1,341,436	285,000	285,000	710,000	425,000
761 GAIN(LOSS) ON SALES OF FIXED ASSETS	3,829,553	18,824,505	18,824,505	11,800,000	(7,024,505)
762 PROCEEDS FROM SALES OF OTHER CITY PRO	103,627	114,000	114,000	114,000	0
769 INSURANCE PROCEEDS	1,479,169	0	0	0	0
771 SFIA-COGENERATION FACILITIES	95,202	140,000	140,000	138,000	(2,000)
772 SFIA-ELECTRICITY	15,918,887	14,563,000	14,563,000	16,938,000	2,375,000
773 SFIA-WATER	3,980,340	4,047,000	4,047,000	3,875,000	(172,000)
774 SFIA-SECURITY SERVICES	2,407,368	12,081,000	12,081,000	2,175,000	(9,906,000)
775 SFIA-MEDICAL SERVICES	87,363	0	0	0	0
779 SFIA-MISCELLANEOUS	5,594,281	3,772,000	3,772,000	4,577,600	805,600
780 WATER-OTHER OPERATING REVENUE	3,774,347	0	0	0	0
781 GIFTS & BEQUESTS	920,365	3,223,467	3,223,467	889,037	(2,334,430)
789 OTHER OPERATING ADJUSTMENTS	4,041,372	150,000	150,000	210,000	60,000
797 CUSTOM WORK&SVC TO OTHER GOV'T AGEN	189,834	0	0	0	0
799 OTHER NON-OPERATING REVENUES	14,865,879	4,911,190	5,205,618	4,942,105	(263,513)
801 PROCEEDS FROM LONG-TERM DEBT	97,793,698	69,264,058	69,264,058	9,645,000	(59,619,058)
802 LOAN REPAYMENT	948,983	12,900,000	12,900,000	900,000	(12,000,000)
849 OTHER FINANCING SOURCES	0	522,000	522,000	725,000	203,000
Other Revenues Subtotals	**173,578,106**	**173,183,160**	**173,469,741**	**84,450,999**	**(89,018,742)**
Transfers In					
920 GENERAL FUND SUBSIDY TRANSFER IN	263,646,540	301,643,472	301,643,472	274,566,485	(27,076,987)
930 OTHER OPERATING TRANSFERS IN	152,459,018	168,160,291	168,181,108	165,572,813	(2,608,295)
950 INTRAFUND TRANSFERS IN	370,291,567	305,474,142	308,893,565	253,872,918	(55,020,647)
Transfers In Subtotals	**786,397,125**	**775,277,905**	**778,718,145**	**694,012,216**	**(84,705,929)**
Fund Balance					
999 FUND BALANCE	371,824,736	329,612,821	332,502,379	197,826,960	(134,675,419)
Fund Balance Subtotals	**371,824,736**	**329,612,821**	**332,502,379**	**197,826,960**	**(134,675,419)**
Revenue Subtotals	5,559,596,434	5,743,474,850	5,780,057,562	5,484,194,844	(295,862,718)
Less Interfund and Intrafund Transfers	(786,397,125)	(775,277,905)	(778,718,145)	(694,012,216)	84,705,929
Net Revenues	**4,773,199,309**	**4,968,196,945**	**5,001,339,417**	**4,790,182,628**	**(211,156,789)**

Expenditures by Category and Object

Char / Obj	Object Title	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Salaries and Wages						
001/001	PERMANENT SALARIES-MISC	1,049,409,042	1,194,274,211	1,195,842,006	1,213,419,352	17,577,346
001/002	PERMANENT SALARIES-UNIFORM	337,255,154	363,160,115	363,242,279	367,162,711	3,920,432
001/003	PERMANENT SALARIES-PLATFORM	131,077,038	127,303,085	127,303,085	127,150,315	(152,770)
001/004	PERMANENT SALARIES-NURSES	97,259,066	114,740,654	114,740,654	118,676,804	3,936,150
001/005	TEMP SALARIES-MISC	44,885,269	19,232,546	19,245,859	20,357,293	1,111,434
001/006	TEMP SALARIES-NURSES	7,076,047	3,355,103	3,355,103	2,064,861	(1,290,242)
001/009	PREMIUM PAY	58,153,430	53,466,741	53,466,741	58,405,916	4,939,175
001/010	ONE-TIME SALARY PAYMENTS	10,008,120	6,885,533	6,885,533	6,895,525	9,992
001/011	OVERTIME	68,151,944	54,961,358	55,909,064	42,619,691	(13,289,373)
001/012	HOLIDAY PAY	14,495,111	13,621,383	13,621,383	14,880,568	1,259,185
Salaries and Wages		**1,817,770,221**	**1,951,000,729**	**1,953,611,707**	**1,971,633,036**	**18,021,329**
Fringe Benefits						
013/013	MANDATORY FRINGE BENEFITS	439,808,122	463,054,614	463,698,173	415,103,591	(48,594,582)
Fringe Benefits		**439,808,122**	**463,054,614**	**463,698,173**	**415,103,591**	**(48,594,582)**
Overhead						
020/020	OVERHEAD	37,638,245	39,460,693	42,740,473	55,613,716	12,873,243
Overhead		**37,638,245**	**39,460,693**	**42,740,473**	**55,613,716**	**12,873,243**
Professional & Contractual Services						
021/021	TRAVEL	2,421,972	2,889,363	2,939,679	2,520,035	(419,644)
021/022	TRAINING	8,055,603	8,319,587	8,306,533	9,086,528	779,995
021/023	EMPLOYEE FIELD EXPENSE	858,066	585,414	596,689	815,193	218,504
021/024	MEMBERSHIP FEES	1,797,350	1,557,374	1,558,374	2,217,758	659,384
021/025	ENTERTAINMENT AND PROMOTION	1,806,939	1,908,915	1,910,715	315,582	(1,595,133)
021/026	COURT FEES AND OTHER COMPENSATION	10,218,217	8,875,144	8,875,144	9,522,256	647,112
021/027	PROFESSIONAL & SPECIALIZED SERVICES	527,473,132	557,352,014	517,350,855	514,772,175	(2,578,680)
021/028	MAINTENANCE SVCS-BUILDING & STRUCTU	27,199,639	11,533,093	11,852,083	14,720,838	2,868,755
021/029	MAINTENANCE SVCS-EQUIPMENT	20,297,659	21,005,809	21,121,333	22,034,230	912,897
021/030	RENTS & LEASES-BUILDINGS & STRUCTURE	85,923,658	57,386,935	57,466,039	63,236,690	5,770,651
021/031	RENTS & LEASES-EQUIPMENT	13,842,284	10,130,273	10,115,273	5,271,647	(4,843,626)
021/032	UTILITIES	18,205,496	19,218,997	19,218,997	16,440,091	(2,778,906)
021/033	POWER FOR RESALE	137,478,047	132,532,735	132,532,735	131,086,441	(1,446,294)
021/034	SUBSISTANCE	303,337	62,056	65,056	53,206	(11,850)
021/035	OTHER CURRENT EXPENSES	139,474,925	251,247,704	257,189,186	237,682,547	(19,506,639)
021/051	INSURANCE	76,316,876	59,124,327	59,124,327	68,428,805	9,304,478
021/052	TAXES, LICENSES & PERMITS	51,327,444	51,659,437	51,389,853	52,522,477	1,132,624
021/053	JUDGEMENTS & CLAIMS	86,977,102	14,934,538	14,849,341	16,009,538	1,160,197
021/054	OTHER FIXED CHARGES	42,807	1,121,438	1,373,827	173,353	(1,200,474)
06P/06P	PROGRAMMATIC PROJECTS-BUDGET	0	0	0	1,975,843	1,975,843
075/076	BOND ISSUANCE COST	0	0	0	330,048	330,048
079/079	ALLOCATED CHARGES	(24,835,121)	(5,702,077)	(5,702,077)	(7,277,706)	(1,575,629)
Professional & Contractual Services		**1,185,185,432**	**1,205,743,076**	**1,172,133,962**	**1,161,937,575**	**(10,196,387)**
Aid Assistance						
036/036	AID ASSISTANCE	42,176,358	48,323,354	50,028,439	46,451,494	(3,576,945)
037/037	AID PAYMENTS	169,272,440	205,480,904	205,480,904	204,040,685	(1,440,219)
038/038	CITY GRANT PROGRAMS	60,096,194	56,010,107	106,398,736	120,668,543	14,269,807
039/039	CITY LOAN PROGRAMS	25,299,193	0	426,305	0	(426,305)
Aid Assistance		**296,844,185**	**309,814,365**	**362,334,384**	**371,160,722**	**8,826,338**

Expenditures by Category and Object

Char / Obj	Object Title	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Materials and Supplies						
040/040	MATERIALS & SUPPLIES BUDGET ONLY	0	86,375,737	86,474,308	96,453,717	9,979,409
040/041	INVENTORIES	1,106,410	0	(5,000)	0	5,000
040/042	BUILDING & CONSTRUCTION SUPPLIES	19,318,627	7,111,317	7,111,078	7,196,588	85,510
040/043	EQUIPMENT MAINTENANCE SUPPLIES	32,768,342	23,301,284	23,201,284	24,905,139	1,703,855
040/044	HOSPITAL, CLINICS & LABORATORY SUPPLI	47,065,452	10,884,522	10,899,260	11,531,674	632,414
040/045	SAFETY	9,741,161	4,854,932	4,241,342	4,303,129	61,787
040/046	FOOD	10,973,677	3,428,088	3,431,788	3,403,640	(28,148)
040/047	FUELS AND LUBRICANTS	9,356,681	7,503,556	7,503,556	8,259,709	756,153
040/048	WATER SEWAGE TREATMENT SUPPLIES	6,156,877	7,058,824	7,058,824	8,796,323	1,737,499
040/049	OTHER MATERIALS & SUPPLIES	45,833,038	18,760,618	21,753,964	20,849,209	(873,600)
040/04A	SMALL EQUIPMENT ITEMS	765,018	162,500	170,000	62,500	(107,500)
Materials and Supplies		**183,085,283**	**169,441,378**	**171,840,404**	**185,761,628**	**13,952,379**
Equipment						
060/060	EQUIPMENT PURCHASE	25,138,614	20,933,863	20,866,288	28,055,863	7,189,575
060/061	EQT LEASE/PURCH - INITIAL	1,426,903	0	0	110,300	110,300
060/062	EQT LEASE/PURCH - RENEWAL	10,535,221	1,841,741	1,841,741	2,338,684	496,943
060/063	EQT LEASE/PURCH - FIN AGY INITIAL	0	7,455,760	7,455,760	250,479	(7,205,281)
060/064	EQT LEASE/PURCH - FIN AGY RENEWAL	9,191,119	18,776,765	18,776,765	18,574,645	(202,120)
060/065	ANIMAL PURCHASE	27,967	0	0	0	0
060/068	INTEREST EXPENSE-CAPITALIZED	0	0	0	385,800	385,800
Equipment		**46,319,824**	**49,008,129**	**48,940,554**	**49,715,771**	**775,217**
Debt Service						
070/070	DEBT SERVICE	462,903,008	583,369,571	584,137,675	526,933,710	(57,203,965)
Debt Service		**462,903,008**	**583,369,571**	**584,137,675**	**526,933,710**	**(57,203,965)**
Services of Other Departments						
081/081	SERVICES OF OTHER DEPTS (AAO FUNDS)	395,549,627	402,967,572	408,137,999	448,542,903	40,404,904
Services of Other Departments		**395,549,627**	**402,967,572**	**408,137,999**	**448,542,903**	**40,404,904**
Transfers Out						
091/093	OTHER OPERATING TRANSFERS OUT	152,459,018	168,160,291	168,181,108	165,572,813	(2,608,295)
092/092	GENERAL FUND SUBSIDY TRANSFER OUT	263,646,540	301,643,472	301,643,472	274,566,485	(27,076,987)
095/095	INTRAFUND TRANSFERS OUT	370,291,567	305,474,142	308,893,565	253,872,918	(55,020,647)
Transfers Out		**786,397,125**	**775,277,905**	**778,718,145**	**694,012,216**	**(84,705,929)**
Budgetary Reserves						
097/097	APPROPRIATED REVENUE - RESERVED	0	57,121,402	55,274,109	37,466,613	(17,807,496)
099/099	APPROPRIATED REVENUE-UNRESERVED	91,074,409	2,680,171	2,680,171	4,429,173	1,749,002
Budgetary Reserves		**91,074,409**	**59,801,573**	**57,954,280**	**41,895,786**	**(16,058,494)**
Facilities Maintenance						
06F/06F	FACILITIES MAINTENANCE PROJECTS-BUDG	13,463,243	11,129,700	11,191,800	11,554,610	362,810
Facilities Maintenance		**13,463,243**	**11,129,700**	**11,191,800**	**11,554,610**	**362,810**
Capital Projects						
067/067	BLDS,STRUCTURES & IMPROVEMENTS	284,796,638	255,035,226	257,268,395	152,743,604	(104,524,791)
Capital Projects		**284,796,638**	**255,035,226**	**257,268,395**	**152,743,604**	**(104,524,791)**

Expenditures by Category and Object

Char / Obj	Object Title	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Expenditure Subtotals		6,040,835,362	6,275,104,531	6,312,707,951	6,086,608,868	(226,067,928)
	Less Interfund and Intrafund Transfers	(791,189,660)	(773,477,905)	(776,918,145)	(692,212,216)	84,705,929
	Less Interdepartmental Recoveries	(483,308,561)	(533,429,681)	(534,450,389)	(604,214,024)	(69,763,635)
Net Expenditures		**4,766,337,141**	**4,968,196,945**	**5,001,339,417**	**4,790,182,628**	**(211,125,634)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Revenues by Fund

Fund		2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Fund Type: 1G GENERAL FUND						
AAA	GENERAL FUND	2,110,201,331	2,343,325,838	2,346,409,476	2,222,293,720	(124,115,756)
AAP	GENERAL FUND	46,539,198	49,493,178	49,970,701	56,934,146	6,963,445
ACP	GENERAL FUND	92,167,080	43,343,723	45,327,344	32,206,107	(13,121,237)
Fund Type: 1G Subtotals		**2,248,907,609**	**2,436,162,739**	**2,441,707,521**	**2,311,433,973**	**(130,273,548)**
Fund Type: 2S SPECIAL REVENUE FUNDS						
00D	NEIGHBORHOOD DEVELOPMENT SPEC REV F	2,362,585	0	280,844	0	(280,844)
01D	NEIGHBORHOOD DEVELOPMENT SPEC REV F	11,091,096	0	0	0	0
911	PUBLIC PROTECTION SPECIAL REVENUE FUN	24,768,625	15,500,000	15,500,000	22,150,000	6,650,000
98A	NEIGHBORHOOD DEVELOPMENT SPEC REV F	2,621,219	0	0	0	0
99A	NEIGHBORHOOD DEVELOPMENT SPEC REV F	1,613,044	0	0	0	0
AAA	WAR MEMORIAL FUND	9,751,395	15,008,804	15,008,804	10,362,164	(4,646,640)
AAA	GENERAL SERVICES SPECIAL REVENUE FUN	7,669,381	0	0	0	0
AAP	WAR MEMORIAL FUND	326,729	523,500	523,500	785,758	262,258
ACB	CULTURE & RECREATION SPEC REV FD	156,005	166,436	166,436	156,317	(10,119)
ACC	CULTURE & RECREATION SPEC REV FD	186,325	104,175	(71,110)	105,282	176,392
ACC	NEIGHBORHOOD DEVELOPMENT SPEC REV F	596,750	574,000	574,000	574,000	0
ACD	CULTURE & RECREATION SPEC REV FD	200,189	139,167	139,167	131,685	(7,482)
ACP	WAR MEMORIAL FUND	1,529,983	5,650,000	5,650,000	675,000	(4,975,000)
ANP	BUILDING INSPECTION FUND	37,500,557	30,825,434	30,825,434	33,229,299	2,403,865
ANP	CHILD SUPPORT SERVICES FUND	23,747,466	26,451,962	26,451,962	30,904,262	4,452,300
ANP	CONVENTION FACILITIES FUND	64,991,504	58,381,117	58,381,117	53,563,917	(4,817,200)
APR	PUBLIC LIBRARY SPECIAL REVENUE FUND	142,069	240,000	240,000	348,652	108,652
APR	OPEN SPACE & PARK FUND	478,703	368,863	618,441	0	(618,441)
APR	GOLF FUND	0	300,000	300,000	500,000	200,000
APR	COURTS' SPECIAL REVENUE FUND	5,370,279	6,562,140	6,562,140	5,512,666	(1,049,474)
BBF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	722,938	1,145,361	1,145,361	1,145,419	58
BTS	BUSINESS TAX	60,529,534	0	0	0	0
CIF	PUBLIC WORKS SPECIAL REVENUE FUND	0	0	0	2,689,139	2,689,139
CPR	CONVENTION FACILITIES FUND	6,510,260	6,036,000	6,036,000	600,000	(5,436,000)
CPR	COURTS' SPECIAL REVENUE FUND	0	2,040,000	2,040,000	971,000	(1,069,000)
CPR	OPEN SPACE & PARK FUND	7,774,028	10,474,276	10,474,276	9,725,000	(749,276)
CPR	PUBLIC LIBRARY SPECIAL REVENUE FUND	375,409	280,000	280,000	270,000	(10,000)
CTA	GENERAL SERVICES SPECIAL REVENUE FUN	1,842,083	961,000	961,000	961,000	0
DAF	PUBLIC PROTECTION SPECIAL REVENUE FUN	480,211	761,406	761,406	623,000	(138,406)
DAN	PUBLIC PROTECTION SPECIAL REVENUE FUN	46,508	61,823	61,823	61,823	0
DPF	NEIGHBORHOOD DEVELOPMENT SPEC REV F	0	900,000	900,000	200,000	(700,000)
DRP	GENERAL SERVICES SPECIAL REVENUE FUN	443,825	401,500	401,500	353,746	(47,754)
DSS	HUMAN WELFARE SPECIAL REVENUE FUND	228,288	0	0	149,732	149,732
DVP	HUMAN WELFARE SPECIAL REVENUE FUND	212,090	200,000	200,000	200,000	0
FRC	HUMAN WELFARE SPECIAL REVENUE FUND	0	0	0	5,795,179	5,795,179
FRC	PUBLIC PROTECTION SPECIAL REVENUE FUN	0	0	0	250,169	250,169
GNA	SENIOR CITIZENS' PROGRAMS FUND	7,045,097	5,676,472	6,575,585	5,624,055	(951,530)
GNC	TRANSPORTATION & COMMERCE S/R FD	268,790	157,029	157,029	175,420	18,391
GNC	PUBLIC PROTECTION SPECIAL REVENUE FUN	20,080,034	12,098,522	30,314,119	11,615,122	(18,698,997)
GNC	GENERAL SERVICES SPECIAL REVENUE FUN	1,173,693	0	0	1,013,000	1,013,000
GNC	PUBLIC LIBRARY SPECIAL REVENUE FUND	0	57,118	57,118	61,381	4,263
GNC	HUMAN WELFARE SPECIAL REVENUE FUND	2,526,260	3,410,626	6,353,953	6,101,903	(252,050)
GNC	COURTS' SPECIAL REVENUE FUND	0	0	133,000	111,518	(21,482)
GNC	COMM HEALTH SVS SPEC REV FD	80,040,525	91,748,344	91,748,344	89,844,335	(1,904,009)
GNC	CHILDREN AND FAMILIES FUND	9,456,125	7,668,047	7,668,047	7,591,000	(77,047)

Revenues by Fund

Fund		2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Fund Type: 2S	**SPECIAL REVENUE FUNDS**					
GNC	CHILDREN'S FUND	1,462,116	760,500	1,107,232	860,835	(246,397)
GNC	ENVIRONMENTAL PROTECTION PROGRAM	1,345,934	3,426,232	3,495,739	1,668,903	(1,826,836)
GTF	GASOLINE TAX FUND	6,195,660	2,604,000	2,604,000	0	(2,604,000)
GTN	GASOLINE TAX FUND	19,558,603	20,561,342	20,561,342	21,152,696	591,354
MFP	CULTURE & RECREATION SPEC REV FD	132,338	136,290	136,290	125,840	(10,450)
NPR	CHILDREN'S FUND	26,340,860	31,328,101	31,328,101	27,702,000	(3,626,101)
NPR	PUBLIC LIBRARY SPECIAL REVENUE FUND	52,921,082	55,004,990	55,004,990	54,311,980	(693,010)
NPR	GOLF FUND	0	3,986,000	3,986,000	9,185,400	5,199,400
NPR	OPEN SPACE & PARK FUND	22,955,096	25,992,454	26,209,476	28,123,456	1,913,980
OHF	PUBLIC WORKS SPECIAL REVENUE FUND	231,805	0	0	0	0
PDC	PUBLIC PROTECTION SPECIAL REVENUE FUN	67,467	68,980	68,980	68,980	0
PDF	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,937,088	1,864,264	1,957,290	2,051,901	94,611
PDN	PUBLIC PROTECTION SPECIAL REVENUE FUN	461,110	581,935	581,935	1,756,468	1,174,533
PDO	PUBLIC PROTECTION SPECIAL REVENUE FUN	894,411	1,509,261	1,509,261	1,308,797	(200,464)
PDT	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,048,643	1,326,396	1,326,396	1,299,204	(27,192)
PDV	PUBLIC PROTECTION SPECIAL REVENUE FUN	460,507	176,506	302,546	176,506	(126,040)
PHF	COMM HEALTH SVS SPEC REV FD	9,347,212	6,478,019	6,836,580	6,354,802	(481,778)
RAB	NEIGHBORHOOD DEVELOPMENT SPEC REV F	3,292,053	4,725,000	4,725,000	4,777,576	52,576
RAD	BUILDING INSPECTION FUND	0	0	0	1,500,000	1,500,000
RDF	GASOLINE TAX FUND	4,086,712	2,523,814	2,524,589	0	(2,524,589)
RDN	GASOLINE TAX FUND	14,317,794	15,262,989	15,262,989	13,484,849	(1,778,140)
RPA	CULTURE & RECREATION SPEC REV FD	1,374,914	550,000	550,000	550,000	0
RPD	CULTURE & RECREATION SPEC REV FD	1,216,884	2,184,600	2,184,600	3,132,500	947,900
RPN	CULTURE & RECREATION SPEC REV FD	2,154,482	2,212,552	2,212,552	1,889,928	(322,624)
SAF	GENERAL SERVICES SPECIAL REVENUE FUN	1,307,004	1,208,727	1,208,727	1,802,670	593,943
SHA	PUBLIC PROTECTION SPECIAL REVENUE FUN	77,060	395,000	395,000	199,500	(195,500)
SHI	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,085,409	1,047,479	1,047,479	1,045,000	(2,479)
SHP	PUBLIC PROTECTION SPECIAL REVENUE FUN	160,058	160,000	160,000	160,000	0
SHS	PUBLIC PROTECTION SPECIAL REVENUE FUN	0	300,000	300,000	0	(300,000)
SNR	PUBLIC WORKS SPECIAL REVENUE FUND	0	0	0	500,000	500,000
SOA	GENERAL SERVICES SPECIAL REVENUE FUN	2,148,237	0	41,453	0	(41,453)
SOA	PUBLIC WORKS SPECIAL REVENUE FUND	0	0	7,500	0	(7,500)
SRA	REAL PROPERTY SPECIAL REVENUE FUND	2,775,646	2,404,190	2,404,190	2,404,190	0
SRB	REAL PROPERTY SPECIAL REVENUE FUND	2,469,181	2,457,135	2,457,135	2,644,710	187,575
SRC	CULTURE & RECREATION SPEC REV FD	74,534	40,000	40,000	20,000	(20,000)
SRC	PUBLIC PROTECTION SPECIAL REVENUE FUN	1,153,121	65,500	189,542	65,500	(124,042)
SRC	REAL PROPERTY SPECIAL REVENUE FUND	38,951,611	4,097,210	4,097,210	4,097,210	0
SRE	REAL PROPERTY SPECIAL REVENUE FUND	974,624	960,000	960,000	960,000	0
SRZ	REAL PROPERTY SPECIAL REVENUE FUND	16,560	0	960	0	(960)
SSL	NEIGHBORHOOD DEVELOPMENT SPEC REV F	4,309,351	4,442,360	4,442,360	286,849	(4,155,511)
SWN	PUBLIC WORKS SPECIAL REVENUE FUND	0	5,835,223	5,835,223	5,919,457	84,234
SWP	PUBLIC WORKS SPECIAL REVENUE FUND	4,191,199	0	0	0	0
VHS	GENERAL SERVICES SPECIAL REVENUE FUN	24,316	11,000	11,000	11,000	0
Fund Type: 2S	**Subtotals**	**626,380,284**	**511,561,171**	**535,492,963**	**506,730,650**	**(28,762,313)**
Fund Type: 3C	**CAPITAL PROJECTS FUNDS**					
00A	CITY FACILITIES IMPROVEMENT FUND	0	0	0	91,000	91,000
00E	RECREATION & PARK CAPITAL IMPVTS FUND	0	10,720,000	10,720,000	0	(10,720,000)
01B	PUBLIC LIBRARY IMPROVEMENT FUND	0	23,300,000	23,300,000	0	(23,300,000)
97C	CITY FACILITIES IMPROVEMENT FUND	0	2,225,334	2,225,334	1,637,663	(587,671)
EQP	FINANCE CORPORATION CAPITAL PROJECT F	0	7,549,367	7,549,367	0	(7,549,367)

Revenues by Fund

Fund	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Fund Type: 3C CAPITAL PROJECTS FUNDS					
LOC EARTHQUAKE SAFETY IMPROVEMENTS FUNC	99,403	4,050,000	4,050,000	0	(4,050,000)
LOC PUBLIC HEALTH FACILITIES IMPVT. FUND	0	0	2,224,894	0	(2,224,894)
LOC RECREATION & PARK CAPITAL IMPVTS FUND	0	0	0	3,682,596	3,682,596
LOC STREET IMPROVEMENT FUND	0	0	0	2,000,000	2,000,000
MCF MOSCONE CONVENTION CENTER FUND	25,609,227	25,300,000	25,300,000	2,600,000	(22,700,000)
STA EARTHQUAKE SAFETY IMPROVEMENTS FUNC	5,850,000	6,500,000	6,500,000	0	(6,500,000)
Fund Type: 3C Subtotals	**31,558,630**	**79,644,701**	**81,869,595**	**10,011,259**	**(71,858,336)**
Fund Type: 4D DEBT SERVICE FUNDS					
GOB GENERAL OBLIGATION BOND FUND	110,691,575	118,469,104	118,469,104	117,781,283	(687,821)
Fund Type: 4D Subtotals	**110,691,575**	**118,469,104**	**118,469,104**	**117,781,283**	**(687,821)**
Fund Type: 5A SF INTERNATIONAL AIRPORT FUNDS					
00A SFIA-CAPITAL PROJECTS FUND	0	0	0	1,844,387	1,844,387
01B SFIA-CAPITAL PROJECTS FUND	0	0	0	1,900,000	1,900,000
925 SFIA-CAPITAL PROJECTS FUND	0	0	0	25,000	25,000
928 SFIA-CAPITAL PROJECTS FUND	0	0	0	1,500,000	1,500,000
92E SFIA-CAPITAL PROJECTS FUND	0	0	0	2,000,000	2,000,000
92F SFIA-CAPITAL PROJECTS FUND	0	0	0	500,000	500,000
92G SFIA-CAPITAL PROJECTS FUND	0	0	0	500,000	500,000
92H SFIA-CAPITAL PROJECTS FUND	0	0	0	300,000	300,000
92L SFIA-CAPITAL PROJECTS FUND	0	0	0	700,000	700,000
92V SFIA-CAPITAL PROJECTS FUND	0	0	0	1,700,000	1,700,000
92X SFIA-CAPITAL PROJECTS FUND	0	0	0	1,700,000	1,700,000
932 SFIA-CAPITAL PROJECTS FUND	0	0	0	7,234,013	7,234,013
933 SFIA-CAPITAL PROJECTS FUND	0	0	0	2,700,000	2,700,000
934 SFIA-CAPITAL PROJECTS FUND	0	0	0	5,011,600	5,011,600
AAA SFIA-OPERATING FUND	485,602,943	570,958,448	570,958,448	582,974,573	12,016,125
AAP SFIA-OPERATING FUND	54,819,271	53,353,297	53,353,297	7,276,575	(46,076,722)
ACP SFIA-OPERATING FUND	2,900,000	0	0	0	0
AOF SFIA-CAPITAL PROJECTS FUND	0	0	0	2,400,000	2,400,000
BRF SFIA-CAPITAL PROJECTS FUND	0	48,000,000	48,000,000	6,000,000	(42,000,000)
FED SFIA-OPERATING GRANTS FUND	0	9,500,000	9,500,000	0	(9,500,000)
PFC SFIA-CAPITAL PROJECTS FUND	0	61,000,000	61,000,000	62,000,000	1,000,000
Fund Type: 5A Subtotals	**543,322,214**	**742,811,745**	**742,811,745**	**688,266,148**	**(54,545,597)**
Fund Type: 5C CLEAN WATER PROGRAM FUNDS					
91X CWP-CAPITAL PROJECTS FUND	30,398,768	0	0	0	0
AAA CWP-OPERATING FUND	167,050,616	160,292,862	165,292,571	149,420,043	(15,872,528)
ACP CWP-OPERATING FUND	1,500,000	0	0	0	0
R&R CWP-CAPITAL PROJECTS FUND	13,150,000	13,800,000	13,800,000	14,493,600	693,600
Fund Type: 5C Subtotals	**212,099,384**	**174,092,862**	**179,092,571**	**163,913,643**	**(15,178,928)**
Fund Type: 5H GENERAL HOSPITAL MEDICAL CENTER FUNDS					
AAA SFGH-OPERATING FUND	449,876,411	473,962,136	473,851,518	481,122,614	7,271,096
AAP SFGH-OPERATING FUND	2,059,901	1,212,000	1,212,000	1,212,000	0
ACP SFGH-OPERATING FUND	3,917,000	1,374,391	1,374,391	1,010,576	(363,815)
Fund Type: 5H Subtotals	**455,853,312**	**476,548,527**	**476,437,909**	**483,345,190**	**6,907,281**

Revenues by Fund

Fund	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Fund Type: 5L LAGUNA HONDA HOSPITAL FUNDS					
AAA LHH-OPERATING FUND	139,625,042	148,409,549	148,401,702	146,825,960	(1,575,742)
AAP LHH-OPERATING FUND	543,781	900,000	900,000	900,000	0
ACP LHH-OPERATING FUND	831,466	450,000	450,000	0	(450,000)
LOC LHH-CAPITAL PROJECTS FUND	0	41,276,650	41,276,650	0	(41,276,650)
Fund Type: 5L Subtotals	**141,000,289**	**191,036,199**	**191,028,352**	**147,725,960**	**(43,302,392)**
Fund Type: 5M MTA-MUNICIPAL RAILWAY FUNDS					
AAA MUNI-OPERATING FUND	430,531,894	437,974,692	437,974,692	457,632,143	19,657,451
ACP MUNI-OPERATING FUND	0	995,267	995,267	475,000	(520,267)
RES MUNI-SPECIAL REVENUE FUND	0	0	0	600,000	600,000
TID MUNI-SPECIAL REVENUE FUND	10,611,069	10,737,000	10,737,000	10,160,399	(576,601)
TSP MUNI-SPECIAL REVENUE FUND	171,578	218,085	218,085	219,353	1,268
Fund Type: 5M Subtotals	**441,314,541**	**449,925,044**	**449,925,044**	**469,086,895**	**19,161,851**
Fund Type: 5N MTA-PARKING AND TRAFFIC FUNDS					
AAA PARK/TRAFFIC OPERATING FUND	39,180,540	43,783,683	43,783,683	42,203,713	(1,579,970)
AAA OFF-STREET PARKING FUND	11,273,297	15,033,193	15,033,193	27,738,857	12,705,664
AAP PARK/TRAFFIC OPERATING FUND	2,792,740	2,512,525	2,512,525	2,320,000	(192,525)
AAP OFF-STREET PARKING FUND	316,970	150,000	150,000	150,000	0
ACP OFF-STREET PARKING FUND	0	27,894,691	27,894,691	1,454,350	(26,440,341)
ACP PARK/TRAFFIC OPERATING FUND	1,050,817	717,531	717,531	0	(717,531)
Fund Type: 5N Subtotals	**54,614,364**	**90,091,623**	**90,091,623**	**73,866,920**	**(16,224,703)**
Fund Type: 5P PORT OF SAN FRANCISCO FUNDS					
AAA PORT-OPERATING FUND	61,974,169	57,160,625	57,160,625	59,790,813	2,630,188
AAP PORT-OPERATING FUND	510,662	835,200	835,200	991,200	156,000
ACP PORT-OPERATING FUND	8,638,239	5,872,000	5,872,000	8,221,256	2,349,256
Fund Type: 5P Subtotals	**71,123,070**	**63,867,825**	**63,867,825**	**69,003,269**	**5,135,444**
Fund Type: 5T PUC-HETCH HETCHY FUNDS					
AAA HETCHY OPERATING FUND	141,543,030	142,539,806	142,539,806	142,099,519	(440,287)
ACP HETCHY OPERATING FUND	38,281,743	40,827,000	40,827,000	35,607,000	(5,220,000)
Fund Type: 5T Subtotals	**179,824,773**	**183,366,806**	**183,366,806**	**177,706,519**	**(5,660,287)**
Fund Type: 5W PUC-WATER DEPARTMENT FUNDS					
98A SFWD-CAPITAL PROJECTS FUND	0	0	0	6,900,000	6,900,000
98B SFWD-CAPITAL PROJECTS FUND	0	0	0	5,000,000	5,000,000
AAA SFWD-OPERATING FUND	283,596,913	186,936,015	186,936,015	200,589,467	13,653,452
AAP SFWD-OPERATING FUND	859,968	0	0	2,000,000	2,000,000
ACP SFWD-OPERATING FUND	144,252,499	23,080,000	23,080,000	25,581,000	2,501,000
Fund Type: 5W Subtotals	**428,709,380**	**210,016,015**	**210,016,015**	**240,070,467**	**30,054,452**
Fund Type: 6I INTERNAL SERVICE FUNDS					
AAP TELECOMMUNICATION FUND	49,336	145,754	145,754	145,754	0
CSF IS-CENTRAL SHOPS FUND	38,826	0	0	0	0
ELR FINANCE CORPORATION FUNDS	0	0	0	9,645,000	9,645,000
REP IS-REPRODUCTION FUND	0	0	0	525,000	525,000
Fund Type: 6I Subtotals	**88,162**	**145,754**	**145,754**	**10,315,754**	**10,170,000**

Revenues by Fund

Fund	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Fund Type: 7E EXPENDABLE TRUST FUNDS					
BEQ BEQUESTS FUND	793,627	690,000	690,000	688,525	(1,475)
GIF GIFT FUND	0	1,175,872	1,175,872	463,351	(712,521)
Fund Type: 7E Subtotals	**793,627**	**1,865,872**	**1,865,872**	**1,151,876**	**(713,996)**
Fund Type: 7P PENSION TRUST FUNDS					
ERT EMPLOYEES' RETIREMENT SYSTEM	13,315,220	13,868,863	13,868,863	13,785,038	(83,825)
Fund Type: 7P Subtotals	**13,315,220**	**13,868,863**	**13,868,863**	**13,785,038**	**(83,825)**
Revenue Subtotals	5,559,596,434	5,743,474,850	5,780,057,562	5,484,194,844	(295,862,718)
Less Interfund and Intrafund Transfers	(786,397,125)	(775,277,905)	(778,718,145)	(694,012,216)	84,705,929
Net Revenues	**4,773,199,309**	**4,968,196,945**	**5,001,339,417**	**4,790,182,628**	**(211,156,789)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
ADMIN SVCS - MEDICAL EXAMINER					
ADMINISTRATION	774,693	800,667	800,667	657,474	(143,193)
INVESTIGATIVE SERVICES	1,372,233	1,262,341	1,262,341	1,290,313	27,972
MEDICAL SERVICES	2,187,017	2,049,280	2,064,018	2,048,419	(15,599)
ADMIN SVCS - MEDICAL EXAMINER	**4,333,943**	**4,112,288**	**4,127,026**	**3,996,206**	**(130,820)**
ADULT PROBATION					
ADMINISTRATION	2,328,729	1,909,708	1,909,708	1,503,115	(406,593)
COMMUNITY SERVICES	5,584,898	5,645,827	5,700,155	6,407,347	707,192
PRE-SENTENCING INVESTIGATION	1,523,881	2,572,201	2,572,201	1,909,990	(662,211)
ADULT PROBATION	**9,437,508**	**10,127,736**	**10,182,064**	**9,820,452**	**(361,612)**
DISTRICT ATTORNEY					
ADMINISTRATION	713,390	652,318	652,318	796,989	144,671
CAREER CRIMINAL PROSECUTION	753,850	778,658	778,658	735,255	(43,403)
CHILD ABDUCTION	676,121	719,484	719,484	725,225	5,741
CRIMINAL JUSTICE	0	0	291,588	0	(291,588)
FAMILY VIOLENCE PROGRAM	430,202	489,075	489,075	470,230	(18,845)
FELONY PROSECUTION	15,239,509	17,699,924	17,699,924	17,139,459	(560,465)
IPP / SUBPOENA PROGRAM	309,612	339,444	339,444	328,954	(10,490)
MISDEMEANOR PROSECUTION	1,708,287	1,636,453	1,636,453	1,635,355	(1,098)
SUPPORT SERVICES	2,423,116	2,853,144	2,853,144	2,105,848	(747,296)
WORK ORDERS & GRANTS	7,529,452	6,811,788	7,102,305	5,791,326	(1,310,979)
DISTRICT ATTORNEY	**29,783,539**	**31,980,288**	**32,562,393**	**29,728,641**	**(2,833,752)**
FIRE DEPARTMENT					
ADMINISTRATION	10,883,952	11,235,628	11,235,628	12,782,170	1,546,542
AIRPORT SERVICES	10,533,902	10,362,861	10,362,861	10,729,334	366,473
FIREBOAT	1,353,785	1,799,588	1,799,588	1,693,435	(106,153)
GRANT SERVICES	4,414	0	101,366	0	(101,366)
INVESTIGATION	1,642,340	1,611,999	1,611,999	1,549,274	(62,725)
PREVENTION	5,723,050	5,798,911	5,798,911	5,824,867	25,956
SUPPORT SERVICES	12,284,553	11,315,817	11,315,817	9,347,605	(1,968,212)
SUPPRESSION	155,299,670	170,697,697	171,560,279	160,186,008	(11,374,271)
TRAINING BUREAU	8,494,748	5,960,033	5,960,033	5,458,766	(501,267)
WORK ORDER SERVICES	5,008,242	5,932,983	5,932,983	5,896,727	(36,256)
FIRE DEPARTMENT	**211,228,656**	**224,715,517**	**225,679,465**	**213,468,186**	**(12,211,279)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : G GENERAL CITY RESPONSIBILITIES					
GENERAL CITY RESPONSIBILITY					
GENERAL CITY RESPONSIBILITIES	559,919,596	620,162,329	615,853,571	565,812,595	(50,040,976)
DEPARTMENTAL TRANSFER ADJUSTMENT	(263,646,540)	(301,643,472)	(301,643,472)	(274,566,485)	27,076,987
GENERAL CITY RESPONSIBILITY	**296,273,056**	**318,518,857**	**314,210,099**	**291,246,110**	**(22,963,989)**
Service Area : G Subtotals	**296,273,056**	**318,518,857**	**314,210,099**	**291,246,110**	**(22,963,989)**
Expenditure Subtotals	5,306,298,508	5,528,749,803	5,563,292,406	5,393,177,655	(170,114,751)
Less Interdepartmental Recoveries And Transfers	(533,099,199)	(560,552,858)	(561,952,989)	(602,995,027)	(41,042,038)
Net Expenditures	**4,773,199,309**	**4,968,196,945**	**5,001,339,417**	**4,790,182,628**	**(211,156,789)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : A PUBLIC PROTECTION					
SHERIFF					
ADMINISTRATION	8,353,767	8,013,671	8,013,671	8,543,237	529,566
BESK CASE	283,331	350,000	350,000	350,000	0
CIVIL ENFORCEMENT	52,907	395,000	395,000	165,000	(230,000)
COUNTY JAIL 8 & 9	110,456	0	0	34,500	34,500
COURT SECURITY AND PROCESS	6,976,317	7,566,000	7,566,000	7,548,814	(17,186)
CUSTODY	65,410,317	69,882,577	69,882,577	62,719,740	(7,162,837)
FACILITIES & EQUIPMENT	1,728,371	2,021,547	2,021,547	4,333,094	2,311,547
GRANT SERVICES	0	0	127,500	0	(127,500)
JAIL PROGRAMS	1,086,802	1,047,479	1,047,479	1,045,000	(2,479)
PROGRAMS	11,539,431	11,955,310	11,958,724	9,084,789	(2,873,935)
RECRUITMENT & TRAINING	5,627,052	4,808,165	4,808,165	2,612,811	(2,195,354)
SECURITY SERVICES	9,907,296	5,632,284	10,498,844	10,837,814	338,970
SHERIFF FIELD SERVICES	27,660	0	0	4,580,833	4,580,833
SHERIFF	**111,103,707**	**111,672,033**	**116,669,507**	**111,855,632**	**(4,813,875)**
TAXI COMMISSION					
TAXI ENFORCEMENT	1,048,643	1,326,396	1,326,396	1,299,204	(27,192)
TAXI COMMISSION	**1,048,643**	**1,326,396**	**1,326,396**	**1,299,204**	**(27,192)**
TRIAL COURTS					
CHILD SUPPORT SERVICES - TRIAL COURTS	1,496,845	1,504,777	1,504,777	1,559,208	54,431
COURT HOUSE DEBT SERVICE	5,370,279	6,562,140	6,562,140	5,476,666	(1,085,474)
DISPUTE RESOLUTION PROGRAM	443,825	401,500	401,500	353,746	(47,754)
INDIGENT DEFENSE / GRAND JURY	6,908,276	6,828,582	6,828,582	7,081,516	252,934
SUPERIOR COURT SERVICES	76,915	0	133,000	221,518	88,518
TRIAL COURT SERVICES	24,398,907	24,956,509	25,132,799	25,186,131	53,332
TRIAL COURTS	**38,695,047**	**40,253,508**	**40,562,798**	**39,878,785**	**(684,013)**
Service Area : A Subtotals	**735,811,914**	**775,567,165**	**783,110,453**	**753,510,955**	**(29,599,498)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
AIRPORT COMMISSION					
ADMINISTRATION, BUSINESS	354,910,264	407,732,883	407,732,883	439,622,315	31,889,432
FACILITIES MAINTENANCE,CONSTRUCTION	71,395,553	122,744,488	122,744,488	111,337,253	(11,407,235)
SAFETY & SECURITY	50,253,090	50,837,854	50,837,854	30,041,538	(20,796,316)
AIRPORT COMMISSION	**476,558,907**	**581,315,225**	**581,315,225**	**581,001,106**	**(314,119)**
BOARD OF APPEALS					
APPEALS PROCESSING	403,195	443,408	443,408	429,341	(14,067)
BOARD OF APPEALS	**403,195**	**443,408**	**443,408**	**429,341**	**(14,067)**
BUSINESS AND ECONOMIC DEVELOPMENT					
ECONOMIC DEVELOPMENT	2,313,903	2,381,184	2,381,184	842,660	(1,538,524)
OFFICE OF SMALL BUSINESS AFFAIRS	359,299	447,623	447,623	406,214	(41,409)
PUBLIC FINANCE	190,029	178,351	178,351	190,516	12,165
SEISMIC SAFETY LOAN PROGRAM	4,309,351	4,442,360	4,442,360	286,849	(4,155,511)
BUSINESS AND ECONOMIC DEVELOPMENT	**7,172,582**	**7,449,518**	**7,449,518**	**1,726,239**	**(5,723,279)**
DEPARTMENT OF BUILDING INSPECTION					
ADMINISTRATION	3,447,284	4,615,922	4,615,922	6,494,795	1,878,873
INSPECTION SERVICES	14,293,849	15,229,687	15,229,687	16,385,150	1,155,463
PERMIT SERVICES	20,243,831	11,207,825	11,207,825	10,732,354	(475,471)
RESIDENTIAL HOTEL PRESERVATION	0	0	0	1,500,000	1,500,000
DEPARTMENT OF BUILDING INSPECTION	**37,984,964**	**31,053,434**	**31,053,434**	**35,112,299**	**4,058,865**
DEPARTMENT OF PUBLIC WORKS					
ADMINISTRATION	11,431,137	16,589,647	16,589,647	21,867,544	5,277,897
ARCHITECTURE	924,350	3,631,970	3,631,970	3,827,273	195,303
BUILDING REPAIR AND MAINTENANCE	8,230,751	32,993,329	32,993,329	33,640,734	647,405
BUREAU OVERHEAD	11,991,097	1,374,750	1,374,750	1,339,098	(35,652)
CITY CAPITAL PROJECTS	29,033,407	14,215,444	14,215,444	6,049,139	(8,166,305)
CONSTRUCTION MANAGEMENT SERVICES	905,814	5,038,078	5,038,078	5,330,177	292,099
ENGINEERING	1,127,768	6,730,846	6,730,846	6,864,812	133,966
INTERDEPARTMENTAL WORK ORDERS	30,562,460	2,932,792	2,932,792	3,121,483	188,691
STREET AND SEWER REPAIR	8,472,491	18,804,530	18,804,530	20,607,968	1,803,438
STREET ENVIRONMENTAL SERVICES	36,757,198	33,576,572	33,579,987	36,117,162	2,537,175
STREET USE MANAGEMENT	5,258,602	12,788,104	12,788,104	12,190,814	(597,290)
URBAN FORESTRY	0	5,143,025	5,143,025	4,962,499	(180,526)
DEPARTMENT OF PUBLIC WORKS	**144,695,075**	**153,819,087**	**153,822,502**	**155,918,703**	**2,096,201**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
EMERGENCY COMMUNICATIONS DEPARTMENT					
911 PROJECT	16,352,707	8,840,383	8,840,383	8,589,083	(251,300)
CITYWIDE RADIO SYSTEM	6,888,256	31,100	31,100	42,000	10,900
EMERGENCY COMMUNICATIONS	19,408,136	26,360,853	26,360,853	25,379,732	(981,121)
EMERGENCY SERVICES COORDINATION	0	0	0	725,569	725,569
FALSE ALARM PREVENTION	0	197,514	197,514	413,812	216,298
EMERGENCY COMMUNICATIONS DEPARTMENT	**42,649,099**	**35,429,850**	**35,429,850**	**35,150,196**	**(279,654)**
MUNICIPAL TRANSPORTATION AGENCY					
MUNI CAPITAL PLANNING & EXTERNAL	2,301,059	2,619,872	2,654,872	2,382,238	(272,634)
MUNI CENTRAL SERVICES	0	72,183,498	74,252,088	90,905,742	16,653,654
MUNI CONSTRUCTION	9,090	3,928,513	3,928,513	3,902,670	(25,843)
MUNI EXECUTIVE OFFICE, SECURITY, SAFETY	34,358,986	16,036,309	16,036,309	17,058,261	1,021,952
MUNI FINANCE AND ADMINISTRATION	48,579,009	16,594,117	15,297,093	16,634,041	1,336,948
MUNI HUMAN RESOURCES	26,948,333	6,456,906	6,388,316	6,657,416	269,100
MUNI MAINTENANCE	111,056,541	121,858,746	121,755,770	118,687,488	(3,068,282)
MUNI SERVICE OPERATIONS & SCHEDULES	17,434,161	27,451,253	27,416,253	27,092,801	(323,452)
MUNI TRANSPORTATION	191,119,596	176,592,795	175,992,795	180,679,741	4,686,946
PARKING & TRAFFIC ADMINISTRATION	4,769,752	3,727,590	3,735,865	4,330,079	594,214
PARKING & TRAFFIC ENFORCEMENT	27,807,187	27,187,017	27,187,017	26,799,930	(387,087)
PARKING CITATIONS	10,776,239	10,772,627	10,772,627	10,828,050	55,423
PARKING GARAGES, LOTS & METERS	7,657,171	39,320,294	39,320,294	22,665,520	(16,654,774)
RESIDENTIAL PERMIT PARKING	778,561	917,703	917,703	812,681	(105,022)
TRAFFIC ENGINEERING & OPERATIONS	12,930,556	11,719,564	13,172,978	11,236,571	(1,936,407)
MUNICIPAL TRANSPORTATION AGENCY	**496,526,241**	**537,366,804**	**538,828,493**	**540,673,229**	**1,844,736**
PORT					
ADMINISTRATION	29,293,969	19,352,641	19,352,641	19,483,709	131,068
ENGINEERING & MAINTENANCE	23,564,190	22,403,161	22,403,161	25,460,011	3,056,850
MARITIME OPERATIONS & MARKETING	1,379,817	1,663,699	1,663,699	1,579,860	(83,839)
PLANNING & DEVELOPMENT	1,581,145	1,985,569	1,985,569	1,921,205	(64,364)
REAL ESTATE & ASSET MANAGEMENT	7,371,245	10,055,767	10,055,767	10,161,393	105,626
PORT	**63,190,366**	**55,460,837**	**55,460,837**	**58,606,178**	**3,145,341**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : B PUBLIC WORKS, TRANSPORTATION & COMMERCE					
PUBLIC UTILITIES COMMISSION					
CUSTOMER SERVICES	8,761,852	10,098,031	10,098,031	10,017,776	(80,255)
ENGINEERING & CONSTRUCTION	10,013,226	27,040,570	27,040,570	34,874,510	7,833,940
ENVIRONMENTAL REGULATION AND MANAGEMENT	5,418,152	6,049,528	6,049,528	6,698,970	649,442
FINANCE	4,539,327	5,626,739	5,626,739	6,830,031	1,203,292
HETCH HETCHY CAPITAL PROJECTS	39,086,952	40,827,000	40,827,000	35,607,000	(5,220,000)
HUMAN RESOURCES	3,675,000	4,020,547	4,020,547	4,582,983	562,436
INFORMATION TECHNOLOGY	8,947,166	10,520,450	10,520,450	14,158,926	3,638,476
LHP ADMIN & STREETLIGHT MAINTENANCE	0	3,051,128	3,051,128	2,257,421	(793,707)
LIGHT, HEAT AND POWER	74,613,974	75,532,735	75,532,735	72,164,441	(3,368,294)
OPERATIONS ADMINISTRATION	0	0	0	1,811,434	1,811,434
POWER & WATER SUPPLY OPERATIONS	100,526,273	99,961,698	98,351,698	105,321,348	6,969,650
PUC GENERAL MANAGEMENT	9,336,056	10,588,569	10,588,569	13,476,057	2,887,488
REAL ESTATE	851,384	1,256,077	1,256,077	1,398,170	142,093
SYSTEM PLANNING / REGULATORY CONTROL	2,275,811	2,741,360	2,741,360	2,969,846	228,486
WATER (IN-CITY) DISTRIBUTION	67,091,577	84,863,225	84,863,225	89,017,153	4,153,928
WATER CAPITAL PROJECTS	146,945,459	23,080,000	23,080,000	39,481,000	16,401,000
WATER POLLUTION CONTROL	189,283,069	159,524,677	159,525,677	148,132,744	(11,392,933)
WATER QUALITY	12,940,968	14,659,650	14,659,650	17,036,345	2,376,695
WATER SUPPLY & TREATMENT	44,035,147	49,290,754	49,290,754	53,705,087	4,414,333
DEPARTMENTAL TRANSFER ADJUSTMENT	(47,885,694)	(67,617,834)	(67,617,834)	(81,296,374)	(13,678,540)
PUBLIC UTILITIES COMMISSION	**680,455,699**	**561,114,904**	**559,505,904**	**578,244,868**	**18,738,964**
TELECOMMUNICATIONS & INFORMATION SVCS					
ADMINISTRATION	24,507,594	22,859,679	22,859,679	22,602,991	(256,688)
CRIMINAL JUSTICE	0	0	1,496,700	0	(1,496,700)
OPERATIONS & INFRASTRUCTURE	35,094,123	31,503,771	31,503,771	28,152,733	(3,351,038)
POLICY & PLANNING	3,518,262	2,568,769	2,648,584	2,229,130	(419,454)
TECHNOLOGY SERVICES	21,911,893	18,922,096	18,922,096	11,792,029	(7,130,067)
TECHNOLOGY SERVICES: PUBLIC SAFETY SUPP	0	0	0	7,877,240	7,877,240
TELECOMMUNICATIONS & INFORMATION SVCS	**85,031,872**	**75,854,315**	**77,430,830**	**72,654,123**	**(4,776,707)**
Service Area : B Subtotals	**2,034,668,000**	**2,039,307,382**	**2,040,740,001**	**2,059,516,282**	**18,776,281**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
AGING AND ADULT SERVICES					
ACCESS TO SERVICES	3,409,162	2,110,641	3,009,754	4,118,352	1,108,598
ADMINISTRATION	1,548,980	2,882,444	2,882,444	2,679,816	(202,628)
ADULT SERVICES	1,645,029	5,183,142	5,183,142	4,867,614	(315,528)
FEDERALLY MANDATED OFFICE ON THE AGING	1,302,579	1,082,994	1,082,994	977,963	(105,031)
PUBLIC ADMINISTRATOR	3,805,108	1,662,738	1,662,738	1,166,776	(495,962)
PUBLIC GUARDIAN / CONSERVATOR	1,580,064	3,199,859	3,199,859	2,790,996	(408,863)
SENIOR CENTRAL DEVELOPMENT	1,666,924	1,332,684	1,332,684	0	(1,332,684)
SENIORS INDEPENDENT	7,167,553	7,635,868	7,635,868	7,520,088	(115,780)
SERVICES TO FRAIL ELDERS	5,466,790	5,920,199	5,920,199	5,942,861	22,662
AGING AND ADULT SERVICES	**27,592,189**	**31,010,569**	**31,909,682**	**30,064,466**	**(1,845,216)**
CHILD SUPPORT SERVICES					
CASES CONSORTIUM	9,686,246	13,000,630	13,000,630	18,681,557	5,680,927
CHILD SUPPORT SERVICES	14,061,220	13,451,332	13,451,332	12,222,705	(1,228,627)
CHILD SUPPORT SERVICES	**23,747,466**	**26,451,962**	**26,451,962**	**30,904,262**	**4,452,300**
CHILDREN AND FAMILIES COMMISSION					
CHILDREN AND FAMILIES	9,456,125	7,668,047	7,668,047	7,591,000	(77,047)
CHILDREN AND FAMILIES COMMISSION	**9,456,125**	**7,668,047**	**7,668,047**	**7,591,000**	**(77,047)**
CHILDREN, YOUTH & THEIR FAMILIES					
CHILDREN'S BASELINE	9,860,524	11,333,361	11,258,361	13,520,606	2,262,245
CHILDREN'S FUND PROGRAMS	27,825,938	31,902,101	31,997,101	28,276,000	(3,721,101)
CHILDREN'S SVCS - NON-CHILDREN'S FUND	3,680,706	1,880,809	2,227,541	1,894,095	(333,446)
CHILDREN, YOUTH & THEIR FAMILIES	**41,367,168**	**45,116,271**	**45,483,003**	**43,690,701**	**(1,792,302)**
DEPARTMENT OF THE STATUS OF WOMEN					
CHILDREN'S BASELINE	0	273,031	0	194,781	194,781
COMMISSION ON STATUS OF WOMEN	2,319,556	2,374,874	2,639,369	2,083,572	(555,797)
DOMESTIC VIOLENCE	196,090	184,000	333,990	184,000	(149,990)
DEPARTMENT OF THE STATUS OF WOMEN	**2,515,646**	**2,831,905**	**2,973,359**	**2,462,353**	**(511,006)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : C HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT					
ENVIRONMENT					
CLEAN AIR	1,448,765	789,233	789,233	648,723	(140,510)
CLIMATE CHANGE / ENERGY	1,273,934	2,938,159	2,938,159	1,216,162	(1,721,997)
ENVIRONMENT	4,308,658	1,380,345	1,380,345	1,626,586	246,241
ENVIRONMENT - OUTREACH	0	1,856,967	1,856,967	1,546,813	(310,154)
ENVIRONMENTAL JUSTICE	0	49,327	49,327	9,275	(40,052)
GREEN BUILDING	9,961	151,908	151,908	182,563	30,655
RECYCLING	0	2,231,988	2,231,988	2,191,535	(40,453)
SOLID WASTE MANAGEMENT	4,191,208	675,354	744,861	929,401	184,540
TOXICS	0	933,606	933,606	975,347	41,741
URBAN FORESTRY	0	58,139	58,139	94,929	36,790
ENVIRONMENT	**11,232,526**	**11,065,026**	**11,134,533**	**9,421,334**	**(1,713,199)**
HUMAN RIGHTS COMMISSION					
HUMAN RIGHTS COMMISSION	4,693,067	4,463,070	4,746,070	4,208,122	(537,948)
HUMAN RIGHTS COMMISSION	**4,693,067**	**4,463,070**	**4,746,070**	**4,208,122**	**(537,948)**
HUMAN SERVICES					
ADMINISTRATION	61,107,945	66,510,717	67,775,743	64,743,287	(3,032,456)
ADULT SERVICES	61,609,801	70,363,657	70,363,657	78,854,206	8,490,549
CALIFORNIA ADULT ASSISTANCE	52,948,524	62,031,838	61,505,665	60,121,485	(1,384,180)
CALWORKS	84,918,349	57,833,960	57,896,071	53,314,932	(4,581,139)
CHILDREN'S BASELINE	10,028,420	22,410,085	20,092,180	19,375,139	(717,041)
EMPLOYMENT & TRAINING SERVICE	6,364,895	10,194,755	10,932,452	10,564,207	(368,245)
FAMILY AND CHILDREN SERVICE	100,962,480	134,636,571	137,251,945	137,448,665	196,720
FOOD STAMPS	10,703,498	11,475,032	11,475,032	11,014,906	(460,126)
HOUSING & HOMELESSNESS	27,192,844	27,746,744	30,621,276	38,738,972	8,117,696
MEDI - CAL	16,987,742	19,557,505	19,557,505	19,395,203	(162,302)
REFUGEE RESETTLEMENT	1,362,568	1,279,626	771,236	941,461	170,225
HUMAN SERVICES	**434,187,066**	**484,040,490**	**488,242,762**	**494,512,463**	**6,269,701**
RENT ARBITRATION BOARD					
RENT BOARD	3,292,053	4,725,000	4,725,960	4,806,976	81,016
RENT ARBITRATION BOARD	**3,292,053**	**4,725,000**	**4,725,960**	**4,806,976**	**81,016**
Service Area : C Subtotals	**558,083,306**	**617,372,340**	**623,335,378**	**627,661,677**	**4,326,299**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : D COMMUNITY HEALTH					
PUBLIC HEALTH					
ADMINISTRATION	99,996,013	128,892,292	131,411,590	126,701,190	(4,710,400)
CHILDREN'S BASELINE	35,856,440	32,892,041	32,892,041	33,706,355	814,314
DISEASE CONTROL	17,269,101	19,259,996	19,259,996	19,939,057	679,061
EMERGENCY MEDICAL SERVICES AGENCY	1,983,498	1,757,604	1,757,604	1,682,904	(74,700)
ENVIRONMENTAL HEALTH SERVICES	14,257,979	12,897,927	13,178,988	12,731,626	(447,362)
HEALTH AT HOME	4,434,777	4,535,776	4,535,776	4,154,138	(381,638)
HEALTH PROMOTION & PREVENTION	7,774,170	7,970,709	7,970,709	6,111,905	(1,858,804)
HIV/AIDS	63,508,247	69,290,829	69,290,829	64,770,049	(4,520,780)
HOUSING & URBAN HEALTH	9,755,200	9,178,750	9,417,039	10,676,342	1,259,303
JAIL HEALTH SERVICES	25,520,005	25,483,402	25,483,402	21,240,448	(4,242,954)
LAGUNA HONDA - LONG TERM CARE	138,186,999	186,776,969	186,769,122	143,907,345	(42,861,777)
LAGUNA HONDA HOSP - ACUTE CARE	1,270,907	1,838,554	1,838,554	1,880,203	41,649
LAGUNA HONDA HOSP - COMM SUPPORT CARE	1,068,417	1,151,776	1,151,776	1,119,512	(32,264)
MATERNAL & CHILD HEALTH	11,519,685	16,846,139	16,846,139	17,507,109	660,970
MENTAL HEALTH - ACUTE CARE	4,671,065	5,552,199	5,552,199	4,527,077	(1,025,122)
MENTAL HEALTH - CHILDREN'S PROGRAM	8,107,776	20,460,168	20,432,536	22,108,014	1,675,478
MENTAL HEALTH - COMMUNITY CARE	95,771,819	109,807,680	110,222,210	104,666,880	(5,555,330)
MENTAL HEALTH - LONG TERM CARE	15,837,866	14,766,278	14,766,278	14,968,978	202,700
OCCUPATIONAL SAFETY & HEALTH	1,090,019	1,277,309	1,277,309	1,381,149	103,840
PRIMARY CARE - AMBU CARE - HEALTH CNTRS	37,311,278	42,653,555	42,714,712	38,194,487	(4,520,225)
SFGH - ACUTE CARE - HOSPITAL	289,984,296	298,208,335	298,517,955	302,192,623	3,674,668
SFGH - ACUTE CARE - JAILS	2,100,149	2,139,672	2,139,672	2,214,037	74,365
SFGH - ACUTE CARE - PSYCHIATRY	30,244,899	23,685,120	23,685,120	24,015,550	330,430
SFGH - AMBU CARE - HOSPITAL CLINICS	12,303,216	7,445,100	7,281,953	8,033,187	751,234
SFGH - AMBU CARE - METHADONE CLINIC	1,132,304	1,674,530	1,674,530	1,723,671	49,141
SFGH - AMBU CARE - OCCUPATIONAL HEALTH	2,879,014	2,820,399	2,820,399	2,864,690	44,291
SFGH - EMERGENCY - PSYCHIATRIC SERVICES	3,987,341	4,472,353	4,472,353	4,553,144	80,791
SFGH - EMERGENCY - TRAUMA	15,106,880	12,953,702	12,953,702	14,431,686	1,477,984
SFGH - LONG TERM CARE - MHRF	13,105,009	15,512,658	15,255,567	14,541,733	(713,834)
SUBSTANCE ABUSE - COMMUNITY CARE	59,862,158	60,181,210	60,391,733	58,186,491	(2,205,242)
PUBLIC HEALTH	**1,025,896,527**	**1,142,383,032**	**1,145,961,793**	**1,084,731,580**	**(61,230,213)**
Service Area : D Subtotals	**1,025,896,527**	**1,142,383,032**	**1,145,961,793**	**1,084,731,580**	**(61,230,213)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : E CULTURE & RECREATION					
ACADEMY OF SCIENCES					
ACADEMY OF SCIENCES	2,235,997	1,977,490	1,977,490	1,899,291	(78,199)
ACADEMY OF SCIENCES	**2,235,997**	**1,977,490**	**1,977,490**	**1,899,291**	**(78,199)**
ADMIN SVCS - CONVENTION FACILITIES MGMT					
CONVENTION FACILITIES PROGRAM MANAGEMENT	47,455,080	49,571,649	49,571,649	53,563,917	3,992,268
MOSCONE EXPANSION PROJECT	25,609,227	23,700,000	23,700,000	2,600,000	(21,100,000)
ADMIN SVCS - CONVENTION FACILITIES MGMT	**73,064,307**	**73,271,649**	**73,271,649**	**56,163,917**	**(17,107,732)**
ARTS COMMISSION					
ADMINISTRATION	157,685	0	0	0	0
ADMINISTRATION	999,156	1,012,142	1,012,142	766,041	(246,101)
CIVIC COLLECTION	18,449	10,000	108,100	10,000	(98,100)
COMMUNITY ARTS & EDUCATION	3,494,153	3,057,044	3,057,044	2,871,003	(186,041)
CULTURAL EQUITY	2,030,572	2,162,000	2,162,000	1,993,000	(169,000)
GALLERY	23,374	15,000	15,000	15,000	0
MUNICIPAL SYMPHONY CONCERTS	1,090,779	1,211,979	1,211,979	1,211,979	0
PUBLIC ART	386,246	753,774	578,489	588,778	10,289
STREET ARTISTS	156,005	166,436	166,436	156,317	(10,119)
ARTS COMMISSION	**8,356,419**	**8,388,375**	**8,311,190**	**7,612,118**	**(699,072)**
ASIAN ART MUSEUM					
ASIAN ART MUSEUM	3,415,282	6,573,512	6,573,512	7,933,675	1,360,163
ASIAN ART MUSEUM	**3,415,282**	**6,573,512**	**6,573,512**	**7,933,675**	**1,360,163**
COUNTY EDUCATION OFFICE					
COUNTY EDUCATION SERVICES	64,497	67,624	67,624	68,296	672
COUNTY EDUCATION OFFICE	**64,497**	**67,624**	**67,624**	**68,296**	**672**
FINE ARTS MUSEUM					
ADMISSIONS	1,054,227	1,593,600	1,593,600	1,377,500	(216,100)
OPER & MAINT OF MUSEUMS	4,786,305	5,001,102	5,001,102	4,599,235	(401,867)
FINE ARTS MUSEUM	**5,840,532**	**6,594,702**	**6,594,702**	**5,976,735**	**(617,967)**
LAW LIBRARY					
LAW LIBRARY	471,845	524,686	524,686	512,962	(11,724)
LAW LIBRARY	**471,845**	**524,686**	**524,686**	**512,962**	**(11,724)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : E CULTURE & RECREATION					
PUBLIC LIBRARY					
ADMINISTRATION	2,302,679	2,833,022	2,833,022	2,933,834	100,812
AUTOMATION	2,505,156	3,261,149	3,261,149	2,953,458	(307,691)
BRANCH LIBRARIES	11,075,302	36,188,269	36,188,269	12,615,502	(23,572,767)
CHILDREN'S BASELINE	5,192,760	5,912,726	5,912,726	5,775,031	(137,695)
CHILDREN'S SVCS - CHILDREN'S FUND	388,905	456,370	456,370	410,351	(46,019)
INFORMATION AND RESOURCE MANAGEMENT	5,541,411	5,457,992	5,457,992	5,591,491	133,499
MAIN LIBRARY	14,003,010	12,831,088	12,831,088	12,446,934	(384,154)
OPERATIONS AND MAINTENANCE	8,381,255	6,839,044	6,839,044	7,145,503	306,459
PUBLIC AFFAIRS	854,070	1,061,787	1,061,787	1,039,007	(22,780)
TECHNICAL SERVICES	3,376,531	3,850,661	3,850,661	3,869,729	19,068
PUBLIC LIBRARY	**53,621,079**	**78,692,108**	**78,692,108**	**54,780,840**	**(23,911,268)**
RECREATION AND PARK COMMISSION					
ADMINISTRATION	15,337,802	10,408,935	10,839,961	19,921,534	9,081,573
CAPITAL PROJECTS	0	0	0	1,269,235	1,269,235
CHILDREN'S BASELINE	12,844,574	13,906,816	13,906,816	13,182,259	(724,557)
CHILDREN'S SVCS - NON-CHILDREN'S FUND	267,923	272,244	272,244	272,244	0
CITYWIDE FACILITIES	4,553,247	8,222,962	8,222,962	11,938,739	3,715,777
CITYWIDE SERVICES	4,238,615	4,912,546	5,300,000	11,159,245	5,859,245
DEVELOPMENT & PLANNING	0	900,000	900,000	1,105,443	205,443
GOLDEN GATE PARK	8,268,530	8,965,915	9,176,104	9,790,509	614,405
MAINT & OPER OF GOLF COURSE	3,574,870	299,999	299,999	249,999	(50,000)
MARINA YACHT HARBOR	150,000	550,000	550,000	550,000	0
NEIGHBORHOOD SERVICES	32,198,453	47,411,271	48,515,501	33,277,491	(15,238,010)
STRUCTURAL MAINTENANCE	9,175,323	7,317,262	7,918,080	9,428,219	1,510,139
ZOO OPERATIONS	6,633,143	9,147,494	9,147,494	9,239,145	91,651
DEPARTMENTAL TRANSFER ADJUSTMENT	0	0	0	(17,447,295)	(17,447,295)
RECREATION AND PARK COMMISSION	**97,242,480**	**112,315,444**	**115,049,161**	**103,936,767**	**(11,112,394)**
WAR MEMORIAL					
WAR MEMORIAL OPERATIONS & MAINTENANCE	10,431,954	15,538,877	15,538,877	10,892,237	(4,646,640)
WAR MEMORIAL	**10,431,954**	**15,538,877**	**15,538,877**	**10,892,237**	**(4,646,640)**
Service Area : E Subtotals	**254,744,392**	**303,944,467**	**306,600,999**	**249,776,838**	**(56,824,161)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
ADMINISTRATIVE SERVICES					
1660 MISSION STREET BUILDING	2,468,741	2,457,135	2,457,135	2,644,710	187,575
25 VAN NESS BUILDING	2,468,303	2,404,190	2,404,190	2,404,190	0
30 VAN NESS BUILDING	3,589,042	4,097,210	4,097,210	4,097,210	0
555 SEVENTH STREET BUILDING	974,624	960,000	960,000	960,000	0
ADMINISTRATION	38,348,211	2,872,800	2,501,628	2,533,994	32,366
ANIMAL CARE AND CONTROL	3,032,925	3,256,749	3,256,749	3,080,764	(175,985)
CAPITAL ASSET PLANNING	0	0	0	336,477	336,477
CENTRAL SHOPS	124,035	9,000	9,000	26,430	17,430
CITY ADMINISTRATOR SUPPORT	431,844	344,397	344,397	333,919	(10,478)
CONSUMER ASSURANCE	1,665,787	2,077,689	2,077,689	1,411,912	(665,777)
COUNTY CLERK SERVICES	601,365	624,893	624,893	611,021	(13,872)
DISABILITY ACCESS	1,675,577	4,858,879	4,858,879	1,248,430	(3,610,449)
FACILITIES MANAGEMENT AND OPERATIONS	5,418,687	5,265,983	5,265,983	5,646,971	380,988
FLEET MANAGEMENT	0	0	0	1,880,839	1,880,839
GRANTS FOR THE ARTS	0	0	0	14,887,000	14,887,000
NEIGHBORHOOD BEAUTIFICATION	0	0	0	1,145,419	1,145,419
OCA - LABOR STANDARDS ENFORCEMENT	372,682	606,733	606,733	518,096	(88,637)
OCA - MIN COMPENSATION / HEALTH CARE ORD	437,304	487,036	487,036	454,342	(32,694)
OCA - PROCUREMENT SERVICES	3,429,560	3,543,164	3,543,164	3,267,649	(275,515)
REAL ESTATE SERVICES	358,737	355,554	355,554	321,021	(34,533)
REAL ESTATE WORK ORDERS	5,836,242	6,020,423	6,020,423	5,992,893	(27,530)
REPRODUCTION SERVICES	6,587,012	6,001,145	6,001,145	6,369,118	367,973
RISK MANAGEMENT / GENERAL	7,411,229	9,930,937	9,930,937	10,178,209	247,272
VEHICLE & EQUIPMENT MAINT & FUELING	17,098,593	16,783,629	16,783,629	17,482,491	698,862
ADMINISTRATIVE SERVICES	**102,330,500**	**72,957,546**	**72,586,374**	**87,833,105**	**15,246,731**
ASSESSOR / RECORDER					
PERSONAL PROPERTY	2,050,797	2,237,454	2,237,454	2,178,914	(58,540)
REAL PROPERTY	2,826,698	2,513,928	2,513,928	2,813,988	300,060
RECORDER	2,868,857	2,531,618	2,531,618	2,906,788	375,170
TAX ASSESSMENT	3,426,315	3,383,282	3,383,282	3,517,760	134,478
TECHNICAL SERVICES	1,112,994	971,307	971,307	713,195	(258,112)
ASSESSOR / RECORDER	**12,285,661**	**11,637,589**	**11,637,589**	**12,130,645**	**493,056**
BOARD OF SUPERVISORS					
BOARD OF SUPERVISORS	0	0	0	2,920,513	2,920,513
BUDGET & LEGISLATIVE ANALYSTS	0	0	0	2,277,957	2,277,957
CHILDREN'S BASELINE	179,926	212,070	212,070	195,376	(16,694)
CLERK OF THE BOARD	9,071,853	8,373,075	8,373,075	2,816,027	(5,557,048)
LOCAL AGENCY FORMATION	469,279	448,967	448,967	403,375	(45,592)
BOARD OF SUPERVISORS	**9,721,058**	**9,034,112**	**9,034,112**	**8,613,248**	**(420,864)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
CITY ATTORNEY					
CLAIMS	4,046,995	4,384,639	4,384,639	4,300,947	(83,692)
LEGAL INITIATIVES	1,901,414	1,700,000	1,700,000	1,700,000	0
LEGAL SERVICE	48,921,548	40,524,725	42,134,725	39,976,496	(2,158,229)
CITY ATTORNEY	**54,869,957**	**46,609,364**	**48,219,364**	**45,977,443**	**(2,241,921)**
CITY PLANNING					
ADMINISTRATION	2,945,008	2,933,206	2,974,659	2,681,575	(293,084)
CURRENT PLANNING	7,363,852	7,599,420	7,599,420	8,164,491	565,071
LONG RANGE PLANNING	3,472,410	2,569,315	2,569,315	2,739,633	170,318
CITY PLANNING	**13,781,270**	**13,101,941**	**13,143,394**	**13,585,699**	**442,305**
CIVIL SERVICE COMMISSION					
CIVIL SERVICE COMMISSION	663,144	703,459	703,459	633,585	(69,874)
CIVIL SERVICE COMMISSION	**663,144**	**703,459**	**703,459**	**633,585**	**(69,874)**
CONTROLLER					
ACCOUNTING OPERATIONS AND SYSTEMS	10,112,335	10,612,546	11,083,718	10,453,470	(630,248)
AUDITS	2,637,113	2,844,033	2,844,033	3,175,470	331,437
MANAGEMENT, BUDGET AND ANALYSIS	3,342,936	3,605,685	3,605,685	3,032,021	(573,664)
PAYROLL AND PERSONNEL SERVICES	6,043,968	6,190,436	6,190,436	5,708,413	(482,023)
CONTROLLER	**22,136,352**	**23,252,700**	**23,723,872**	**22,369,374**	**(1,354,498)**
ELECTIONS					
ELECTIONS	14,293,206	8,975,998	8,975,998	14,871,590	5,895,592
ELECTIONS	**14,293,206**	**8,975,998**	**8,975,998**	**14,871,590**	**5,895,592**
ETHICS COMMISSION					
ELECTION CAMPAIGN FUND	59,523	1,378,954	1,378,954	159,294	(1,219,660)
ETHICS COMMISSION	751,338	777,341	777,341	772,450	(4,891)
ETHICS COMMISSION	**810,861**	**2,156,295**	**2,156,295**	**931,744**	**(1,224,551)**
HUMAN RESOURCES					
ADMINISTRATION	5,143,198	4,478,499	4,478,499	3,895,112	(583,387)
EMPLOYEE RELATIONS	3,385,926	4,832,390	4,832,390	2,427,944	(2,404,446)
EQUAL EMPLOYMENT OPPORTUNITY	713,886	663,576	673,076	629,448	(43,628)
HEALTH SERVICE SYSTEM	6,881,027	6,880,314	7,017,749	6,770,536	(247,213)
MANAGEMENT INFORMATION SYSTEM	4,038,055	3,794,160	3,794,160	3,808,299	14,139
MERIT SERVICE SYSTEM	2,654,061	3,512,595	3,512,595	2,704,401	(808,194)
TRAINING & ORGANIZATION DEVELOPMENT	287,767	256,175	256,175	256,754	579
WORKERS COMPENSATION	58,484,474	50,222,110	50,222,110	57,133,028	6,910,918
HUMAN RESOURCES	**81,588,394**	**74,639,819**	**74,786,754**	**77,625,522**	**2,838,768**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : F GENERAL ADMINISTRATION & FINANCE					
MAYOR					
AFFORDABLE HOUSING	0	5,436,000	5,436,000	0	(5,436,000)
ASSISTANCE & NEIGHBORHOOD OUTREACH	1,240,399	1,368,743	1,368,743	1,106,075	(262,668)
CITY ADMINISTRATION	5,225,127	4,805,244	4,805,244	4,500,991	(304,253)
COMMUNITY DEVELOPMENT	24,247,995	0	426,305	0	(426,305)
CRIMINAL JUSTICE	6,091,016	4,359,057	19,711,487	2,899,050	(16,812,437)
FINANCE & LEGISLATIVE AFFAIRS	805,365	907,384	907,384	788,808	(118,576)
GRANTS FOR THE ARTS	16,365,772	16,123,039	16,123,039	0	(16,123,039)
NEIGHBORHOOD BEAUTIFICATION	743,959	1,145,361	1,145,361	0	(1,145,361)
OFFICE OF EMERGENCY SERVICE	1,206,804	1,304,511	1,304,511	0	(1,304,511)
MAYOR	**55,926,437**	**35,449,339**	**51,228,074**	**9,294,924**	**(41,933,150)**
RETIREMENT SYSTEM					
ADMINISTRATION	863,530	1,006,716	1,006,716	1,168,182	161,466
EMPLOYEE DEFERRED COMPENSATION PLAN	154,697	245,982	245,982	385,461	139,479
INVESTMENT	1,508,903	1,671,092	1,671,092	1,651,309	(19,783)
RETIREMENT SERVICES	10,942,787	11,191,055	11,191,055	10,965,547	(225,508)
RETIREMENT SYSTEM	**13,469,917**	**14,114,845**	**14,114,845**	**14,170,499**	**55,654**
TREASURER/TAX COLLECTOR					
ADMINISTRATION	2,715,851	1,682,602	1,682,602	1,616,546	(66,056)
BUSINESS TAX	5,395,825	5,500,516	5,500,516	5,239,493	(261,023)
DELINQUENT REVENUE	3,417,323	4,102,065	4,102,065	4,182,503	80,438
INVESTMENT	682,983	760,502	760,502	693,030	(67,472)
LEGAL SERVICE	600,345	608,928	608,928	605,732	(3,196)
PROPERTY TAX/LICENSING	2,366,515	2,501,998	2,501,998	2,528,387	26,389
TAX ASSESSMENT	572,368	536,321	536,321	567,399	31,078
TAXPAYER ASSISTANCE	756,234	960,671	960,671	926,782	(33,889)
TREASURY	2,437,112	2,369,950	2,369,950	2,336,963	(32,987)
TREASURER/TAX COLLECTOR	**18,944,556**	**19,023,553**	**19,023,553**	**18,696,835**	**(326,718)**
Service Area : F Subtotals	**400,821,313**	**331,656,560**	**349,333,683**	**326,734,213**	**(22,599,470)**

Expenditures by Service Area, Department and Program

Program	2001-2002 Actuals	2002-2003 Original Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
Service Area : G GENERAL CITY RESPONSIBILITIES					
GENERAL CITY RESPONSIBILITY					
GENERAL CITY RESPONSIBILITIES	559,919,596	620,162,329	615,853,571	565,812,595	(50,040,976)
DEPARTMENTAL TRANSFER ADJUSTMENT	(263,646,540)	(301,643,472)	(301,643,472)	(274,566,485)	27,076,987
GENERAL CITY RESPONSIBILITY	**296,273,056**	**318,518,857**	**314,210,099**	**291,246,110**	**(22,963,989)**
Service Area : G Subtotals	**296,273,056**	**318,518,857**	**314,210,099**	**291,246,110**	**(22,963,989)**
Expenditure Subtotals	5,306,298,508	5,528,749,803	5,563,292,406	5,393,177,655	(170,114,751)
Less Interdepartmental Recoveries And Transfers	(533,099,199)	(560,552,858)	(561,952,989)	(602,995,027)	(41,042,038)
Net Expenditures	**4,773,199,309**	**4,968,196,945**	**5,001,339,417**	**4,790,182,628**	**(211,156,789)**

Note: Capital and facilities maintenance projects are often moved to non-annually budgeted funds and/or other spending categories.

Authorized Positions, Grand Recap Detail

Position Detail	2001-2002 Revised Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's versus Revised
Operating				
Permanent	28,972	28,989	28,583	(406)
Temporary	479	463	351	(112)
Non-Operating				
Grant	532	487	551	64
Capital/Other	1,985	1,946	1,670	(276)
Authorized Positions - subtotal:	31,968	31,886	31,155	(731)
Unfunded Positions				
Attrition Savings	(1,995)	(2,187)	(2,213)	(27)
Capital/Other	(1,985)	(1,946)	(1,670)	276
Unfunded Positions - subtotal:	(3,980)	(4,133)	(3,884)	250
Net Funded Positions:	**27,988**	**27,753**	**27,272**	**(481)**

Items may not add due to rounding.

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	2001-2002 Revised Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
A : PUBLIC PROTECTION				
ADMIN SVCS - MEDICAL EXAMINER	35	33	31	(2)
ADULT PROBATION	125	125	114	(11)
DISTRICT ATTORNEY	268	252	230	(22)
FIRE DEPARTMENT	1,909	1,899	1,806	(93)
JUVENILE PROBATION	312	294	274	(19)
POLICE	2,748	2,688	2,689	1
PUBLIC DEFENDER	115	112	125	13
SHERIFF	1,007	983	937	(47)
TAXI COMMISSION	10	4	6	2
TRIAL COURTS	19	19	19	0
A : PUBLIC PROTECTION TOTAL	**6,547**	**6,408**	**6,230**	**(178)**
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE				
AIRPORT COMMISSION	1,537	1,306	1,201	(105)
BOARD OF APPEALS	5	5	4	0
BUSINESS AND ECONOMIC DEVELOPMENT	18	18	10	(8)
DEPARTMENT OF BUILDING INSPECTION	285	273	262	(11)
DEPARTMENT OF PUBLIC WORKS	1,081	1,076	1,050	(26)
EMERGENCY COMMUNICATIONS DEPARTMENT	160	181	187	6
MUNICIPAL TRANSPORTATION AGENCY	4,629	4,569	4,511	(58)
PORT	241	235	230	(4)
PUBLIC UTILITIES COMMISSION	1,411	1,513	1,596	83
TELECOMMUNICATIONS & INFORMATION SVCS	333	324	312	(12)
B : PUBLIC WORKS, TRANSPORTATION & COMMERCE TOTAL	**9,699**	**9,499**	**9,363**	**(136)**
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT				
AGING AND ADULT SERVICES	112	134	143	9
CHILD SUPPORT SERVICES	151	140	144	4
CHILDREN AND FAMILIES COMMISSION	9	9	10	1
CHILDREN, YOUTH & THEIR FAMILIES	33	36	36	0
DEPARTMENT OF THE STATUS OF WOMEN	8	8	6	(1)
ENVIRONMENT	35	47	50	2
HUMAN RIGHTS COMMISSION	43	40	40	0
HUMAN SERVICES	1,613	1,611	1,603	(7)
RENT ARBITRATION BOARD	25	35	35	0
C : HUMAN WELFARE & NEIGHBORHOOD DEVELOPMENT TOTAL	**2,028**	**2,060**	**2,068**	**8**
D : COMMUNITY HEALTH				
PUBLIC HEALTH	6,130	6,246	6,085	(161)
D : COMMUNITY HEALTH TOTAL	**6,130**	**6,246**	**6,085**	**(161)**

Items may not add due to rounding.

Funded Positions, Grand Recap by Major Service Area and Department Title

Department	2001-2002 Revised Budget	2002-2003 Revised Budget	2003-2004 Mayor's Proposed	2003-2004 Mayor's vs. Revised
E : CULTURE & RECREATION				
ACADEMY OF SCIENCES	9	8	7	(1)
ADMIN SVCS - CONVENTION FACILITIES MGMT	5	4	4	0
ARTS COMMISSION	23	24	22	(1)
ASIAN ART MUSEUM	30	58	70	13
COUNTY EDUCATION OFFICE	1	1	1	0
FINE ARTS MUSEUM	66	57	55	(2)
LAW LIBRARY	3	3	3	0
PUBLIC LIBRARY	612	613	618	5
RECREATION AND PARK COMMISSION	1,014	982	984	2
WAR MEMORIAL	94	95	96	1
E : CULTURE & RECREATION TOTAL	**1,857**	**1,843**	**1,859**	**16**
F : GENERAL ADMINISTRATION & FINANCE				
ADMINISTRATIVE SERVICES	376	360	371	12
ASSESSOR / RECORDER	137	121	119	(3)
BOARD OF SUPERVISORS	64	65	64	(1)
CITY ATTORNEY	243	238	237	(1)
CITY PLANNING	135	136	144	7
CIVIL SERVICE COMMISSION	7	7	6	(1)
CONTROLLER	160	159	142	(18)
ELECTIONS	44	48	53	5
ETHICS COMMISSION	8	12	10	(2)
HUMAN RESOURCES	215	213	197	(16)
MAYOR	75	72	56	(16)
RETIREMENT SYSTEM	75	77	78	1
TREASURER/TAX COLLECTOR	184	185	186	2
F : GENERAL ADMINISTRATION & FINANCE TOTAL	**1,724**	**1,693**	**1,663**	**(29)**
G : GENERAL CITY RESPONSIBILITIES				
GENERAL CITY RESPONSIBILITY	3	4	3	(1)
G : GENERAL CITY RESPONSIBILITIES TOTAL	**3**	**4**	**3**	**(1)**
Report Grand Total:	**27,988**	**27,753**	**27,272**	**(481)**

Items may not add due to rounding.

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